
UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2005

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to .

Commission file number: 001-32312

Novelis Inc.

(Exact name of registrant as specified in its charter)

Canada

*(State or other jurisdiction of
incorporation or organization)*

**3399 Peachtree Road NE, Suite 1500
Atlanta, Georgia**

(Address of principal executive offices)

98-0442987

*(I.R.S. employer
identification number)*

30326

(Zip Code)

Telephone: (404) 814-4200

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of April 30, 2006, there were 74,005,649 common shares outstanding.

EXPLANATORY NOTE

Concurrently with the filing of this quarterly report on Form 10-Q for the period ended September 30, 2005, we are filing amendments on Form 10-Q/A to our quarterly reports on Form 10-Q for the periods ended March 31, 2005 and June 30, 2005, to reflect the restatement of our unaudited condensed consolidated and combined financial statements for the quarter ended March 31, 2005 and the quarter and six months ended June 30, 2005, to correct errors for:

- the misapplication of GAAP related to liability recognition;
- income tax accounting;
- other miscellaneous items; and
- out-of-period adjustments.

This quarterly report on Form 10-Q for the period ended September 30, 2005 was delayed pending our completion of the restatements and the related review of our reserves and contingencies, as well as adjustments to arrive at our opening balance sheet as of January 6, 2005.

Novelis Inc.

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PART I. FINANCIAL INFORMATION

Item 1. *Financial Statements*

Novelis Inc.

CONDENSED CONSOLIDATED AND COMBINED STATEMENTS OF INCOME (unaudited)
(in millions of US\$, except per share amounts)

Periods ended September 30	Third Quarter		Nine Months	
	2005	2004	2005	2004
Sales and operating revenues				
— third parties	2,053	1,893	6,337	5,416
— related parties	—	107	—	323
	<u>2,053</u>	<u>2,000</u>	<u>6,337</u>	<u>5,739</u>
Costs and expenses				
Cost of sales and operating expenses, excluding depreciation and amortization noted below				
— third parties	1,833	1,661	5,677	4,744
— related parties	—	96	—	288
Depreciation and amortization	56	60	173	178
Selling, general and administrative expenses	79	72	243	182
Research and development expenses	10	3	29	13
Research and development expenses — related parties	—	10	—	28
Other expenses (income) — net				
— third parties	(27)	—	(38)	8
— related parties	—	1	(1)	(21)
Interest expense				
— third parties	48	10	142	31
— related parties	—	7	—	24
	<u>1,999</u>	<u>1,920</u>	<u>6,225</u>	<u>5,475</u>
Income before income taxes and other items	54	80	112	264
Income taxes	37	45	67	111
Income before other items	17	35	45	153
Equity in net income of non-consolidated affiliates	2	1	6	4
Minority interests in earnings of consolidated affiliates	(9)	(2)	(19)	(9)
Net income	<u>10</u>	<u>34</u>	<u>32</u>	<u>148</u>
Earnings per share				
Net income per share — basic	<u>0.14</u>	<u>0.47</u>	<u>0.43</u>	<u>2.01</u>
Net income per share — diluted	<u>0.14</u>	<u>0.47</u>	<u>0.43</u>	<u>2.00</u>
Dividends per common share	<u>0.09</u>	<u>—</u>	<u>0.27</u>	<u>—</u>
Supplemental information for 2005:				
Net income attributable to consolidated and combined results of Novelis from January 6 to September 30, 2005 — increase to Retained earnings	10		61	
Net loss attributable to the combined results of Novelis from January 1 to January 5, 2005 — decrease to Owner's net investment(A)	—		(29)	
Net income	<u>10</u>		<u>32</u>	

(A) Refer to Note 1 — Background and Basis of Presentation.

The accompanying notes are an integral part of the financial statements.

Novelis Inc.
CONDENSED CONSOLIDATED AND COMBINED BALANCE SHEETS (unaudited)
(in millions of US\$, except number of shares)

As of	September 30, 2005	December 31, 2004
ASSETS		
Current assets		
Cash and cash equivalents	124	31
Trade receivables (net of allowances of \$28 in 2005 and \$33 in 2004)		
— third parties	959	710
— related parties	—	87
Other receivables		
— third parties	8	5
— related parties	30	846
Prepaid expenses	52	36
Inventories		
Aluminum	941	1,081
Raw materials	20	20
Other supplies	126	125
	<u>1,087</u>	<u>1,226</u>
Other current assets	181	77
Total current assets	2,441	3,018
Deferred charges and other assets	219	71
Long-term receivables from related parties	77	104
Property, plant and equipment, net	2,170	2,348
Investments in non-consolidated affiliates	100	122
Intangible assets (net of accumulated amortization of \$10 in 2005 and \$9 in 2004)	29	35
Goodwill	228	256
Total assets	<u>5,264</u>	<u>5,954</u>

The accompanying notes are an integral part of the financial statements.

Novelis Inc.

CONDENSED CONSOLIDATED AND COMBINED BALANCE SHEETS (unaudited) — (Continued)
(in millions of US\$, except number of shares)

As of	September 30, 2005	December 31, 2004
LIABILITIES AND SHAREHOLDERS'/ INVESTED EQUITY		
Current liabilities		
Current portion of long-term debt		
— third parties	3	1
— related parties	—	290
Short-term borrowings		
— third parties	35	229
— related parties	—	312
Accounts payable, trade		
— third parties	752	496
— related parties	38	401
Accrued expenses	418	339
Interest payable	22	2
Accrued income taxes	58	1
Other current liabilities	14	21
Total current liabilities	1,340	2,092
Long-term debt, net of current portion		
— third parties	2,647	139
— related parties	—	2,307
Accrued post-retirement benefits	307	284
Deferred credits and other liabilities	224	188
Deferred income taxes	191	249
Commitments and contingencies		
Minority interests in equity of consolidated affiliates	151	140
Shareholders'/invested equity		
Preferred shares — unlimited number of first preferred and second preferred shares authorized; none issued	—	—
Common shares, no par value — unlimited number of shares authorized; issued and outstanding: 74,005,649 shares as of September 30, 2005	—	—
Additional paid-in capital	433	—
Retained earnings	41	—
Accumulated other comprehensive income (loss)	(70)	88
Owner's net investment	—	467
Total shareholders'/invested equity	404	555
Total liabilities and shareholders'/invested equity	5,264	5,954

The accompanying notes are an integral part of the financial statements.

Novelis Inc.

CONDENSED CONSOLIDATED AND COMBINED STATEMENTS OF CASH FLOWS (unaudited)
(in millions of US\$)

Nine Months Ended September 30	2005	2004
OPERATING ACTIVITIES		
Net cash provided by operating activities	366	292
INVESTING ACTIVITIES		
Capital expenditures	(104)	(95)
Proceeds from sales of fixed assets and investments	9	8
Proceeds from loans receivable — net		
— third parties	19	—
— related parties	373	501
Premiums paid on purchased derivatives	(26)	—
Net proceeds from settlement of derivatives	96	—
Net cash provided by investing activities	367	414
FINANCING ACTIVITIES		
Proceeds from issuance of new debt — third parties	2,750	443
Principal repayments		
— third parties	(1,742)	(895)
— related parties	(1,180)	—
Short-term borrowings — net		
— third parties	(137)	(133)
— related parties	(302)	4
Dividends — common shareholders	(20)	—
Dividends — minority interest	(7)	(4)
Net receipts from (payments to) Alcan	72	(121)
Debt issuance costs paid	(71)	—
Net cash used in financing activities	(637)	(706)
Net increase in cash and cash equivalents	96	—
Effect of exchange rate changes on cash balances held in foreign currencies	(3)	—
Cash and cash equivalents — beginning of period	31	27
Cash and cash equivalents — end of period	124	27
Supplemental schedule of 2005 non-cash investing and financing activities:		
Spin-off transaction and post-closing adjustments		
Other receivables	433	
Short-term borrowings — related parties	(57)	
Long-term debt — related parties	32	
Capital lease obligation	52	
Additional paid-in capital	(98)	

The accompanying notes are an integral part of the financial statements.

Novelis Inc.

**CONDENSED CONSOLIDATED AND COMBINED STATEMENT OF
SHAREHOLDERS'/INVESTED EQUITY (unaudited)**
Nine Months Ended September 30, 2005
(in millions of US\$, except number of shares which is in thousands and per share amounts)

	Common Shares		Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Owner's Net Investment	Total
	Shares	Amount					
Balance as of December 31, 2004	—	—	—	—	88	467	555
2005 Activity:							
Net loss — January 1 to January 5						(29)(A)	(29)
Adjusted Invested equity at spin-off date — January 6	—	—	—	—	88	438(B)	526
Issuance of common stock in connection with the spin-off	73,989	—	438			(438)	—
Spin settlement and post-closing adjustments			2(C)				2
Issuance of common stock in connection with stock plans	17	—					
Net income — January 6 to September 30				61			61
Deferred translation adjustments					(146)		(146)
Change in minimum pension liability					(12)		(12)
Dividends on common shares (\$0.27 per common share)				(20)			(20)
Dividends on preferred stock shares of consolidated affiliates			(7)				(7)
Balance as of September 30, 2005	<u>74,006</u>	<u>—</u>	<u>433</u>	<u>41</u>	<u>(70)</u>	<u>—</u>	<u>404</u>

(A) Refer to Note 1 — Background and Basis of Presentation.

(B) Represents the amount of Owner's net investment as of January 6, 2005.

(C) In connection with the spin-off from Alcan, we entered into agreements which provide for various post-transaction adjustments. These adjustments, for the most part, have been and will be reflected as changes to shareholders' equity and include items such as working capital, pension assets and liabilities, and adjustments to opening balance sheet accounts. This is further discussed in Note 1 — Background and Basis of Presentation.

The accompanying notes are an integral part of the financial statements.

Novelis Inc.

NOTES TO THE CONDENSED CONSOLIDATED AND COMBINED FINANCIAL STATEMENTS
(unaudited)
(in millions of US\$, except where indicated)

1. BACKGROUND AND BASIS OF PRESENTATION

Background

Novelis Inc., formed in Canada on September 21, 2004, and its subsidiaries, is the world's leading aluminum rolled products producer. We produce aluminum sheet and light gauge products where the end-use destination of the products includes the construction and industrial, beverage and food cans, foil products and transportation markets. As of September 30, 2005, we had operations on four continents, North America, South America, Asia and Europe, through 36 operating plants and three research facilities in 11 countries. In addition to aluminum rolled products plants, our South American businesses include bauxite mining, alumina refining and smelting facilities that are integrated with the rolling plants in Brazil. We are the only company of our size and scope focused solely on aluminum rolled products markets and capable of local supply of technically sophisticated products in all of these geographic regions.

The accompanying unaudited condensed consolidated and combined financial statements should be read in conjunction with our audited combined financial statements and accompanying notes filed with the U.S. Securities and Exchange Commission (SEC) in our Annual Report on Form 10-K for the year ended December 31, 2004. References herein to "Novelis", the "Company", "we", "our", or "us" refer to Novelis Inc. and its subsidiaries unless the context specifically requires otherwise. The accompanying (a) condensed combined balance sheet as of December 31, 2004, which has been derived from audited financial statements, and (b) unaudited condensed consolidated and combined financial statements have been prepared pursuant to the rules and regulations of the SEC. Certain information and note disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles in the United States of America (GAAP) have been condensed or omitted pursuant to those rules and regulations, although we believe that the disclosures made are adequate to make the information not misleading. In the opinion of management, the accompanying condensed consolidated and combined financial statements recognize all adjustments of a normal recurring nature considered necessary to fairly state our financial position as of September 30, 2005 and December 31, 2004; our results of operations for the three and nine months ended September 30, 2005 and 2004; and our cash flows for the nine months ended September 30, 2005 and 2004.

