

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 6, 2024

NOVELIS INC.

(Exact name of registrant as specified in its charter)

Canada

(State or Other Jurisdiction of Incorporation)

001-32312

(Commission File No.)

98-0442987

(IRS Employer Identification No.)

One Phipps Plaza, 3550 Peachtree Road NE, Suite 1100
Atlanta, GA 30326

(Former name or former address, if changed since last report.)

(404) 760-4000

(Registrant's Telephone Number, Including Area Code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act: None

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

The following information, including Exhibit 99.1, is furnished pursuant to Item 2.02, "Results of Operations and Financial Condition." Consequently, it is not deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, or otherwise subject to the liabilities of that section. It may only be incorporated by reference in another filing under the Securities Exchange Act of 1934 or Securities Act of 1933 if such subsequent filing specifically references this Form 8-K.

On May 6, 2024, Novelis Inc. issued a press release reporting the company's financial results for its fiscal year ended March 31, 2024. A copy of the press release is attached hereto as Exhibit 99.1 and is incorporated by reference herein in its entirety. The press release uses the following non-GAAP financial measures: Adjusted EBITDA, Adjusted Free Cash Flow, Net Income From Continuing Operations Excluding Special Items, Liquidity and Net Leverage Ratio.

Adjusted EBITDA. EBITDA consists of earnings before interest, taxes, depreciation and amortization. Adjusted EBITDA further adjusts EBITDA by measures commonly used in the company's industry. The company defines Adjusted EBITDA as: earnings before (a) "Depreciation and amortization"; (b) "Interest expense and amortization of debt issuance costs"; (c) interest income; (d) "Unrealized gains (losses) on change in fair value of derivative instruments, net", except for foreign currency remeasurement hedging activities, which are included in segment income; (e) impairment of goodwill; (f) gain or loss on extinguishment of debt, net; (g) noncontrolling interests' share; (h) adjustments to reconcile our proportional share of "Adjusted EBITDA" from non-consolidated affiliates to income as determined on the equity method of accounting; (i) "Restructuring and impairment (reversal) expenses, net"; (j) gains or losses on disposals of property, plant and equipment and businesses, net; (k) other costs, net; (l) litigation settlement, net of insurance recoveries; (m) sale transaction fees; (n) "income tax provision (benefit)"; (o) cumulative effect of accounting change, net of tax; (p) metal price lag; (q) business acquisition and other related costs, (r) purchase price accounting adjustments; (s) "income (loss) from discontinued operations, net of tax"; and (t) "loss on sale of discontinued operations, net of tax." The company presents Adjusted EBITDA to enhance investors' understanding of the company's operating performance. Novelis believes that Adjusted EBITDA is an operating performance measure, and not a liquidity measure, that provides investors and analysts with a measure of operating results unaffected by differences in capital structures, capital investment cycles and ages of related assets among otherwise comparable companies.

Adjusted EBITDA is not a measurement of financial performance under GAAP, and the company's Adjusted EBITDA may not be comparable to similarly titled measures of other companies. Adjusted EBITDA has important limitations as analytical tools, and investors should not consider it in isolation, or as a substitute for analysis of the company's results as reported under GAAP. For example, Adjusted EBITDA:

- does not reflect the company's cash expenditures or requirements for capital expenditures or capital commitments;
- does not reflect changes in, or cash requirements for, the company's working capital needs; and
- does not reflect any costs related to the current or future replacement of assets being depreciated and amortized.

Management believes that investors' understanding of the company's performance is enhanced by including non-GAAP financial measures as a reasonable basis for comparing the company's ongoing results of operations. Many investors are interested in understanding the performance of the company's business by comparing its results from ongoing operations from one period to the next and would ordinarily add back items that are not part of normal day-to-day operations of the company's business. By providing non-GAAP financial measures, together with reconciliations, the company believes it is enhancing investors' understanding of its business and its results of operations, as well as assisting investors in evaluating how well it is executing strategic initiatives.

Additionally, the company's senior secured credit facilities, 3.25% senior notes due 2026, 3.375% senior notes due 2029, 4.75% senior notes due 2030, and 3.875% senior notes due 2031 provide for adjustments to EBITDA, which may decrease or increase Adjusted EBITDA for purposes of compliance with certain covenants under such facilities and notes. The company also uses Adjusted EBITDA:

- as a measure of operating performance to assist the company in comparing its operating performance on a consistent basis because it removes the impact of items not directly resulting from the company's core operations;
- for planning purposes, including the preparation of the company's internal annual operating budgets and financial projections;
- to evaluate the performance and effectiveness of the company's operational strategies; and
- to calculate incentive compensation payments for the company's key employees.