On May 18, 2004, Alcan Inc. (Alcan) announced its intention to transfer its rolled products businesses into a separate company and to pursue a spin-off of that company to its shareholders. The rolled products businesses were managed under two separate operating segments within Alcan — Rolled Products Americas and Asia; and Rolled Products Europe. On January 6, 2005, Alcan and its subsidiaries contributed and transferred to us substantially all of the aluminum rolled products businesses operated by Alcan prior to its 2003 acquisition of Pechiney, together with some of Alcan's alumina and primary metal-related businesses in Brazil, which are fully integrated with the rolled products operations there, as well as four former Pechiney rolling facilities in Europe, as their end-use markets and customers are more similar to ours.

On January 6, 2005, the spin-off occurred following the approval by Alcan's board of directors and shareholders, and the receipt of other required legal and regulatory approvals. Alcan shareholders received one Novelis common share for every five Alcan common shares held. Our common shares began trading on a "when issued" basis on the Toronto (TSX) and New York (NYSE) stock exchanges on January 6, 2005, with a distribution record date of January 11, 2005. "Regular Way" trading began on the TSX on January 7, 2005, and on the NYSE on January 19, 2005.

We have determined that under the rules and regulations promulgated by the SEC, as of February 27, 2006, a majority of our outstanding shares were directly or indirectly held by U.S. residents and,

Novelis Inc.

**NOTES TO THE CONDENSED CONSOLIDATED AND
COMBINED FINANCIAL STATEMENTS (unaudited) — (Continued)**
(in millions of US\$, except where indicated)

accordingly, we ceased to qualify as a foreign private issuer. We will henceforth assume the status of a domestic issuer for purposes of the Securities Exchange Act of 1934, as amended.

In 2004 and prior years, Alcan was considered a related party due to its parent-subsidary relationship with the Novelis entities. However, subsequent to the spin-off, Alcan is no longer a related party as defined in Financial Accounting Standards Board (FASB) Statement No. 57, *Related Party Disclosures*. Refer to Note 5 — Related Party Transactions.

Restatement

Concurrently with the filing of this quarterly report on Form 10-Q for the period ended September 30, 2005, we are filing amendments on Form 10-Q/A to our quarterly reports on Form 10-Q for the periods ended March 31, 2005 and June 30, 2005, to reflect the restatement of our unaudited condensed consolidated and combined financial statements for the quarter ended March 31, 2005 and the quarter and six months ended June 30, 2005, to correct errors for:

- the misapplication of GAAP related to liability recognition;
- income tax accounting;
- other miscellaneous items; and
- out-of-period adjustments.

Our results of operations for the nine months ended September 30, 2005 were impacted by the out-of-period adjustments noted above. These out-of-period adjustments decreased our Net income by \$2, net, for the nine months ended September 30, 2005.

Post-Transaction Adjustments

The agreements giving effect to the spin-off provide for various post-transaction adjustments and the resolution of outstanding matters, which are expected to be carried out by the parties by mid-2006. These adjustments, for the most part, have been and will be reflected as changes to shareholders' equity and include items such as working capital, pension assets and liabilities, and adjustments to opening balance sheet accounts.

Agreements between Novelis and Alcan

We have entered into various agreements with Alcan including the use of transitional and technical services, the supply of Alcan's metal and alumina, the licensing of certain of Alcan's patents, trademarks and other intellectual property rights, and the use of certain buildings, machinery and equipment, technology and employees at certain facilities retained by Alcan, but required in our business.

Basis of Presentation

The unaudited condensed consolidated and combined financial statements for the nine months ended September 30, 2005 include the results for the period from January 1 to January 5, 2005 prior to our spin-off from Alcan, in addition to the results for the period from January 6 to September 30, 2005, as described below. The unaudited condensed combined financial results for the period from January 1 to January 5, 2005 present our operations and cash flows on a carve-out basis. The unaudited condensed consolidated balance sheet as of September 30, 2005 and results for the period from January 6 (the date

Novelis Inc.

**NOTES TO THE CONDENSED CONSOLIDATED AND
COMBINED FINANCIAL STATEMENTS (unaudited) — (Continued)**
(in millions of US\$, except where indicated)

of the spin-off from Alcan) to September 30, 2005 present our results of operations, financial position and cash flows as a stand-alone entity.

All income earned and cash flows generated by us as well as the risks and rewards of these businesses from January 1 to January 5, 2005 were primarily attributed to us and are included in our unaudited condensed consolidated results for the period from January 6 to September 30, 2005, with the exception of unrealized losses of \$43 (\$29 after-tax) arising from the change in market value of derivative contracts, primarily with Alcan. These mark-to-market losses for the period from January 1 to January 5, 2005 were recorded in the unaudited condensed consolidated and combined statements of income for the nine months ended September 30, 2005, and are reflected as a decrease in Owner's net investment.

The condensed combined balance sheet as of December 31, 2004 and the unaudited condensed combined financial statements for the third quarter and nine months ended September 30, 2004 (the historical combined financial statements) have been derived from the accounting records of Alcan using the historical results of operations and historical basis of assets and liabilities of the businesses subsequently transferred to us. Management believes the assumptions underlying the historical combined financial statements, including the allocations described below, are reasonable. However, the historical combined financial statements included herein may not necessarily reflect our results of operations, financial position and cash flows or what our results of operations, financial position and cash flows would have been had we been a stand-alone company during the periods presented. Alcan's investment in the Novelis businesses, presented as Owner's net investment in the condensed consolidated and combined and historical combined financial statements, includes the accumulated earnings of the businesses as well as cash transfers related to cash management functions performed by Alcan.

As we were not a stand-alone company and operated as a part of Alcan prior to 2005, the historical combined financial statements include allocations of certain Alcan expenses, assets and liabilities, including the items described below.

General Corporate Expenses

Alcan allocated general corporate expenses to us based on average head count and capital employed. Capital employed represents Total assets less Total current liabilities (excluding debt), Accrued post-retirement benefits, Deferred credits and other liabilities, and Deferred income taxes. These allocations are reflected in Selling, general and administrative expenses in the historical combined financial statements for the third quarter and nine months ended September 30, 2004.

The general corporate expense allocations are primarily for human resources, legal, treasury, insurance, finance, internal audit, strategy and public affairs and amounted to \$6 and \$23 for the third quarter and the nine months ended September 30, 2004, respectively. Total corporate office costs, including the amounts allocated, amounted to \$11 and \$31 for the third quarter and nine months ended September 30, 2004, respectively. The costs allocated are not necessarily indicative of the costs that would have been incurred had we performed these functions as a stand-alone company, nor are they indicative of costs that will be charged or incurred in the future. Subsequent to the spin-off, we perform the majority of these functions using our own resources or purchased services; however, for an interim period, certain services were provided by Alcan. As of March 2006, all but three of the approximately 130 service agreements between us and Alcan have ended. It is not practicable to estimate the amount of expenses we would have incurred for the third quarter and nine months ended September 30, 2004 had we been a stand-alone entity, unaffiliated with Alcan.

Novelis Inc.

**NOTES TO THE CONDENSED CONSOLIDATED AND
COMBINED FINANCIAL STATEMENTS (unaudited) — (Continued)**
(in millions of US\$, except where indicated)

Pensions and Post-Retirement Benefits

Prior to the spin-off, certain of our entities had pension obligations primarily comprised of defined benefit plans in the U.S. and the U.K., unfunded pension benefits in Germany and lump sum indemnities payable upon retirement to employees of businesses in France, Italy, Korea and Malaysia. These pension benefits are managed separately and the related assets, liabilities and costs are included in both the unaudited condensed consolidated and combined and historical combined financial statements.

Prior to the spin-off, Alcan managed defined benefit plans in Canada, the U.S., the U.K. and Switzerland that include some of our entities. Our share of these plans' assets and liabilities is not included in the accompanying combined balance sheet as of December 31, 2004. The historical combined financial statements for the third quarter and nine months ended September 30, 2004, however, include an allocation of the costs of the plans. The costs vary depending on whether the entity was a subsidiary or a division of Alcan at that time. Pension costs of divisions of Alcan that were transferred to us were allocated based on the following methods: service costs were allocated based on a percentage of payroll costs; interest costs, the expected return on assets, and amortization of actuarial gains and losses were allocated based on a percentage of the projected benefit obligation (PBO); and prior service costs were allocated based on headcount. The total allocation of such pension costs amounted to \$3 and \$9 for the third quarter and nine months ended September 30, 2004, respectively. Pension costs of subsidiaries of Alcan that were transferred to us were accounted for on the same basis as a multi-employer pension plan whereby the subsidiaries' contributions for the period were recognized as net periodic pension cost. There were no contributions by the subsidiaries for the third quarter and nine months ended September 30, 2004.

Prior to the spin-off, Alcan provided post-retirement benefits in the form of unfunded healthcare and life insurance benefits to retired employees in Canada and the U.S. that include retired employees of some of our businesses. Our share of these plans' liabilities is included in the historical combined balance sheet as of December 31, 2004 and our share of these plans' costs is included in the historical combined statements of income for the third quarter and nine months ended September 30, 2004.

Subsequent to the spin-off, certain changes were made to the Alcan plans covering our employees and we also established new pension plans, as described in Note 6 — Post-Retirement Benefits. Refer to Note 2 — Accounting Policies for our accounting policies related to the new pension plans.

Income Taxes

Income taxes for 2004 were calculated as if all of our operations had been separate tax paying legal entities, each filing a separate tax return in its local tax jurisdiction. For jurisdictions where there was no tax sharing agreement, amounts currently payable were included in Owner's net investment.

Cash Management

Cash and cash equivalents in the combined balance sheet as of December 31, 2004 are comprised of the cash and cash equivalents of our businesses, primarily in South America, Asia and parts of Europe, that perform their own cash management functions.

Historically, Alcan performed cash management functions on behalf of certain of our businesses primarily in North America, the U.K., and other parts of Europe. Cash deposits from these businesses were transferred to Alcan on a regular basis. As a result, none of Alcan's cash and cash equivalents was allocated to us in the historical combined financial statements. Transfers to and from Alcan were netted against Owner's net investment. Subsequent to the spin-off, we are responsible for our own cash management functions.

Novelis Inc.

**NOTES TO THE CONDENSED CONSOLIDATED AND
COMBINED FINANCIAL STATEMENTS (unaudited) — (Continued)**
(in millions of US\$, except where indicated)

Interest Expense

We obtain short and long-term financing from third parties and, prior to the spin-off, from related parties. Interest is charged on all short and long-term debt and is included in Interest expense in the accompanying unaudited condensed consolidated and combined statements of income.

Historically, Alcan provided certain financing to us and incurred third party debt at the parent level. This financing is reflected in the combined balance sheet as of December 31, 2004 within the amounts due to Alcan and is interest-bearing as described in Note 5 — Related Party Transactions. As a result of this arrangement, the historical combined financial statements for the third quarter and nine months ended September 30, 2004 do not include an allocation of additional interest expense. Our interest expense as a stand-alone company is higher than that recognized in the historical combined financial statements for the third quarter and nine months ended September 30, 2004.