Adjusted Free Cash Flow. Adjusted free cash flow consists of: (a) "Net cash provided by (used in) operating activities - continuing operations," (b) plus "Net cash provided by (used in) investing activities - continuing operations," (c) plus "Net cash provided by (used in) operating activities - discontinued operations," (d) plus "Net cash provided by (used in) investing activities - discontinued operations," (e) plus cash used in the "Acquisition of assets under a finance lease," (f) plus cash used in the "Acquisition of business and other investments, net of cash acquired," (g) plus accrued merger consideration, (h) less "Proceeds from sales of assets and business, net of transaction fees, cash income taxes and hedging," and (i) less "Proceeds from sales of assets and business, net of transaction fees, cash income taxes and hedging - discontinued operations." Management believes Adjusted free cash flow is relevant to investors as it provides a measure of the cash generated internally that is available for debt service and other value creation opportunities. However, Adjusted free cash flow does not necessarily represent cash available for discretionary activities, as certain debt service obligations must be funded out of Adjusted free cash flow. Our method of calculating Adjusted free cash flow may not be consistent with that of other companies.

Net Income From Continuing Operations Excluding Special Items. Net income from continuing operations excluding special items adjusts net income from continuing operations for restructuring and impairment charges, loss on extinguishment of debt, metal price lag, gains (losses) on sale of assets held for sale, gains (losses) on sale of a business, business acquisition and other related costs, purchase price accounting adjustments, charitable donation, and the tax effect of such items. We adjust for items which may recur in varying magnitude which affect the comparability of the operational results of our underlying business. Novelis believes that net income from continuing operations excluding special items enhances the overall understanding of the company's current financial performance. Specifically, management believes this non-GAAP financial measure provides useful information to investors by excluding or adjusting certain items, which impact the comparability of the company's core operating results. With respect to gains (losses) on sale of assets held for sale, gains (losses) on sale of a business, business acquisition and other integration related costs, purchase price accounting adjustments, charitable donations, and the tax effect of such special items, management believes these excluded items are not reflective of fixed costs that the company believes it will incur over the long term. Management also adjusts for loss on extinguishment of debt, metal price lag and restructuring and impairment charges to enhance the comparability of the company's operating results between periods. However, the company has recorded similar charges in prior periods. The company may incur additional restructuring charges in connection with ongoing restructuring initiatives announced previously and may also incur additional restructuring and impairment charges in connection with future streamlining measures. The company may also incur additional impairment charges unrelated to restructuring initiatives. Net income from continuing operations excluding special items should be considered in addition to, and not as a substitute for or superior to, results prepared in accordance with US GAAP.

Liquidity. Liquidity consists of cash and cash equivalents plus availability under our committed credit facilities. In addition to presenting available cash and cash equivalents, management believes that presenting Liquidity enhances investors' understanding of the liquidity that is actually available to the company. This financial measure should be considered in addition to, and not as a substitute for or superior to, results prepared in accordance with US GAAP.

All information in the news release and the presentation materials speak as of the date thereof, and Novelis does not assume any obligation to update said information in the future.

Net Leverage Ratio. Net Leverage Ratio is a financial measure that is used by management to assess the borrowing capacity of the company. The company defines its Net Leverage Ratio as (a) net debt (current portion of long-term debt plus short-term borrowings plus long-term debt, net of current portion less cash and cash equivalents) as of the balance sheet date divided by (b) Adjusted EBITDA for the trailing twelve month period. This financial measure should be considered in addition to, and not as a substitute for or superior to, results prepared in accordance with US GAAP.

Item 9.01. Financial Statements and Exhibits.

| Exhibit No. | Description |
|-------------|--|
| 99.1 | Press release, dated May 6, 2024 (furnished to the Commission as a part of this Form 8-K). |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

NOVELIS INC.

Date: May 6, 2024

By: /s/ Christopher Courts
Christopher Courts
Title: Executive Vice President and Chief Legal Officer



News Release

Novelis Reports Fourth Quarter and Full Fiscal Year 2024 Results

Q4 Fiscal Year 2024 Highlights

- Net income attributable to our common shareholder and net income from continuing operations of \$166 million, up 6% YoY; Net income excluding special items was \$179 million, up 2% YoY
- Adjusted EBITDA of \$514 million, up 28% YoY
- Rolled product shipments of 951 kilotonnes, up 2% YoY
- Adjusted EBITDA per tonne shipped of \$540, up 25% YoY

Full Fiscal Year 2024 Highlights

- Net income attributable to our common shareholder and net income from continuing operations of \$600 million, down 9% YoY; Net income excluding special items was \$688 million, down 12% YoY
- Adjusted EBITDA of \$1.9 billion, up 3% YoY
- Rolled product shipments of 3,673 kilotonnes, down 3% YoY
- Adjusted EBITDA per tonne shipped of \$510, up 7% YoY
- Net leverage ratio of 2.3x
- Increased the recycled content of our products to 63% in fiscal 2024, compared to 61% in fiscal 2023

ATLANTA, May 6, 2024 – Novelis Inc., a leading sustainable aluminum solutions provider and the world leader in aluminum rolling and recycling, today reported results for the fourth quarter and full fiscal year 2024.

"Novelis delivered strong improvements in key financial metrics in the fourth quarter driven by lower operating costs, improved market demand and higher benefit from recycling," said Steve Fisher, president and CEO, Novelis Inc. "In doing so, we once again demonstrated the strength and resiliency of our business model, which is aided by our global presence and diverse product portfolio. We are building on our existing strengths with a number of expansion investments underway to capture sustainability-driven demand for lightweight and infinitely recyclable aluminum material, while enhancing profitability and shareholder returns."

Fourth Quarter Fiscal Year 2024 Results

Net sales decreased 7% versus the prior year period to \$4.1 billion for the fourth quarter of fiscal year 2024, driven by lower average aluminum prices, partially offset by higher total shipments. Total flat rolled product shipments increased 2% to 951 kilotonnes in the fourth quarter of fiscal year 2024 versus the prior year period, due primarily to increased demand for beverage packaging sheet.

Net income attributable to our common shareholder was up 6% versus the prior year to \$166 million in the fourth quarter of fiscal year 2024, due primarily to higher Adjusted EBITDA, partially offset by higher taxes and unfavorable timing of unrealized derivative losses. Adjusted EBITDA increased 28% versus the prior year to \$514 million in the fourth quarter of fiscal year 2024. This significant improvement was primarily driven by favorable metal benefit from recycling and lower operating costs than the prior year period.

Full Year Fiscal Year 2024 Results

Net sales decreased 12% to \$16.2 billion in fiscal year 2024, primarily driven by lower average aluminum prices and a 3% decrease in total flat rolled product shipments to 3,673 kilotonnes. The decrease in shipments is mainly due to lower beverage packaging shipments driven by customer inventory reductions in the first half of the fiscal year as well as softer demand for specialties products in a weaker macro-economic environment, partially offset by higher

automotive shipments on strong demand. With customer inventory reductions complete, beverage packaging shipments increased sequentially each quarter of fiscal 2024 and demand continues to strengthen.

Fiscal 2024 net income attributable to our common shareholder decreased 9% versus the prior year to \$600 million. The decrease is mainly driven by higher income tax provision and interest expense, as well as unfavorable timing of unrealized derivative losses in the current year compared to a gain in the prior year, partially offset by higher Adjusted EBITDA and improvement in metal price lag.

Adjusted EBITDA increased 3% to \$1.9 billion in fiscal year 2024, compared to \$1.8 billion in fiscal 2023, driven by higher product pricing, including some cost pass-throughs to customers, lower energy and freight costs, and favorable foreign exchange. These factors were partially offset by lower metal benefit, higher employment costs, an inventory timing effect from capitalizing high operating costs in the prior year, and lower volume.

Net cash flow provided by operating activities, continuing operations was \$1.3 billion in fiscal year 2024 compared to \$1.2 billion in the prior fiscal year, primarily due to higher Adjusted EBITDA and improvement in metal price lag. Adjusted Free Cash Flow was an outflow of \$75 million in fiscal year 2024 compared to a prior year period inflow of \$431 million, due primarily to a 73% year-over-year increase in capital expenditures, partially offset by higher cash flow from operating activities. Fiscal year 2024 capital expenditures total \$1.4 billion and reflect the planned increase in strategic, sustainability-focused, capital investment projects that support increased long-term customer demand.