Derivatives

During 2004, we entered into derivative contracts, primarily with Alcan, to manage some of our foreign currency and commodity price risk. These contracts are reported at their fair value on the balance sheet. Changes in the fair value of these derivatives are recorded in the accompanying unaudited condensed consolidated and combined statements of income in Other expenses (income) — net. The cash flows on the settlement of these derivative contracts are reported as part of net cash provided by operating activities in the condensed combined statement of cash flows for periods prior to the spin-off.

Stock Options

Stock option expense and other stock-based compensation expense in the condensed combined statements of income for the quarter and nine months ended September 30, 2004 includes the Alcan expenses related to the fair value of awards held by certain employees of Alcan's Rolled Products businesses during the periods presented as well as an allocation, calculated based on the average of headcount and capital employed, for Alcan's corporate office employees. These expenses are not necessarily indicative of what our expenses would have been had we been a separate stand-alone entity in 2004.

Earnings Per Share

Prior to the spin-off, we were not a separate legal entity with common shares outstanding. Earnings per share for the 2004 periods have been presented using our common shares outstanding and common share equivalents immediately after the completion of the spin-off on January 6, 2005.

2. ACCOUNTING POLICIES

The unaudited condensed consolidated and combined financial statements are based upon accounting policies and methods of their application consistent with those used and described in our annual financial statements as contained in our most recent annual report, except for the accounting policies described below and the recently adopted accounting policies described in Note 3 — Accounting Changes. Certain reclassifications and revisions have been made to prior period amounts to conform to the current period presentation. Operating results for the third quarter and nine months ended September 30, 2005 are not necessarily indicative of the results for the year ended December 31, 2005.

Novelis Inc.

**NOTES TO THE CONDENSED CONSOLIDATED AND
COMBINED FINANCIAL STATEMENTS (unaudited) — (Continued)**
(in millions of US\$, except where indicated)

Cash and Cash Equivalents

Cash and cash equivalents include cash, time deposits, and readily marketable securities with maturities of three months or less at the purchase date.

Principles of Consolidation

The unaudited condensed consolidated and combined and historical combined financial statements include the accounts of subsidiaries that are controlled by Novelis, all of which are majority owned, as well as a variable interest entity in which we are the primary beneficiary. We use the equity method of accounting for investments in entities over which we have significant influence. Under the equity method of accounting, our investment is increased or decreased by our share of the undistributed net income or loss and deferred translation adjustments since acquisition. Investments in joint ventures over which we have an undivided interest in the assets and liabilities are consolidated to the extent of our ownership or participation in the assets and liabilities. All other investments in joint ventures are accounted for using the equity method. Other investments are accounted for using the cost method. Under the cost method, dividends received are recorded as income. Cost investments for which there is an active market are accounted for as available-for-sale. Intercompany balances and transactions, including profits in inventories, are eliminated in the unaudited condensed consolidated and combined and historical combined financial statements.

Debt Issuance Costs

Debt issuance costs related to our senior secured credit facilities are recorded in Deferred charges and other assets and amortized over the life of the related borrowing in Interest expense, using the “effective interest amortization” method. Interest expense does not include a commitment fee on an undrawn bridge financing facility, which is included in Other expenses (income) — net.

Dividend Policy

Declaration of dividends will depend on, among other things, our financial resources, cash flows generated by our business, cash requirements, restrictions under the instruments governing our indebtedness, and other relevant factors. There can be no assurance that we will continue to pay dividends at the current rate or at all.

Pensions and Post-Retirement Benefits

Using appropriate actuarial methods and assumptions, we account for our defined benefit pension plans in accordance with FASB Statement No. 87, *Employers' Accounting for Pensions*. Other post-retirement benefits are accounted for in accordance with FASB Statement No. 106, *Employers' Accounting for Post-Retirement Benefits Other than Pensions*. Pension and post-retirement benefit obligations are actuarially calculated using management's best estimates and are based on expected service period, salary increases and retirement ages of employees. Pension and post-retirement benefit expense includes the actuarially computed cost of benefits earned during the current service period, the interest cost on accrued obligations, the expected return on plan assets based on fair market value and the straight-line amortization of net actuarial gains and losses and adjustments due to plan amendments. All net actuarial gains and losses are amortized over the expected average remaining service lives of the employees.

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Recently Issued Accounting Standards

In December 2004, the FASB issued FASB Statement No. 123(R), *Share-Based Payment*, (FASB 123(R)), which is a revision to FASB Statement No. 123, *Accounting for Stock-Based Compensation* (FASB 123). FASB 123(R) requires all share-based payments to employees, including grants of employee stock options, to be recognized in the financial statements based on their fair values. We adopted the fair value based method of accounting for share-based payments effective January 1, 2004 using the retroactive restatement method described in FASB Statement No. 148, *Accounting for Stock-Based Compensation — Transition and Disclosure*. Currently, we use the Black-Scholes valuation model to estimate the value of stock options granted to employees. We expect to adopt FASB 123(R) on January 1, 2006, and expect to apply the modified prospective method upon adoption. The modified prospective method requires companies to record compensation cost beginning with the effective date based on the requirements of FASB 123(R) for all share-based payments granted after the effective date. All awards granted to employees prior to the effective date of FASB 123(R) that remain unvested at the adoption date will continue to be expensed over the remaining service period in accordance with FASB 123.

In March 2005, the FASB issued FASB Interpretation No. 47 (FIN 47) *Accounting for Conditional Asset Retirement Obligations — an interpretation of FASB Statement No. 143*. FIN 47 clarifies that a conditional asset retirement obligation is a legal obligation to perform an asset retirement activity the timing or method of settlement of which is conditional on a future event. FIN 47 also clarifies that a conditional asset retirement obligation should be recognized if its fair value is reasonably estimable and provides guidance on when there is sufficient information to reasonably estimate the fair value of an asset retirement obligation. FIN 47 should be applied no later than the end of the fiscal year 2005. The adoption of FIN 47 will not have a material impact on our financial position, results of operations or cash flows.

In May 2005, the FASB issued FASB Staff Position (FSP) No. EITF 00-19-1, *Application of EITF Issue No. 00-19 to Freestanding Financial Instruments Originally Issued as Employee Compensation*. The FSP was issued to clarify the application of EITF Issue No. 00-19, *Accounting for Derivative Financial Instruments Indexed to, and Potentially Settled in, a Company's Own Stock*, to freestanding financial instruments originally issued as employee compensation that can be settled only by delivering registered shares. This FSP clarifies that a requirement to deliver registered shares, in and of itself, will not result in liability classification for freestanding financial instruments originally issued as employee compensation. This clarification is consistent with the FASB's intent in issuing FASB 123(R). We will apply the guidance in this FSP in accordance with the effective date and transition provisions of FASB 123(R).

In June 2005, the FASB ratified the consensus reached in EITF Issue No. 05-5, *Accounting for Early Retirement or Postemployment Programs with Specific Features (Such As Terms Specified in Altersteilzeit Early Retirement Arrangements)* (EITF 05-5). EITF 05-5 addresses the timing of recognition of salaries, bonuses and additional pension contributions associated with certain early retirement arrangements typical in Germany (as well as similar programs). The EITF also specifies the accounting for government subsidies related to these arrangements. EITF 05-5 is effective in fiscal years beginning after December 15, 2005. The adoption of EITF 05-5 is not expected to have a material impact on our financial position, results of operations or cash flows.

In June 2005, the FASB issued Staff Position (FSP) FAS 143-1, *Accounting for Electronic Equipment Waste Obligations*. FSP FAS 143-1 addresses the accounting for obligations associated with Directive 2002/96/ EC on Waste Electrical and Electronic Equipment (the Directive) of the European Union (EU) which is subject to transformation into the respective national laws. Under the Directive, the waste management obligation remains with the commercial user until the historical waste equipment (put

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on the market before August 13, 2005) is replaced. At that time the waste management obligation for the equipment may be transferred to the producer of the replacement equipment depending on the transformation of the Directive into national law by the EU member country. If the commercial user does not replace the equipment, the obligation remains with that user until the equipment is disposed. FSP FAS 143-1 requires the commercial user to apply the provisions of FASB 143, *Accounting for Asset Retirement Obligations*, to the obligation associated with historical waste equipment. FSP FAS 143-1 will have to be applied in the first reporting period ending after the date the law is adopted by the applicable EU member countries. The adoption of FSP FAS 143-1 did not have a material impact on our financial position, results of operations or cash flows.

In July 2005, the FASB issued FSP No. APB 18-1, *Accounting by an Investor for Its Proportionate Share of Accumulated Other Comprehensive Income of an Investee Accounted for under the Equity Method in Accordance with APB Opinion No. 18 upon a Loss of Significant Influence*, to provide guidance on how an investor should account for its proportionate share of an investee's equity adjustments for other comprehensive income (OCI) upon a loss of significant influence. The FSP states that an investor's proportionate share of an investee's equity adjustments for OCI should be offset against the carrying value of the investment at the time significant influence is lost. To the extent that the offset results in a carrying value of the investment that is less than zero, an investor should (a) reduce the carrying value of the investment to zero and (b) record the remaining balance in income. The guidance in this FSP is effective for us as of the first reporting period beginning after July 12, 2005. Upon adoption of this FSP, any amount of an investee's equity adjustments for OCI recorded in the shareholders' equity of the investor, relating to an investment for which the reporting entity no longer has an ability to exercise significant influence, should be offset against the carrying value of the investment. The amount that is offset should not include any items of accumulated OCI, relating to unrealized gains and losses recorded in accordance with FASB Statement No. 115 (FASB 115), *Accounting for Certain Investments in Debt and Equity Securities*, that are recorded by an investor for an investment that is accounted for as an available-for-sale security in accordance with FASB 115 upon adoption of this FSP. If comparative financial statements are provided for earlier periods, those financial statements shall be retrospectively adjusted to reflect application of the provisions of this FSP. There is no impact on our consolidated financial position, results of operations or cash flows from this FSP.

In September 2005, the FASB ratified Emerging Issues Task Force Issue No. 04-13, *Accounting for Purchases and Sales of Inventory with the Same Counterparty* (EITF 04-13). EITF 04-13 discusses whether inventory purchase and sales transactions with the same counterparty that are entered into in contemplation of one another should be combined and treated as a nonmonetary exchange and addresses (a) under what circumstances should two or more transactions with the same counterparty (counterparties) be viewed as a single nonmonetary transaction within the scope of APB Opinion No. 29, *Accounting for Nonmonetary Transactions* (APB 29) and Financial Accounting Standard No. 153, *Exchanges of Nonmonetary Assets, an Amendment of APB 29* (FAS 153) and (b) if nonmonetary transactions within the scope of APB 29 and FAS 153 involve inventory, are there any circumstances under which the transactions should be recognized at fair value. The pronouncement is effective for new inventory arrangements entered into, or modifications or renewals of existing inventory arrangements occurring in interim or annual reporting periods beginning after March 15, 2006. We do not expect that this pronouncement will have a material effect on our financial position, results of operations or cash flows.

We have determined that all other recently issued accounting pronouncements do not apply to us.