"We have a strong track record of successfully deploying capital to grow the business, as well as a balanced capital allocation profile," said Devinder Ahuja, executive vice president and CFO, Novelis Inc. "We are generating robust operating cash flow to fund our organic investments currently under way, and remain focused on executing our growth strategy and delivering long-term value creation."

The company had a net leverage ratio (Net Debt / trailing twelve months (TTM) Adjusted EBITDA) of 2.3x at the end of the fourth quarter of fiscal year 2024. Total liquidity stood at \$2.3 billion as of March 31, 2024, consisting of \$1.3 billion in cash and cash equivalents and \$1.0 billion in availability under committed credit facilities.

Fourth Quarter and Full Fiscal Year 2024 Earnings Conference Call

Novelis will discuss its fourth quarter and full fiscal year 2024 results via a live webcast and conference call for investors at 7:00 a.m. EDT/4:30 p.m. IST on Monday, May 6, 2024. The webcast link, access information and presentation materials can be found at <https://investors.novelis.com/>. To view slides and listen to the live webcast, visit: <https://links.ccwebcast.com/?EventId=NOV060524>. To participate by telephone, participants are requested to register at: <https://services.choruscall.in/DiamondPassRegistration/register?confirmationNumber=4748529&linkSecurityString=1ccc7ac9c0>

About Novelis

Novelis Inc. is driven by its purpose of shaping a sustainable world together. We are a global leader in the production of innovative aluminum products and solutions and the world's largest recycler of aluminum. Our ambition is to be the leading provider of low-carbon, sustainable aluminum solutions and to achieve a fully circular economy by partnering with our suppliers, as well as our customers in the aerospace, automotive, beverage packaging and specialties industries throughout North America, Europe, Asia and South America. Novelis had net sales of \$16.2 billion in fiscal year 2024. Novelis is a subsidiary of Hindalco Industries Limited, an industry leader in aluminum and copper, and the metals flagship company of the Aditya Birla Group, a multinational conglomerate based in Mumbai. For more information, visit novelis.com.

Non-GAAP Financial Measures

This news release and the presentation slides for the earnings call contain non-GAAP financial measures as defined by SEC rules. We believe these measures are helpful to investors in measuring our financial performance and liquidity and comparing our performance to our peers. However, our non-GAAP financial measures may not be comparable to similarly titled non-GAAP financial measures used by other companies. These non-GAAP financial measures have limitations as an analytical tool and should not be considered in isolation or as a substitute for GAAP financial measures. To the extent we discuss any non-GAAP financial measures on the earnings call, a reconciliation of each measure to the most directly comparable GAAP measure will be available in the presentation slides, which can be found at novelis.com/investors. In addition, the Form 8-K includes a more detailed description of each of these non-GAAP financial measures, together with a discussion of the usefulness and purpose of such measures.

Attached to this news release are tables showing the condensed consolidated statements of operations, condensed consolidated balance sheets, condensed consolidated statements of cash flows, reconciliation of Adjusted EBITDA,

Adjusted EBITDA per Tonne, Adjusted Free Cash Flow, Net Leverage Ratio, income from continuing operations excluding special items, and segment information.

Forward-Looking Statements

Statements made in this news release which describe Novelis' intentions, expectations, beliefs or predictions may be forward-looking within the meaning of securities laws. Forward-looking statements include statements preceded by, followed by, or including the words "believes," "expects," "anticipates," "plans," "estimates," "projects," "forecasts," or similar expressions. Examples of forward-looking statements in this news release are statements about our beliefs that our investments underway will capture demand for aluminum material, while enhancing profitability and shareholder returns. Novelis cautions that, by their nature, forward-looking statements involve risk and uncertainty and Novelis' actual results could differ materially from those expressed or implied in such statements. We do not intend, and we disclaim any obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.

Factors that could cause actual results or outcomes to differ from the results expressed or implied by forward-looking statements include, among other things: disruptions or changes in the business or financial condition of our significant customers or the loss of their business or reduction in their requirements; price and other forms of competition from other aluminum rolled products producers and potential new market entrants; competition in our end-markets, and the willingness of our customer to accept substitutes for our products, including steel, plastics, composite materials and glass; our failure to realize the anticipated benefits of strategic investments; increases in the cost of volatility in the availability of primary aluminum, scrap aluminum, sheet ingot, or other raw materials used in the production of our products; rises in energy costs or disruptions to our energy supplies; downturns in the automotive and ground transportation industries or changes in consumer demand; union disputes and other employee relations issues; the impact of labor disputes and strikes on our customers; loss of our key management and other personnel, or an inability to attract and retain such management and other personnel; unplanned disruptions at our operating facilities; economic uncertainty, capital markets disruption and supply chain interruptions, including as a result of geopolitical instability due to the ongoing military conflict between Russia and Ukraine, attacks on shipping vessels in the Red Sea, and the ongoing conflicts in the Gaza Strip and the surrounding regions; risks relating to certain joint ventures, subsidiaries and assets that we do not entirely control; security breaches and other disruptions to our information technology networks and systems; increased freight costs on imported products; timing differences between the prices we pay under purchase contracts and metal prices we charge our customers; a deterioration of our financial condition, a downgrade of our ratings by a credit rating agency or other factors which could limit our ability to enter into, or increase our costs of, financing and hedging transactions; risks related to variable rate indebtedness, including interest rate risk; adverse changes in currency exchange rates; our inability to transact in derivative instruments, if our exposure to price fluctuations is not adequately hedged under derivative instruments, or if counterparties to our derivative instruments fail to honor their agreements; an adverse decline in the liability discount rate, lower-than-expected investment return on pension assets; impairments to our goodwill, other intangible assets and other long-lived assets; tax expense, tax liabilities or tax compliance costs; operating and financial restrictions imposed on us by the covenants in our credit facilities and the indentures governing our Senior Notes; our inability to protect our intellectual property, the confidentiality of our know-how, trade secrets, technology, and other proprietary information; risks related to our global operations, including the impact of complex and stringent laws and government regulations; global climate change or the legal, regulatory or market responses to such change; risks related to the broad range of environmental, health and safety laws and regulations to which we are subject, and any related exposure to substantial environmental, health and safety costs and liabilities; our failure to comply with laws and regulations and industry standards relating to privacy, data protection, advertising and consumer protection; and exposure to significant legal proceedings and investigations. The above list of factors is not exhaustive. Other important factors are discussed under the captions "Risk Factors" and "Management's Discussion and Analysis" in our Annual Report on Form 10-K for the fiscal year ended March 31, 2024.

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Novelis Inc.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited)

| (in millions) | Three Months Ended March 31, | | Fiscal Year Ended March 31, | |
|---|---------------------------------|----------|--------------------------------|-----------|
| | 2024 | 2023 | 2024 | 2023 |
| Net sales | \$ 4,077 | \$ 4,397 | \$ 16,210 | \$ 18,486 |
| Cost of goods sold (exclusive of depreciation and amortization) | 3,417 | 3,797 | 13,704 | 15,996 |
| Selling, general and administrative expenses | 172 | 170 | 717 | 679 |
| Depreciation and amortization | 148 | 135 | 554 | 540 |
| Interest expense and amortization of debt issuance costs | 70 | 76 | 298 | 274 |
| Research and development expenses | 26 | 26 | 98 | 95 |
| Loss on extinguishment of debt, net | — | — | 5 | — |
| Restructuring and impairment expenses, net | 9 | 26 | 42 | 33 |
| Equity in net income of non-consolidated affiliates | (3) | (2) | (4) | (16) |
| Other expenses (income), net | 13 | 12 | (22) | 79 |
| | 3,852 | 4,240 | 15,392 | 17,680 |
| Income from continuing operations before income tax provision | 225 | 157 | 818 | 806 |
| Income tax provision | 59 | 1 | 218 | 147 |
| Net income from continuing operations | 166 | 156 | 600 | 659 |
| Loss from discontinued operations, net of tax | — | — | — | (2) |
| Net loss from discontinued operations | — | — | — | (2) |
| Net income | 166 | 156 | 600 | 657 |
| Net loss attributable to noncontrolling interest | — | — | — | (1) |
| Net income attributable to our common shareholder | \$ 166 | \$ 156 | \$ 600 | \$ 658 |