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3. ACCOUNTING CHANGES

Stock Options and Other Stock-Based Compensation

Effective January 1, 2004, Alcan retroactively adopted the fair value recognition provisions of FASB 123 for stock options granted to employees. Both the unaudited condensed consolidated and combined and historical combined financial statements include the compensation cost for options granted to certain of our employees. In addition, the historical combined financial statements include an allocation of expenses for Alcan's corporate office employees. Beginning January 1, 1999, all periods were restated to reflect compensation cost as if the fair value method had been applied for awards issued to these employees after January 1, 1995. We apply the fair value recognition provisions of FASB 123 to our new stock option plans as described in Note 19 — Stock Options and Other Stock-Based Compensation.

Consolidation of Variable Interest Entities

Effective January 1, 2004, Alcan adopted the provisions of FASB Interpretation No. 46(R) (FIN 46(R), revised December 2003), *Consolidation of Variable Interest Entities*. In 2004, Alcan determined it was the primary beneficiary of Logan Aluminum Inc. (Logan), a variable interest entity. As a result, both the unaudited condensed consolidated and combined and condensed combined balance sheets include the assets and liabilities of Logan. Logan is a joint venture that manages a tolling arrangement for us and an unrelated party. At the date of adoption of FIN 46(R), Alcan recorded assets of \$38 and liabilities of \$38 related to Logan that were previously not recorded on its balance sheet. Prior periods were not restated.

Our investment plus any unfunded pension liability related to Logan totaled \$37 as of December 31, 2004 and represents our maximum exposure to loss. Creditors of Logan do not have recourse to our general credit as a result of including Logan in our unaudited condensed consolidated and combined financial statements.

4. RESTRUCTURING PROGRAMS

2005 Restructuring Activities

In 2006, we announced an agreement with Atlante Srla for the sale of land in Borgofranco, Italy, that is currently occupied by one of our casting alloy plants. We had previously announced on November 3, 2005, our decision to close the facility by the end of March 2006. Atlante Srla, a new Italian energy company, plans to develop a business on the site and took possession of approximately three-quarters of the land on April 1, 2006, with the balance transferring at a later date. We will retain responsibility for environmental remediation of the site, including the elimination of any remaining salt cake byproduct from the casting alloys operation.

In the third quarter of 2005, we recorded charges of \$12 in connection with the sale of Borgofranco. Approximately \$6 is for environmental remediation while the remainder is related to asset write-downs and redundancies. We expect to record additional charges of \$2 in the fourth quarter of 2005 for asset write-downs and a further charge of approximately \$3 in the first quarter of 2006 for redundancies and decommissioning.

2004 Restructuring Activities

In line with our objective of value maximization, we undertook various restructuring initiatives in 2004.

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Pechiney

In the fourth quarter of 2004, we recorded liabilities of \$23 for restructuring costs in connection with the exit of certain operations of Pechiney and these costs were recorded in the allocation of the purchase price of Pechiney as of December 31, 2004. These costs relate to a plant closure in Flemalle, Belgium (Novelis Europe) and comprise \$19 of severance costs and \$4 of other charges. No further charges are expected to be incurred in relation to this plant closure.

In 2005, we recorded recoveries of \$4 in connection with the operations of Pechiney. These recoveries were credited against the Goodwill associated with the Pechiney acquisition.

Other 2004 Restructuring Activities

In the third quarter of 2004, we incurred restructuring charges of \$19 relating to the consolidation of our U.K. aluminum sheet-rolling activities in Rogerstone, Wales (Novelis Europe) in order to improve competitiveness through better capacity utilization and economies of scale. Production ceased at the rolling mill in Falkirk, Scotland (Novelis Europe) in December 2004 and the facility was closed in the first quarter of 2005. The charges of \$19 include \$6 of severance costs, \$8 of asset impairment charges, \$2 of pension costs, \$2 of decommissioning and environmental costs and \$1 of other charges, which were recorded in Other expenses (income) — net in the historical combined statement of income.

In 2004, we incurred restructuring charges of \$6 (Q1: nil; Q2: nil; Q3: \$1; Q4: \$5), relating to the closure and restructuring of corporate offices and a plant in Germany, comprised of \$5 (Q1: nil; Q2: nil; Q3: \$1; Q4: \$4) for severance costs and \$1 (Q1: nil; Q2: nil; Q3: nil; Q4: \$1) related to costs to consolidate facilities, which were recorded in Other expenses (income) — net in the historical combined statement of income. No further charges are expected to be incurred in relation to these restructuring activities.

In 2005, we recorded recoveries of \$1 in connection with 2004 restructuring program activities in Nachterstedt, Germany (Q1: \$1; Q2: nil; Q3: nil).

2001 Restructuring Program

In 2001, Alcan implemented a restructuring program, resulting in a series of plant sales, closures and divestitures throughout the organization. A detailed business portfolio review was undertaken in 2001 to identify high cost operations, excess capacity and non-core products. Impairment charges were recognized as a result of negative projected cash flows and recurring losses. These charges related principally to buildings, machinery and equipment. This program was essentially completed in 2003.

In 2004, we recorded recoveries related to the 2001 restructuring program comprised of \$7 (Q1: \$7; Q2: nil; Q3: nil; Q4: nil) relating to a gain on the sale of assets related to the closure of facilities in Glasgow, U.K. (Novelis Europe) and a recovery of \$1 (Q1: nil; Q2: \$1; Q3: nil; Q4: nil) relating to a provision in the U.S. (Novelis North America).

In 2005, we recorded recoveries of \$2 in connection with 2001 restructuring program activities in Rogerstone, Wales (Q1: \$1; Q2: \$1; Q3: nil).

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The schedule provided below shows details of the provision balances, related cash payments and recoveries for the significant restructuring activities included in Other expenses (income) — net in the unaudited condensed consolidated and combined statements of income:

	Severance Costs	Asset Impairment Provisions	Other	Total
Provision balance as of January 1, 2004	19	—	15	34
Year Ended December 31, 2004 activity:				
Charges (recoveries) recorded in the statement of income	10	8	(1)	17
Liabilities recorded in the allocation of the Pechiney purchase price	19	—	4	23
Cash payments — net	(14)	—	(5)	(19)
Non-cash charges (recoveries)	—	(8)	6	(2)
Provision balance as of December 31, 2004	34	—	19	53
Nine Months Ended September 30, 2005 activity:				
Charges (recoveries) recorded in the statement of income	(4)	4	8	8
Recoveries credited against Goodwill	(4)	—	—	(4)
Cash payments — net	(16)	—	(6)	(22)
Non-cash recoveries	—	(2)	—	(2)
Effect of exchange rate changes on ending provision balances	(3)	—	(2)	(5)
Provision balance as of September 30, 2005	7	2	19	28

Subsequent Events

In connection with our 2004 restructuring activities, we received \$7 in proceeds from the sale of land at the closed rolling mill in Falkirk, Scotland (Novelis Europe) in October 2005 resulting in a gain of \$7.

In March 2006, we announced additional actions in the restructuring of our European operations, with the sale of our aluminum rolling mill in Annecy, France to private equity firm American Industrial Acquisition Corporation and the reorganization of our plants in Ohle and Ludenscheid, Germany, including the closure of two non-core business lines located within those facilities. We will record a pre-tax accounting charge of approximately \$14 in connection with the sale of the Annecy plant, and a pre-tax accounting charge in the \$10 to \$12 range for the restructuring of the Ohle and Ludenscheid operations for the first quarter of 2006. These charges include redundancy costs and the write-off of assets on the balance sheet.

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5. RELATED PARTY TRANSACTIONS

The following table describes the nature and amounts of transactions that we had with related parties during the quarter and nine months ended September 30, 2005 and 2004. In 2004, Alcan was considered a related party to Novelis. However, subsequent to the spin-off, Alcan is no longer a related party as defined in FASB Statement No. 57, *Related Party Disclosures*, and accordingly, all transactions between Novelis and Alcan are third party transactions.

Periods ended September 30	Third Quarter		Nine Months	
	2005	2004	2005	2004
Sales and operating revenues				
Alcan(A)	—	107	—	323
Cost of sales and operating expenses				
Alcan(A)	—	96	—	288
Research and development expenses				
Alcan(B)	—	10	—	28
Interest expense				
Alcan(C)	—	7	—	24
Other expenses (income) — net				
Service fee income(D)	—	—	—	(27)
Service fee expense(E)	—	(2)	—	17
Interest income(F)	—	(6)	—	(17)
Derivatives — realized gains (losses)(G)	—	10	—	2
Derivatives — unrealized gains (losses) on change in market value and reclassifications(G)	—	—	—	—
Other	—	(1)	(1)	5
Total other expenses (income) — net arising from transactions with Alcan	—	1	(1)	(20)
Interest income from Aluminium Norf GmbH	—	—	—	(1)
Total other expenses (income) — net arising from transactions with all related parties	—	1	(1)	(21)
Purchase of inventory/tolling services				
Aluminium Norf GmbH	52	51	154	147
Alcan(H)	—	502	—	1,485

(A) We purchase from and sell materials to Alcan in the ordinary course of business.

(B) These expenses represent an allocation of research and development expenses incurred by Alcan on behalf of Novelis.

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- (C) As discussed further below and in Note 11 — Short-Term Borrowings and Note 12 — Long-Term Debt, we had various short-term borrowings and long-term debt payable to Alcan where interest was charged on both a fixed and a floating rate basis.
- (D) Service fee income arises from sales of research and development and other corporate services to Alcan.
- (E) Service fee expense arises from the purchase of corporate services from Alcan.
- (F) Represents interest income earned on outstanding advances and loans to Alcan.
- (G) Alcan was the counterparty to most of our metal and currency derivatives.
- (H) Alcan is our primary third party supplier of prime and sheet ingot. Refer to Note 14 — Commitments and Contingencies.

The table below describes the nature of and the period-end balances that we have with related parties:

As of	September 30, 2005	December 31, 2004
Trade receivables		
Alcan(A)	—	87
Other receivables		
Alcan(B)	—	801
Aluminium Norf GmbH(C)	30	45
	<u>30</u>	<u>846</u>
Long-term receivables		
Alcan	—	2
Aluminium Norf GmbH(C)	77	102
	<u>77</u>	<u>104</u>
Current portion of long-term debt		
Alcan(D)	—	290
Short-term borrowings		
Alcan(E)	—	312
Accounts payable, trade		
Alcan(A)	—	356
Aluminium Norf GmbH(A)	38	45
	<u>38</u>	<u>401</u>
Long-term debt, net of current portion		
Alcan(D)	—	2,307

- (A) We purchase from and sell materials to Alcan and we purchase services from an investee accounted for under the equity method, in the ordinary course of business.

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- (B) The balance at December 31, 2004 includes various short-term floating rate notes totaling Euro 266 million and \$55 maturing within one year that were settled by Alcan in 2005 as part of our spin-off.
- (C) The balances represent current and non-current portions of a loan to an investee accounted for under the equity method.
- (D) We had various loans payable to Alcan as of December 31, 2004 as described in Note 12 — Long-Term Debt that were repaid in the first quarter of 2005.
- (E) The balance at December 31, 2004 is comprised of loans due to Alcan in various currencies including Euro 193 million and GBP 20 million that were repaid in 2005 as part of our spin-off.