Novelis Inc.
CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited)

| (in millions, except number of shares) | March 31, 2024 | March 31, 2023 |
|---|-------------------|-------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 1,309 | \$ 1,498 |
| Accounts receivable, net | | |
| — third parties (net of allowance for uncollectible accounts of \$7 and \$5 as of March 31, 2024, and March 31, 2023, respectively) | 1,760 | 1,751 |
| — related parties | 161 | 156 |
| Inventories | 2,515 | 2,729 |
| Prepaid expenses and other current assets | 152 | 178 |
| Fair value of derivative instruments | 45 | 145 |
| Assets held for sale | 1 | 3 |
| Total current assets | 5,943 | 6,460 |
| Property, plant and equipment, net | 5,741 | 4,900 |
| Goodwill | 1,074 | 1,076 |
| Intangible assets, net | 545 | 589 |
| Investment in and advances to non-consolidated affiliates | 905 | 877 |
| Deferred income tax assets | 143 | 166 |
| Other long-term assets | | |
| — third parties | 274 | 293 |
| — related parties | 3 | 3 |
| Total assets | \$ 14,628 | \$ 14,364 |
| LIABILITIES AND SHAREHOLDER'S EQUITY | | |
| Current liabilities: | | |
| Current portion of long-term debt | \$ 33 | \$ 88 |
| Short-term borrowings | 759 | 671 |
| Accounts payable | | |
| — third parties | 2,992 | 3,100 |
| — related parties | 280 | 277 |
| Fair value of derivative instruments | 144 | 130 |
| Accrued expenses and other current liabilities | 627 | 633 |
| Total current liabilities | 4,835 | 4,899 |
| Long-term debt, net of current portion | 4,866 | 4,881 |
| Deferred income tax liabilities | 253 | 288 |
| Accrued postretirement benefits | 559 | 554 |
| Other long-term liabilities | 305 | 288 |
| Total liabilities | 10,818 | 10,910 |
| Commitments and contingencies | | |
| Shareholder's equity | | |
| Common stock, no par value; unlimited number of shares authorized; 1,100 shares issued and outstanding as of March 31, 2024, and March 31, 2023 | — | — |
| Additional paid-in capital | 1,108 | 1,208 |
| Retained earnings | 3,072 | 2,472 |
| Accumulated other comprehensive loss | (381) | (238) |
| Total equity of our common shareholder | 3,799 | 3,442 |
| Noncontrolling interest | 11 | 12 |
| Total equity | 3,810 | 3,454 |
| Total liabilities and equity | \$ 14,628 | \$ 14,364 |

Novelis Inc.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

| (in millions) | Fiscal Year Ended March 31, | |
|--|--------------------------------|-----------------|
| | 2024 | 2023 |
| OPERATING ACTIVITIES | | |
| Net income | \$ 600 | \$ 657 |
| Net loss from discontinued operations | — | (2) |
| Net income from continuing operations | \$ 600 | \$ 659 |
| Adjustments to determine net cash provided by operating activities: | | |
| Depreciation and amortization | 554 | 540 |
| Loss (gain) on unrealized derivatives and other realized derivatives in investing activities, net | 40 | (28) |
| Loss on sale of assets, net | 6 | 1 |
| Non-cash restructuring and impairment charges | 28 | 23 |
| Loss on extinguishment of debt, net | 5 | — |
| Deferred income taxes, net | 20 | (45) |
| Equity in net income of non-consolidated affiliates | (4) | (16) |
| Loss (gain) on foreign exchange remeasurement of debt | 2 | (4) |
| Amortization of debt issuance costs and carrying value adjustments | 12 | 16 |
| Other, net | 3 | (2) |
| Changes in assets and liabilities including assets and liabilities held for sale (net of effects from divestitures): | | |
| Accounts receivable | (25) | 783 |
| Inventories | 185 | 235 |
| Accounts payable | (119) | (759) |
| Other assets | 42 | 3 |
| Other liabilities | (34) | (186) |
| Net cash provided by operating activities – continuing operations | 1,315 | 1,220 |
| Net cash used in operating activities – discontinued operations | — | (12) |
| Net cash provided by operating activities | \$ 1,315 | \$ 1,208 |
| INVESTING ACTIVITIES | | |
| Capital expenditures | \$ (1,358) | \$ (786) |
| Acquisition of business and other investments, net of cash acquired | — | (7) |
| Proceeds from sales of assets, third party, net of transaction fees and hedging | — | 6 |
| Proceeds from the sale of a business | 2 | 3 |
| Outflows from investment in and advances to non-consolidated affiliates, net | (36) | (17) |
| (Outflows) proceeds from the settlement of derivative instruments, net | (10) | 7 |
| Other | 14 | 19 |
| Net cash used in investing activities | \$ (1,388) | \$ (775) |
| FINANCING ACTIVITIES | | |
| Proceeds from issuance of long-term and short-term borrowings | \$ 749 | \$ 50 |
| Principal payments of long-term and short-term borrowings | (736) | (390) |
| Revolving credit facilities and other, net | (8) | 471 |
| Debt issuance costs | (3) | (7) |
| Return of capital to our common shareholder | (100) | (100) |
| Net cash (used in) provided by financing activities | \$ (98) | \$ 24 |
| Net (decrease) increase in cash, cash equivalents and restricted cash | (171) | 457 |
| Effect of exchange rate changes on cash | (18) | (30) |
| Cash, cash equivalents and restricted cash — beginning of period | 1,511 | 1,084 |
| Cash, cash equivalents and restricted cash — end of period | \$ 1,322 | \$ 1,511 |
| Cash and cash equivalents | \$ 1,309 | \$ 1,498 |
| Restricted cash (included in other long-term assets) | 13 | 13 |
| Cash, cash equivalents and restricted cash — end of period | \$ 1,322 | \$ 1,511 |