6. POST-RETIREMENT BENEFITS

Our pension obligations relate to funded defined benefit pension plans we have established in the United States, Canada and the United Kingdom, unfunded pension benefits primarily in Germany, and lump sum indemnities payable upon retirement to employees of businesses in France, Korea, Malaysia and Italy. Pension benefits are generally based on the employee's service and either on a flat dollar rate or on the highest average eligible compensation before retirement. In addition, some of our entities participate in defined benefit plans managed by Alcan in the U.S., the U.K. and Switzerland.

In 2005, the following transactions transpired related to existing Alcan pension plans covering our employees:

a) In the U.S., for our employees previously participating in the AlcanCorp Pension Plan and the Alcan Supplemental Executive Retirement Plan, Alcan agreed to recognize up to one year of additional service in its plan as long as such employee worked for us and we paid to Alcan the normal cost (in the case of the AlcanCorp Pension Plan) and the current service cost (in the case of the Alcan Supplemental Executive Retirement Plan);

b) In the U.K., the sponsorship of the Alusuisse Holdings U.K. Ltd Pension Plan was transferred from Alcan to us and renamed the Novelis U.K. Pension Plan. No new plan was established. Approximately 400 of our employees who previously participated in the British Alcan RILA Plan remained in that plan for 2005. We are responsible for remitting to Alcan both the employee and employer contributions as agreed with the trustees of the plan for the 2005 year; and

c) In Switzerland, we became a participating employer in the Alcan Swiss Pension Plans and our employees are participating in these plans for up to one year (or longer with Alcan approval) provided we make the required pension contributions.

For the quarter and nine months ended September 30, 2005, we contributed \$4 and \$11, respectively, to the Alcan sponsored plans described above.

The following plans were newly established in 2005 to replace the Alcan pension plans that previously covered our employees (other Alcan pension plans covering our employees were assumed by us):

Novelis Pension Plan (Canada) — The Novelis Pension Plan (Canada) provides for pensions calculated on service (no cap) and eligible earnings which consist of the average annual salary and the short-term incentive award up to its target during the 36 consecutive months when they were the greatest. The normal form of payment of pensions is a lifetime annuity with either a guaranteed minimum of 60 monthly payments or a 50% lifetime pension to the surviving spouse.

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Pension Plan for Officers — The Pension Plan for Officers (PPO) provides for pensions calculated on service up to 20 years as an officer of Novelis or of Alcan and eligible earnings which consist of the excess of the average annual salary and target short-term incentive award during the 60 consecutive months when they were the greatest over eligible earnings in the U.S. Plan or the U.K. Plan, as applicable. The normal form of payment of pensions is a lifetime annuity. Pensions will not be subject to any deduction for social security or other offset amounts.

The board of directors reviewed management's recommendations with respect to certain modifications of our post-retirement benefit plans. On October 28, 2005, our board of directors approved and adopted the following changes related to post-retirement benefit plans:

a) New salaried employees (new as of January 1, 2005 in the U.S. and as of January 1, 2006 in Canada and the U.K.) will participate in Defined Contribution (DC) retirement plan arrangements rather than Defined Benefit (DB) plans. The Novelis board of directors also approved the adoption of the Novelis Savings and Retirement Plan effective December 1, 2005 replacing the AlcanCorp Employees' Savings Plan (for U.S. salaried employees) and adding a retirement account feature to the plan;

b) As a result of the spin-off, account balances in the AlcanCorp Employees' Savings Plans (Salaried Plan and Hourly Plan) were transferred to the new Novelis Savings and Retirement Plan (for salaried employees) and the new Novelis Hourly Savings Plan (for hourly "union" employees). To accomplish this transfer, a freeze was placed on all account activity including loan requests, withdrawals, distributions, fund exchanges (transfers), contribution allocation changes and account balance inquiries during the transition period. The freeze began on December 2, 2005 and ended during the week of December 11, 2005; and

c) Pursuant to the Employee Matters Agreement (EMA) between Alcan and Novelis, active Novelis transferred employees continue to participate in the AlcanCorp Pension Plan (ACPP) until December 31, 2005. Effective October 28, 2005, the Novelis board of directors approved the adoption of Novelis DB pension arrangements (to be called the Novelis Pension Plan (NPP) in the U.S.) for employees who participated in a DB with Alcan. Under the terms of the EMA and subject to Internal Revenue Service (IRS) requirements, assets and liabilities will be transferred from ACPP to the new NPP. Similar, but not identical, actions will occur in Canada and the U.K. for pensions.

These transfers of assets and liabilities may have a material impact on our financial statements in 2006. We are unable to determine the amount with certainty at this time, as the relevant employee elections have not been made.

Alcan provides unfunded health care and life insurance benefits to retired employees in Canada and the United States, which include retired employees of some of our businesses. Our share of these plans' liabilities and costs are included in the historical combined financial statements. We expect to pay benefits of \$6 in 2005 related to these plans from operating cash flows.

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Components of net periodic benefit cost are shown in the table below:

Periods ended September 30	Pension Benefits				Other Benefits			
	Third Quarter		Nine Months		Third Quarter		Nine Months	
	2005	2004	2005	2004	2005	2004	2005	2004
Service cost	5	4	14	14	1	1	3	2
Interest cost	7	7	22	21	(1)	1	5	4
Expected return on assets	(3)	(5)	(15)	(17)	—	—	—	—
Amortization								
— actuarial losses	—	1	4	3	1	—	1	—
— prior service cost	—	1	2	3	—	—	—	—
Curtailement/ settlement gains	—	—	—	(19)	—	—	—	—
Net periodic benefit cost	9	8	27	5	1	2	9	6

The expected long-term rate of return on plan assets is 7.5% in 2005.

In the quarter ended June 30, 2004, we recognized a \$19 settlement gain on the wind-up of the Brazilian operations' defined benefit plan.

Employer Contributions

Our pension funding policy is to contribute the amount required to provide for contractual benefits attributed to service to date, and to amortize unfunded actuarial liabilities, for the most part over periods of 15 years or less. We previously disclosed in our historical combined financial statements for the year ended December 31, 2004 that we expected to contribute \$10 to our funded pension plans in 2005. The contributions are expected to be fully comprised of cash. As of September 30, 2005, \$14 has been contributed, and we expect to contribute an additional \$2 over the remainder of the year. The additional contributions are necessary to fund pension plan deficits in certain countries as well as new pension plans created subsequent to our spin-off. We also expect to pay \$9 of unfunded pension benefits and lump sum indemnities from operating cash flows in 2005.

We also participate in savings plans in Canada and the U.S. as well as defined contribution pension plans in Malaysia and Brazil. We expect to make contributions of \$9 to these plans in 2005 (\$8 in 2004).

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7. OTHER EXPENSES (INCOME) — NET

The following table presents the components of Other expenses (income) — net:

Periods ended September 30	Third Quarter		Nine Months	
	2005	2004	2005	2004
Restructuring costs (recoveries) — net	7	10	4	12
Asset impairment provisions	4	9	5	9
Gain on disposals of fixed assets(A)	—	—	(11)	(6)
Interest income	(3)	(6)	(7)	(19)
Realized gains on monetization of cross-currency interest rate swaps	—	—	(45)	—
Realized losses (gains) on derivatives(B)	4	—	(11)	—
Exchange losses (gains)	(4)	5	1	8
Unrealized gains on change in market value and reclassification of derivatives(C)	(43)	(21)	—	(36)
Service fee expense — net	—	(11)	—	(10)
Bridge financing commitment fee	—	—	11	—
Provisions for legal and environmental reserves	7	—	13	—
Other	1	15	1	29
	<u>(27)</u>	<u>1</u>	<u>(39)</u>	<u>(13)</u>

(A) Included in the nine months ended September 30, 2005 is a gain on the sale of land in Asia of (\$11).

(B) Includes metal, natural gas and energy derivatives.

(C) Included in the nine months ended September 30, 2005 is \$43 in pre-tax unrealized losses (\$29 after-tax) on the change in market value of derivative contracts, primarily with Alcan, for the period from January 1 to January 5, 2005, as described in Note 1 — Background and Basis of Presentation.

8. INCOME TAXES

The provision (benefit) for income taxes is comprised of the following:

Periods ended September 30	Third Quarter		Nine Months	
	2005	2004	2005	2004
Current	6	38	73	89
Deferred	31	7	(6)	22
	<u>37</u>	<u>45</u>	<u>67</u>	<u>111</u>

The effective tax rates for the nine months ended September 30, 2005 and 2004 were 60% and 42%, respectively, compared to the Canadian statutory rate of 33% for both periods. For the nine months ended

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September 30, 2005, the reconciliation of income taxes at the Canadian statutory rates to our effective rate is as follows:

Period ended September 30	Nine Months	
	2005	2005 Tax Rate Component
Income before income taxes and other items	<u>112</u>	
Income taxes at statutory rate	<u>37</u>	33%
Adjustments to the statutory rate:		
Difference in effective tax rates of foreign subsidiaries	1	1%
Unrealized benefit on losses	8	7%
Out-of-period adjustments	(7)	(6)%
Exchange translation items	24	22%
Exchange on revaluation of deferred income taxes	6	5%
Taxes relating to the spin-off transaction	(2)	(2)%
Reduced-rate or tax-exempt items	(6)	(5)%
Other — net	6	5%
Income taxes at effective rate	<u>67</u>	<u>60%</u>

The 2004 historical combined financial statements were prepared on a carve-out basis. A comparison of our nine months 2004 effective rate to the statutory rate would not be meaningful.

9. EARNINGS PER SHARE

We use the treasury stock method to calculate the dilutive effect of stock options and other stock equivalents (dilutive shares). The following table shows the information used in the calculation of basic and diluted earnings per share:

Periods ended September 30	Third Quarter		Nine Months	
	2005	2004	2005	2004
Numerator:				
Net income	<u>10</u>	<u>34</u>	<u>32</u>	<u>148</u>
Denominator (number of common shares in millions):				
Weighted average number of outstanding shares	<u>74.00</u>	<u>73.99</u>	<u>73.99</u>	<u>73.99</u>
Effect of dilutive shares	<u>0.38</u>	<u>0.44</u>	<u>0.25</u>	<u>0.44</u>
Adjusted number of outstanding shares	<u>74.38</u>	<u>74.43</u>	<u>74.24</u>	<u>74.43</u>
Earnings per share — basic (in US\$)	<u>0.14</u>	<u>0.47</u>	<u>0.43</u>	<u>2.01</u>
Earnings per share — diluted (in US\$)	<u>0.14</u>	<u>0.47</u>	<u>0.43</u>	<u>2.00</u>

Options to purchase an aggregate of 2,707,171 of our common shares were held by our employees as of September 30, 2005. Of these, 2,696,070 options to purchase common shares at an average exercise price of \$21.57 per share were dilutive for the third quarter ended September 30, 2005. For the nine months ended September 30, 2005, 1,366,028 options to purchase common shares at an average exercise

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price of \$19.43 per share are dilutive. These dilutive stock options are equivalent to 342,493 of our common shares for the third quarter and 203,052 for the nine months ended September 30, 2005. Additionally, there are 41,652 Director Deferred Share Units (DDSU) (see Note 19 — Stock Options and Other Stock-Based Compensation) for the third quarter and nine months ended September 30, 2005 that were included as dilutive shares. The number of anti-dilutive Novelis options held by our employees for the third quarter and nine months ended September 30, 2005 was 11,101 and 1,341,143, respectively.