Reconciliation of Adjusted EBITDA (unaudited) to Net Income Attributable to our Common Shareholder

The following table reconciles Adjusted EBITDA, a non-GAAP financial measure, to net income attributable to our common shareholder.

| (in millions) | Three Months Ended March 31, | | Fiscal Year Ended March 31, | |
|--|---------------------------------|--------|--------------------------------|----------|
| | 2024 | 2023 | 2024 | 2023 |
| Net income attributable to our common shareholder | \$ 166 | \$ 156 | \$ 600 | \$ 658 |
| Net loss attributable to noncontrolling interests | — | — | — | (1) |
| Income tax provision | 59 | 1 | 218 | 147 |
| Interest, net | 64 | 70 | 275 | 254 |
| Depreciation and amortization | 148 | 135 | 554 | 540 |
| EBITDA | \$ 437 | \$ 362 | \$ 1,647 | \$ 1,598 |
| Adjustment to reconcile proportional consolidation | \$ 11 | \$ 13 | \$ 44 | \$ 53 |
| Unrealized losses (gains) on change in fair value of derivative instruments, net | 32 | (3) | 36 | (23) |
| Realized gains on derivative instruments not included in Adjusted EBITDA | (2) | (1) | (6) | (4) |
| Loss on extinguishment of debt, net | — | — | 5 | — |
| Restructuring and impairment expenses, net | 9 | 26 | 42 | 33 |
| Loss on sale or disposal of assets, net | 2 | — | 6 | 1 |
| Loss from discontinued operations, net of tax | — | — | — | 2 |
| Metal price lag | 8 | — | 70 | 130 |
| Other, net | 17 | 6 | 29 | 21 |
| Adjusted EBITDA | \$ 514 | \$ 403 | \$ 1,873 | \$ 1,811 |

The following table presents the calculation of Adjusted EBITDA per tonne.

| | Three Months Ended March 31, | | Fiscal Year Ended March 31, | |
|--|---------------------------------|--------|--------------------------------|----------|
| | 2024 | 2023 | 2024 | 2023 |
| Adjusted EBITDA (in millions) (numerator) | \$ 514 | \$ 403 | \$ 1,873 | \$ 1,811 |
| Rolled product shipments (in kt) (denominator) | 951 | 936 | 3,673 | 3,790 |
| Adjusted EBITDA per tonne | \$ 540 | \$ 431 | \$ 510 | \$ 478 |

Adjusted Free Cash Flow (unaudited)

The following table reconciles Adjusted Free Cash Flow and Adjusted Free Cash Flow from Continuing Operations, non-GAAP financial measures, to net cash provided by operating activities - continuing operations.

| (in millions) | Fiscal Year Ended March 31, | |
|--|--------------------------------|----------|
| | 2024 | 2023 |
| Net cash provided by operating activities – continuing operations | \$ 1,315 | \$ 1,220 |
| Net cash used in investing activities – continuing operations | (1,388) | (775) |
| Plus: Cash used in the acquisition of business and other investments, net of cash acquired | — | 7 |
| Less: Proceeds from sales of assets and business, net of transaction fees, cash income taxes and hedging | (2) | (9) |
| Adjusted Free Cash Flow from continuing operations | (75) | 443 |
| Net cash used in operating activities – discontinued operations | — | (12) |
| Adjusted Free Cash Flow | \$ (75) | \$ 431 |