For both the third quarter and the nine months ended September 30, 2004 under rules applicable to carve-out statements, the effect of dilutive stock options was calculated based on an aggregate of 1,356,735 Alcan common shares held by Novelis employees. Of these, 685,285 options to purchase Alcan common shares at an average exercise price of CAN\$38.86 (US\$29.96) per share were dilutive for both the third quarter and nine months ended September 30, 2004. These dilutive stock options were equivalent to 443,351 of Novelis common shares for both the third quarter and nine months ended September 30, 2004. The number of anti-dilutive Alcan options held by Novelis employees as of September 30, 2004 was 671,450.

10. SALES, FORFAITING AND FACTORING OF TRADE ACCOUNTS RECEIVABLES

Prior to the spin-off, we transferred third party trade receivables to Alcan, a related party, which were then subsequently sold to a financial institution under Alcan's accounts receivable securitization program. Subsequent to the spin-off, we have not securitized any of our third party trade receivables.

Novelis Korea Limited forfaits trade receivables in the ordinary course of business. These trade receivables are typically outstanding for 60 to 120 days. Forfaiting is a non-recourse method to manage credit and interest rate risks. Under this method, customers contract to pay a financial institution. The institution assumes the risk of non-payment and remits the invoice value (net of a fee) to us after presentation of a proof of delivery of goods to the customer. We do not retain a financial or legal interest in these receivables, and they are not included in the accompanying unaudited condensed consolidated and combined balance sheets.

The table below summarizes forfaiting activities for the periods presented:

<u>Periods ended September 30</u>	<u>Third Quarter</u>		<u>Nine Months</u>	
	<u>2005</u>	<u>2004</u>	<u>2005</u>	<u>2004</u>
Receivables forfeited during the period	<u>79</u>	<u>47</u>	<u>203</u>	<u>141</u>
Expense recognized due to forfaiting activities	<u>1</u>	<u>—</u>	<u>2</u>	<u>1</u>
<u>As of</u>	<u>September 30, 2005</u>		<u>December 31, 2004</u>	
Forfaited receivables outstanding	<u>57</u>		<u>50</u>	

Our Brazilian operations accelerate their cash collections by factoring, without recourse, trade receivables that are unencumbered by pledge restrictions. Under this method, customers are directed to pay invoices to a financial institution, but are not contractually required to do so. The financial institution pays us any invoices it has approved for payment (net of a fee). We do not retain financial or legal interest in these receivables, and they are not included in the accompanying unaudited condensed

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consolidated and combined balance sheets. The following table summarizes our factoring activities for the periods presented:

<u>Periods ended September 30</u>	<u>Third Quarter</u>		<u>Nine Months</u>	
	<u>2005</u>	<u>2004</u>	<u>2005</u>	<u>2004</u>
Receivables factored during the period	<u>43</u>	<u>6</u>	<u>64</u>	<u>24</u>
Expense recognized due to factoring activities	<u>1</u>	<u>—</u>	<u>1</u>	<u>—</u>
<u>As of</u>	<u>September 30, 2005</u>		<u>December 31, 2004</u>	
Factored receivables outstanding	<u>23</u>		<u>—</u>	

11. SHORT-TERM BORROWINGS

As of December 31, 2004, our short-term borrowings were \$229 due to third parties and \$312 due to Alcan. In order to facilitate the separation of Novelis and Alcan, we executed substantial and material debt restructuring and financing transactions in early January and February of 2005, whereby we effectively replaced all of our financing obligations to Alcan and certain other third parties with new third party debt aggregating \$2,951 (see Note 12 — Long-Term Debt). Alcan, a related party at December 31, 2004, was repaid in 2005, primarily as a related party, through both cash and non-cash transactions. As of September 30, 2005, short-term borrowings due to third parties totaled \$35 consisting of \$33 of borrowings in Korea through local banking relationships not under a line of credit, and \$2 under a line of credit in Brazil. The carrying amount approximates fair value because this debt has short periods to maturity, and market rates of interest. As of September 30, 2005 the weighted average interest rate on short-term borrowings was 4.15% (2004: 2.5%).

A contractual short-term line of credit in Brazil totaled \$25 at September 30, 2005, of which \$23 was available. The senior secured credit facility for \$1,800 (see Note 12 — Long-Term Debt) includes a \$500 five-year multi-currency revolving credit and letter of credit facility. As of September 30, 2005, \$1 of the \$500 facility was utilized for letters of credit.

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12. LONG-TERM DEBT

As of	September 30, 2005	December 31, 2004
DUE TO RELATED PARTIES		
Total related party debt(A)	—	2,597
Less: current portion	—	(290)
Long-term related party debt, net of current portion	—	2,307
DUE TO THIRD PARTIES		
Novelis Inc.		
Floating rate Term Loan B, due 2012(B)	371	—
7.25% Senior Notes, due 2015(D)	1,400	—
Novelis Corporation		
Floating rate Term Loan B, due 2012(B)(C)	644	—
Novelis Switzerland S.A.		
Capital lease obligation, due 2020 (Swiss Francs (CHF) 62 million)(E)	48	—
Novelis Korea Limited (F)		
Bank loan, due 2008	50	—
Bank loan, due 2007	70	70
Bank loan, due 2007 (Korean won (KRW) 40 billion)	39	39
Bank loan, due 2007 (KRW 25 billion)	24	24
Bank loans, due 2005/2011 (KRW 2 billion)	2	2
Other		
Other debt, due 2009	2	5
Total third party debt	2,650	140
Less: current portion	(3)	(1)
Long-term third party debt, net of current portion	2,647	139

(A) All of our related party debt of \$2,597 as of December 31, 2004 was payable to Alcan and was fully repaid in the first quarter of 2005. The related party debt was comprised of a combination of fixed and floating rate debt of \$1,392 and fixed rate promissory notes (Alcan Notes) obtained in December 2004 of \$1,205. The Alcan Notes as of December 31, 2004, plus additional Alcan Notes of \$170 issued in January 2005 comprised the \$1,375 bridge financing provided by Alcan as a result of the spin-off transaction described in Note 1 — Background and Basis of Presentation. The Alcan Notes were repaid in February 2005 with the net proceeds from the \$1,400 10-year Senior Notes issued in February 2005 (note (D) below).

(B) In connection with the spin-off transaction described in Note 1 — Background and Basis of Presentation, we entered into senior secured credit facilities providing for aggregate borrowings of up to \$1,800. These facilities consist of: (1) a \$1,300 seven-year senior secured Term Loan B facility, bearing interest at LIBOR plus 1.75% (the effective rate at September 30, 2005 was 5.46% assuming the selection of 3-month LIBOR as our borrowing choice), all of which was borrowed on January 10, 2005, and (2) a \$500 five-year multi-currency revolving credit facility. The Term Loan B facility

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consists of an \$825 Term Loan B in the U.S. and a \$475 Term Loan B in Canada. The proceeds of the Term Loan B facility were used in connection with the spin-off transaction to refinance our related party debt with Alcan and to pay related fees and expenses. Debt issuance costs incurred in relation to these facilities have been recorded in Deferred charges and other assets and are being amortized over the life of the related borrowing in Interest using the “effective interest amortization” method.

The credit agreement relating to the senior secured credit facilities includes customary affirmative and negative covenants, as well as financial covenants relating to our maximum total leverage ratio, minimum interest coverage ratio, and minimum fixed charge coverage ratio.

The credit agreement for the \$1,800 facility requires that we deliver quarterly and audited annual financial statements to the lenders within a specified period of time. Due to the restatement of our unaudited condensed consolidated and combined financial statements for the quarter ended March 31, 2005 and the quarter and six months ended June 30, 2005, we sought and obtained the consent from our lenders to extend the financial statement filing and reporting deadlines under the credit agreement to June 15, 2006 for our Form 10-Q for the quarter ended September 30, 2005; to September 29, 2006 for our Form 10-K for the year ended December 31, 2005; to October 31, 2006 for our Form 10-Q for the quarter ended March 31, 2006; to November 30, 2006 for our Form 10-Q for the quarter ending June 30, 2006; and to December 29, 2006 for our Form 10-Q for the quarter ending September 30, 2006.

As of March 31, 2006, we had \$855 outstanding under the credit agreement.

- (C) We have entered into interest rate swaps to fix the interest rate on \$310 of the Novelis Corporation floating rate Term Loan B debt at an effective weighted average interest rate of 5.5% for periods of up to three years.
- (D) On February 3, 2005, we issued \$1,400 aggregate principal amount of senior unsecured debt securities (Senior Notes). The Senior Notes, which were priced at par, bear interest at 7.25% and will mature on February 15, 2015. The net proceeds of the Senior Notes were used to repay the Alcan Notes.

Under the indenture that governs the Senior Notes, we are subject to certain restrictive covenants applicable to incurring additional debt and providing additional guarantees, paying dividends beyond certain amounts and making other restricted payments, sales and transfer of assets, certain consolidations or mergers and certain transactions with affiliates.

The indenture governing the Senior Notes provides that we file a registration statement for registered notes to be exchanged for the notes privately placed to the original investors. The registration statement was declared effective by the SEC on September 27, 2005. Under the indenture and the related registration rights agreement, we were required to complete an exchange offer for the Senior Notes by November 11, 2005. We did not complete the exchange offer by that date. As a result, we began to accrue additional special interest at a rate of 0.25% from November 11, 2005. In addition, the indenture and the registration rights agreement provide that the rate of additional special interest increases 0.25% during each subsequent 90-day period until the exchange offer closes, with the maximum amount of additional special interest being 1.00% per year. The rate of additional special interest is currently 0.75%. If we do not complete the exchange offer by August 8, 2006, the rate of additional special interest will increase to 1.00%. We expect to file a post-effective amendment to the registration statement registering the Senior Notes being issued in the exchange offer and complete the exchange as soon as practicable following the date we are current on our reporting requirements. We will cease paying additional special interest once the exchange offer is completed.

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Under the indenture, we are also required to deliver to the trustee a copy of our periodic reports filed with the SEC within time periods specified for filing by SEC rules. Our failure to timely file our quarterly report on Form 10-Q for the quarter ended September 30, 2005, our annual report on Form 10-K for the year ended December 31, 2005 and our quarterly report on Form 10-Q for the quarter ended March 31, 2006 gave certain rights to the trustee and the noteholders under the indenture to accelerate maturity of the Senior Notes if they provided us notice and we do not cure the breach within 60 days. However, neither the trustee nor the noteholders have provided us such a notice to date. As a result, we continue to classify the Senior Notes as long-term.

- (E) In connection with the spin-off, we entered into a fifteen-year capital lease agreement with Alcan for assets in Sierre, Switzerland, which has an implied interest rate of 7.5% and calls for fixed quarterly payments of \$1 (1.7 million CHF). The following table presents future minimum payments under this capital lease in US\$ as of September 30, 2005:

Payments in Year Ended December 31

Remainder of 2005	1
2006	5
2007	5
2008	5
2009	6
2010	6
Thereafter	51
Total payments	79
Less: interest portion	(31)
Total capital lease obligation included in long-term debt	48

- (F) In 2004, Novelis Korea Limited (Novelis Korea), formerly Alcan Taihan Aluminium Limited, entered into a \$70 floating rate long-term loan which was subsequently swapped for a 4.55% fixed rate KRW 73 billion loan and into two long-term floating rate loans of \$39 (KRW 40 billion) and \$24 (KRW 25 billion), which were then swapped for fixed rate loans of 4.80% and 4.45%, respectively. In 2005, interest on another loan for \$2 (KRW 2 billion) ranged from 3.00% to 4.47% (2004: 3.00% to 5.50%). In February 2005, Novelis Korea entered into a \$50 million floating rate long-term loan which was subsequently swapped for a 5.30% fixed rate KRW 51 billion loan.

In 2004, we entered into a loan and corresponding deposit and guarantee agreement for \$90 which had a balance of \$80 at September 30, 2005. We do not include the amounts in our unaudited condensed consolidated and combined financial statements as the agreements include a legal right of setoff.

Based on rates of exchange at September 30, 2005, debt repayment requirements for the remainder of fiscal 2005 and over the next five years amount to \$1 in 2005; \$3 in 2006; \$135 in 2007; \$53 in 2008; \$3 in 2009 and \$5 in 2010. We made an optional principal prepayment of \$85 on our Term Loan on March 31, 2005 and in the process, satisfied a 1% per annum principal amortization requirement through fiscal year 2010. We made another optional principal prepayment of \$90 on our Term Loan B on June 30, 2005 and in the process, satisfied some of our principal amortization requirements for fiscal year 2011. We made an additional optional prepayment of \$110 on our Term Loan B on September 30, 2005, and in the process satisfied some additional principal amortization requirements for 2011. The senior secured credit facility (note (B) above) also requires us potentially to prepay an additional portion of our Term Loans

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annually, based on a defined formula. This amount cannot be determined in advance and has therefore not been included in the future debt payment requirements shown above.

As of September 30, 2005, we were in compliance with all the financial covenants in our debt agreements, but see the discussion of the restatement effects on our debt agreements above in notes (B) and (D).

13. FINANCIAL INSTRUMENTS AND COMMODITY CONTRACTS

In conducting our business, we use various derivative and non-derivative instruments, including forward contracts, to manage the risks arising from fluctuations in exchange rates, interest rates, aluminum prices and other commodity prices. Such instruments are used for risk management purposes only. Alcan is the principal counterparty to our aluminum forward contracts and some of our aluminum options. As described in Note 5 — Related Party Transactions, in 2004 and prior years, Alcan was considered a related party to us. However, subsequent to the spin-off, Alcan is no longer a related party, as defined in FASB Statement No. 57, *Related Party Disclosures*.

There have been no material changes in financial instruments and commodity contracts during the first nine months of 2005, except as noted below.

During the first quarter of 2005, we entered into U.S. dollar interest rate swaps totaling \$310 with respect to the Term Loan B in the U.S., and \$766 of cross-currency interest rate swaps (Euro 475 million, GBP 62 million, CHF 35 million) with respect to intercompany loans to several European subsidiaries.

During the second quarter of 2005, we monetized the initial cross-currency interest rate swaps and replaced them with new cross-currency interest rate swaps maturing in 2015, totaling \$712 at September 30, 2005 (Euro 475 million, GBP 62 million, CHF 35 million). The aggregate fair value of the U.S. dollar interest rate swaps and the new cross-currency interest rate swaps was a liability of \$34 as of September 30, 2005.

During the third quarter of 2005, we entered into cross-currency principal only swaps (Euro 89 million). The U.S. notional amount of these swaps was \$108 as of September 30, 2005. These swaps mature within the next year and are designated as cash flow hedging instruments. The aggregate fair value of these swaps was a liability of \$0.5 as of September 30, 2005.

Financial Instruments — Fair Value

On September 30, 2005, the book value of our long-term debt totals \$2,650 (2004: \$2,737). The 7.25% Senior Notes, due 2015, total \$1,400 of this amount and have a fair value of \$1,323 based on available market prices. For the remainder of our debt and all other financial assets and liabilities, book value approximates fair value because the variable interest rates on the debt re-set to market rates periodically.

14. COMMITMENTS AND CONTINGENCIES

As described in Note 5 — Related Party Transactions, Alcan is our primary supplier of prime and sheet ingot. Purchases from Alcan for the third quarter and nine months ended September 30, 2005 represented 49% and 49% of total prime and sheet ingot third party purchases, respectively (2004: 51% and 51%).

In connection with our separation from Alcan, we assumed a number of liabilities, commitments and contingencies mainly related to our historical rolled products operations, including liabilities in respect of

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legal claims and environmental matters. As a result, we may be required to indemnify Alcan for claims successfully brought against Alcan or for the defense of, or defend, legal actions that arise from time to time in the normal course of our rolled products business including commercial and contract disputes, employee-related claims and tax disputes (including several disputes with Brazil's Ministry of Treasury regarding taxes and social security contributions).

Legal Proceedings

The Reynolds Boat Case described below is our largest known non-environmental legal claim that is currently active.

Reynolds Boat Case. We and Alcan are defendants in a case in the United States District Court for the Western District of Washington, in Tacoma, Washington, case number C04-0175RJB. Trial before a jury began on May 1, 2006. Plaintiffs Reynolds Metals Company and Alcoa, Inc. claim, under various warranty, negligence, and contractual theories, that from 1998 to 2001 we and Alcan Inc. sold certain aluminum products that were ultimately used for marine applications and were unsuitable for such applications. Plaintiffs are claiming approximately \$75 in damages, including approximately \$15 in prejudgment interest. We currently believe we have several defenses that will limit or prevent the imposition of additional monetary liability on us. As of April 2006, we have expended approximately \$1 defending this claim under our self-insured retention. The current range of reasonably possible additional loss is \$1 to \$75. We also currently believe that our remaining uninsured exposure is approximately \$1 and that insurance should be responsible for any additional fees, costs or other monetary liability, notwithstanding reservation of rights letters we and Alcan received. While the ultimate resolution of, and liability and costs related to, this case cannot be determined with certainty or reasonably estimated due to the considerable uncertainties that exist, if there is an adverse outcome not covered by insurance, it could have a material impact on our financial position, operating results or cash flows in the quarter in which such liability is determined.

We may, in the future, be involved in, or subject to, other disputes, claims and proceedings that arise in the ordinary course of our business, including some that we assert against others. Where appropriate, we have established reserves in respect of these matters (or, if required, we have posted cash guarantees). While the ultimate resolution of, and liability and costs related to, these matters cannot be determined with certainty due to the considerable uncertainties that exist, we do not believe that any of these pending actions, individually or in the aggregate, will have a material adverse effect on our business, financial condition or liquidity.

Environmental Matters

The following describes certain environmental matters relating to our business for which we assumed liability as a result of our separation from Alcan. None of the environmental matters include government sanctions of one-hundred thousand dollars or more.

We are involved in proceedings under the U.S. Comprehensive Environmental Response, Compensation, and Liability Act, also known as Superfund, or analogous state provisions regarding liability arising from the usage, storage, treatment or disposal of hazardous substances and wastes at a number of sites in the United States, as well as similar proceedings under the laws and regulations of the other jurisdictions in which we have operations, including Brazil and certain countries in the European Union. Such laws typically impose joint and several liability, without regard to fault or the legality of the original conduct, for the costs of environmental remediation, natural resource damages, third party claims, and other expenses, on those persons who contributed to the release of a hazardous substance into the environment.

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In addition, we are, from time to time, subject to environmental reviews and investigations by relevant governmental authorities.

As described further in the following paragraph, we have established procedures for regularly evaluating environmental loss contingencies, including those arising from such environmental reviews and investigations and any other environmental remediation or compliance matters. We believe we have a reasonable basis for evaluating these environmental loss contingencies, and we believe we have made reasonable estimates of the costs that are likely to be borne by us for these environmental loss contingencies. Accordingly, we have established reserves based on our reasonable estimates for the currently anticipated costs associated with these environmental matters. We estimate that the undiscounted remaining clean-up costs related to environmental matters will be in the range of \$46 to \$60. A liability of \$53 has been recorded on the unaudited condensed consolidated and combined balance sheets at September 30, 2005, in Deferred credits and other liabilities. Management has reviewed the environmental matters for which we assumed liability as a result of our separation from Alcan. As a result of this review, management has determined that the currently anticipated costs associated with these environmental matters will not, individually or in the aggregate, have a material adverse effect on our business, financial condition or liquidity.

With respect to environmental loss contingencies, we record a loss contingency on a non-discounted basis whenever such contingency is probable and reasonably estimable. The evaluation model includes all asserted and unasserted claims that can be reasonably identified. Under this evaluation model, the liability and the related costs are quantified based upon the best available evidence regarding actual liability loss and cost estimates. Except for those loss contingencies where no estimate can reasonably be made, the evaluation model is fact-driven and attempts to estimate the full costs of each claim. Management reviews the status of, and estimated liability related to, pending claims and civil actions on a quarterly basis. The estimated costs in respect of such reported liabilities are not offset by amounts related to cost-sharing between parties, insurance, indemnification arrangements or contribution from other potentially responsible parties unless otherwise noted.

Oswego North Ponds. Oswego North Ponds is currently our largest known single environmental loss contingency. In the late 1960s and early 1970s, Novelis Corporation (a wholly-owned subsidiary of ours and formerly known as Alcan Aluminum Corporation, or AlcanCorp.) in Oswego, New York used an oil containing polychlorinated biphenyls (PCBs) in its re-melt operations. At the time, Novelis Corporation utilized a once-through cooling water system that discharged through a series of constructed ponds and wetlands, collectively referred to as the North Ponds. In the early 1980s, low levels of PCBs were detected in the cooling water system discharge and Novelis Corporation performed several subsequent investigations. The PCB-containing hydraulic oil, Pydraul, which was eliminated from use by Novelis Corporation in the early 1970s, was identified as the source of contamination. In the mid-1980s, the Oswego North Ponds site was classified as an “inactive hazardous waste disposal site” and added to the New York State Registry. Novelis Corporation ceased discharge through the North Ponds in mid-2002.

In cooperation with the New York State Department of Environmental Conservation (NYSDEC) and the New York State Department of Health, Novelis Corporation entered into a consent decree in August 2000 to develop and implement a remedial program to address the PCB contamination at the Oswego North Ponds site. A remedial investigation report was submitted in January 2004. The current estimated cost associated with this remediation is approximately \$19. In addition, NYSDEC held a public hearing on the remediation plan on March 13, 2006 and we believe that our estimate of \$19 is reasonable and that the remediation plan will be approved and implemented in 2006.

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Borgofranco. As of September 30, 2005, we had recorded an aggregate reserve of \$18 with respect to environmental matters at our Borgofranco, Italy plant. A stockpile of salt cake, a by-product of the production process at our Borgofranco, Italy plant, has accumulated over several years. A reserve of approximately \$8 has been provided for its processing and disposal. Further, tests on the soil at the Borgofranco site discovered additional contamination. A reserve of approximately \$4 was established to cover the expected remediation required. In the third quarter of 2005, we announced the closure of business. Additional land remediation reserves of \$1.5 and additional salt cake reserves of \$4.5 were taken following the closure announcement.

Judicial Deposits

Primarily as a result of legal proceedings with Brazil's Ministry of Treasury regarding certain taxes in South America, as of September 30, 2005, we had made cash deposits of \$16 (including \$7 deposited in 2004) into judicial depository accounts pending finalization of the related cases. These amounts are included in Deferred charges and other assets on our balance sheets. The depository accounts are in the name of the Brazilian government and will be expended towards these legal proceedings or released to us, depending on the outcome of the legal cases.