Net Leverage Ratio (unaudited)

The following table reconciles long-term debt, net of current portion to Net Debt.

| (in millions) | March 31, 2024 | March 31, 2023 |
|--|-------------------|-------------------|
| Long-term debt, net of current portion | \$ 4,866 | \$ 4,881 |
| Current portion of long-term debt | 33 | 88 |
| Short-term borrowings | 759 | 671 |
| Cash and cash equivalents | (1,309) | (1,498) |
| Net Debt | \$ 4,349 | \$ 4,142 |

The following table shows the calculation of the Net Leverage Ratio (in millions, except for the Net Leverage Ratio).

| | March 31, 2024 | March 31, 2023 |
|-----------------------------------|-------------------|-------------------|
| Net debt (numerator) | \$ 4,349 | \$ 4,142 |
| TTM Adjusted EBITDA (denominator) | \$ 1,873 | \$ 1,811 |
| Net Leverage Ratio | 2.3 | 2.3 |

Reconciliation of Net Income from Continuing Operations, Excluding Special Items (unaudited) to Net Income from Continuing Operations

The following table presents net income from continuing operations excluding special items. We adjust for items which may recur in varying magnitude which affect the comparability of the operational results of our underlying business.

| (in millions) | Three Months Ended March 31, | | Fiscal Year Ended March 31, | |
|--|---------------------------------|--------|--------------------------------|--------|
| | 2024 | 2023 | 2024 | 2023 |
| Net income from continuing operations | \$ 166 | \$ 156 | \$ 600 | \$ 659 |
| Special Items: | | | | |
| Loss on extinguishment of debt, net | — | — | 5 | — |
| Metal price lag | 8 | — | 70 | 130 |
| Restructuring and impairment expenses, net | 9 | 26 | 42 | 33 |
| Tax effect on special items | (4) | (7) | (29) | (41) |
| Net income from continuing operations, excluding special items | \$ 179 | \$ 175 | \$ 688 | \$ 781 |

Segment Information (unaudited)

The following tables present selected segment financial information (in millions, except shipments which are in kilotonnes).

| Selected Operating Results Three Months Ended March 31, 2024 | North America | Europe | Asia | South America | Eliminations and Other | Total |
|---|---------------|--------|--------|---------------|---------------------------|----------|
| Adjusted EBITDA | \$ 210 | \$ 74 | \$ 84 | \$ 145 | \$ 1 | \$ 514 |
| Shipments (in kt) | | | | | | |
| Rolled products – third party | 391 | 244 | 165 | 151 | — | 951 |
| Rolled products – intersegment | — | 2 | 18 | 13 | (33) | — |
| Total rolled products | 391 | 246 | 183 | 164 | (33) | 951 |
| Selected Operating Results Three Months Ended March 31, 2023 | | | | | | |
| Adjusted EBITDA | \$ 131 | \$ 91 | \$ 72 | \$ 115 | \$ (6) | \$ 403 |
| Shipments (in kt) | | | | | | |
| Rolled products – third party | 363 | 244 | 185 | 144 | — | 936 |
| Rolled products – intersegment | — | 4 | 2 | — | (6) | — |
| Total rolled products | 363 | 248 | 187 | 144 | (6) | 936 |
| Selected Operating Results Fiscal Year Ended March 31, 2024 | | | | | | |
| Adjusted EBITDA | \$ 749 | \$ 321 | \$ 334 | \$ 472 | \$ (3) | \$ 1,873 |
| Shipments (in kt) | | | | | | |
| Rolled products – third party | 1,513 | 967 | 623 | 570 | — | 3,673 |
| Rolled products – intersegment | — | 15 | 87 | 33 | (135) | — |
| Total rolled products | 1,513 | 982 | 710 | 603 | (135) | 3,673 |
| Selected Operating Results Fiscal Year Ended March 31, 2023 | | | | | | |
| Adjusted EBITDA | \$ 673 | \$ 286 | \$ 339 | \$ 522 | \$ (9) | \$ 1,811 |
| Shipments (in kt) | | | | | | |
| Rolled products – third party | 1,515 | 998 | 678 | 599 | — | 3,790 |
| Rolled products – intersegment | — | 32 | 43 | 17 | (92) | — |
| Total rolled products | 1,515 | 1,030 | 721 | 616 | (92) | 3,790 |