Guarantees for Trade Payables to Third Parties

Novelis Inc. issues indirect guarantees for trade payables to third parties. These guarantees are effective over the supply period of the contracts which currently expire between December 31, 2006 and December 31, 2007, but are subject to renewal. Each of these contracts may be terminated 30 days after written notice is provided to the supplier. Under the supply agreements, Novelis Inc. does not have recourse against the third parties based on triggering events or other contractual provisions.

The estimated fair market values for these guarantees are listed in the table below. These values are derived from the estimated letter of credit fee a major bank would charge to guarantee payment of the associated maximum potential future payments.

The following table discloses obligations under indirect guarantees of indebtedness as of September 30, 2005:

<u>Type of Entity</u>	<u>Maximum Potential Future Payment</u>	<u>Liability Carrying Value</u>	<u>Fair Market Value</u>	<u>Assets Held for Collateral</u>
Wholly-Owned Subsidiaries	11	3	—	—
Aluminium Norf GmbH	12	—	—	—

Although there is a possibility that liabilities may arise in other instances for which no accruals have been made, we do not believe that it is probable that any losses in excess of accrued amounts would have a material adverse effect on our business, financial condition, or liquidity, absent unusual circumstances.

In addition, see references to income taxes in Note 8 — Income Taxes and debt repayments in Note 12 — Long-Term Debt.

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15. COMPREHENSIVE INCOME (LOSS)

The following table summarizes the components of Comprehensive income (loss):

Periods ended September 30	Third Quarter		Nine Months	
	2005	2004	2005	2004
Net income	10	34	32	148
Other comprehensive income (loss):				
Net change in deferred translation adjustments	—	(9)	(146)	(53)
Net change in minimum pension liability (net of taxes of nil and (\$7)), respectively, for the third quarter and nine months ended September 30, 2005 (2004: nil and nil)	1	—	(12)	—
Comprehensive income (loss)	11	25	(126)	95

The following table summarizes the components of Accumulated other comprehensive income (loss):

As of	September 30, 2005	December 31, 2004
Deferred translation adjustments	(26)	120
Minimum pension liability	(44)	(32)
Accumulated other comprehensive income (loss)	(70)	88

16. INFORMATION BY OPERATING SEGMENTS

The following presents selected information by operating segment, viewed on a stand-alone basis. The operating management structure is comprised of four operating segments. The four operating segments are Novelis North America, Novelis Europe, Novelis Asia and Novelis South America. Subsequent to our spin-off from Alcan in 2005, we, as a stand-alone entity, measure the profitability of our operating segments based on Regional Income. Prior periods presented have been recast. Regional Income comprises earnings before interest, income taxes, equity income, minority interests, depreciation and amortization and excludes certain items, such as corporate, restructuring costs, impairment and other rationalization charges. These items are managed by our corporate head office, which focuses on strategy development and oversees corporate governance, policy, legal compliance, human resources, and finance matters. The change in market value of derivatives, with the exception of unrealized gains or losses on certain cash flow hedges, is removed from individual Regional Income and is shown on a separate line. We believe that this presentation provides a portrayal of our underlying regional group results that is in line with our portfolio approach to risk management.

Prior to the spin-off, profitability of the operating segments was measured based on business group profit (BGP). BGP was similar to Regional Income, except for the following:

- a) BGP excluded restructuring costs related only to major corporate-wide acquisitions or initiatives whereas Regional Income excludes all restructuring costs;
- b) BGP included pension costs based on the normal current service cost with all actuarial gains, losses and other adjustments being included in Intersegment and other. Regional Income includes all these pension costs in the applicable operating segment; and

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c) BGP excluded certain corporate non-operating costs incurred by an operating segment and included such costs in Intersegment and other. Under the current management structure, these costs remain in the operating segment.

Transactions between operating segments are conducted on an arm's-length basis and reflect market prices.

The accounting principles used to prepare the information by operating segment are the same as those used to prepare our unaudited condensed consolidated and combined financial statements, except the operating segments include our proportionate share of joint ventures (including joint ventures accounted for using the equity method) as they are managed within each operating segment, with the adjustments for equity-accounted joint ventures shown on a separate line in the reconciliation to Income before taxes and other items.

The operating segments are described below:

Novelis North America

Headquartered in Cleveland, Ohio, this segment manufactures aluminum sheet and light gauge products and operates 12 plants, including two recycling facilities, in two countries.

Novelis Europe

Headquartered in Zurich, Switzerland, this segment manufactures aluminum sheet and light gauge products and operates 16 plants, including two recycling facilities, in six countries. This segment ceased operations in Falkirk, Scotland in December 2004 and Flemalle, Belgium in May 2005.

Novelis Asia

Headquartered in Seoul, South Korea, this segment manufactures aluminum sheet and light gauge products and operates three plants in two countries.

Novelis South America

Headquartered in Sao Paulo, Brazil, this segment comprises bauxite mining, alumina refining, smelting operations, power generation, carbon products, aluminum sheet and light gauge products and operates five plants in Brazil. The Brazilian bauxite, alumina and smelting assets are included in the group because they are integrated with the Brazilian rolling operations.

Corporate

This classification is not an operating segment; it includes all costs incurred by our corporate offices in Atlanta, Georgia, and Toronto, Ontario, Canada.

Risk Concentration

All four operating segments recorded revenues from Rexam Plc (Rexam), a third party, during 2005 and 2004. Revenues from Rexam totaled \$282 and \$792 for the third quarter and nine months ended September 30, 2005, respectively, (2004: \$220 and \$654) and represented approximately 14% and 12% of total revenues for the third quarter and nine months ended September 30, 2005, respectively (2004: 11% and 11%).

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Selected Segment Operating Information

The following table presents intersegment Sales and operating revenues by operating segment:

Periods ended September 30	Third Quarter		Nine Months	
	2005	2004	2005	2004
Sales and operating revenues — intersegment				
Novelis North America	1	—	2	5
Novelis Europe	2	13	30	26
Novelis Asia	1	3	6	7
Novelis South America	7	16	37	43
Eliminations	(11)	(32)	(75)	(81)
	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>

The following table presents total Sales and operating revenues by operating segment:

Periods ended September 30	Third Quarter		Nine Months	
	2005	2004	2005	2004
Sales and operating revenues				
Novelis North America	836	810	2,500	2,229
Novelis Europe	737	766	2,376	2,289
Novelis Asia	328	292	1,025	858
Novelis South America	157	134	448	369
Equity-accounted joint ventures adjustments	(5)	(2)	(12)	(6)
	<u>2,053</u>	<u>2,000</u>	<u>6,337</u>	<u>5,739</u>

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The following table presents Regional Income by operating segment and reconciles Total Regional Income to Income before income taxes and other items as presented in our statements of income:

Periods ended September 30	Third Quarter		Nine Months	
	2005	2004	2005	2004
Regional Income				
Novelis North America	54	67	141	208
Novelis Europe	52	64	161	162
Novelis Asia	23	19	80	62
Novelis South America	24	34	86	106
Total Regional Income	153	184	468	538
Corporate	(17)	(11)	(11)	(31)
Depreciation and amortization	(56)	(60)	(173)	(178)
Adjustments for equity-accounted joint ventures	(11)	(11)	(33)	(32)
Change in market value of derivatives	43	15	1	37
Restructuring, rationalization and impairment recoveries (costs)	(10)	(20)	2	(15)
Interest expense	(48)	(17)	(142)	(55)
Income before income taxes and other items	54	80	112	264

The following table presents Total assets by operating segment and other:

As of	September 30, 2005	December 31, 2004
Novelis North America	1,388	1,406
Novelis Europe	2,129	2,885
Novelis Asia	971	954
Novelis South America	780	779
Corporate, eliminations and other adjustments	(4)	(70)
	5,264	5,954

17. SUPPLEMENTARY INFORMATION

The following table summarizes selected financial information not presented within the unaudited condensed consolidated and combined financial statements:

Periods ended September 30	Third Quarter		Nine Months	
	2005	2004	2005	2004
Interest paid	76	18	119	56
Income taxes paid	7	51	35	87

Novelis Inc.

**NOTES TO THE CONDENSED CONSOLIDATED AND
COMBINED FINANCIAL STATEMENTS (unaudited) — (Continued)**
(in millions of US\$, except where indicated)**18. PREFERRED AND COMMON SHARES***Authorized and Outstanding Share Capital*

We may issue an unlimited number of common and preferred shares from time to time upon approval by our board of directors for such consideration as the board of directors decides appropriate, without the need for further shareholder authorization. The terms of any preferred shares, including dividend rates, conversion and voting rights, if any, redemption prices and similar matters will be determined by the board of directors prior to issuance.

The table below reflects our share capital structure based on the number of outstanding shares, assuming no exercise of outstanding options.

	Outstanding as of		
	Authorized	September 30, 2005	December 31, 2004
Preferred Shares	Unlimited	None	None
Common Shares	Unlimited	74,005,649	None

Description of Preferred Shares

Our board of directors may, from time to time, fix the number of shares in, and determine the designation, rights, privileges, restrictions and conditions attaching to, each series of preferred shares subject to the limitations in our articles of incorporation. Holders of preferred shares are not entitled to receive notice of, or to attend, any meeting of shareholders and are not entitled to vote at any such meeting, except to the extent otherwise provided in our articles of incorporation in respect of preferred shares. Holders of our preferred shares are entitled to receive dividends in such amounts and at such intervals as may be determined by the board of directors.

Description of Common Shares

Our common shares have no nominal or par value and are subject to the rights, privileges, restrictions and conditions attaching to any of our preferred shares and shares of any other class ranking senior to the common shares we may issue in the future.

Holders of our common shares are entitled to one vote per common share at all meetings of shareholders, to participate ratably in any dividends which may be declared on our common shares by the board of directors and, in the event of our dissolution, to our remaining property. Our common shares have no pre-emptive, redemption or conversion rights.

The provisions of the Canada Business Corporations Act require that the amendment of certain rights of holders of any class of shares, including the common shares, must be approved by not less than two-thirds of the votes cast by the holders of such shares. A quorum for any meeting of the holders of common shares is 25% of the common shares then outstanding. Therefore, it is possible for the rights of the holders of common shares to be changed other than by the affirmative vote of the holders of the majority of the outstanding common shares. In circumstances where certain rights of holders of common shares may be amended, however, holders of common shares will have the right, under the Canada Business Corporations Act, to dissent from such amendment and require us to pay them the then fair value of their common shares.

Shareholders are also entitled to rights and privileges under the shareholder rights plan summarized below.

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(in millions of US\$, except where indicated)***Shareholder Rights Plan***

In 2004, our initial board of directors approved a plan whereby each of our common shares carries one right to purchase additional common shares. The rights expire in 2014, subject to re-confirmation at the annual meetings of shareholders in 2008 and 2011. The rights under the plan are not currently exercisable. The rights may become exercisable upon the acquisition by a person or group of affiliated or associated persons (Acquiring Person) of beneficial ownership of 20% or more of our outstanding voting shares or upon the commencement of a takeover bid. Holders of rights, with the exception of an Acquiring Person or bidding party, in such circumstances will be entitled to purchase from us, upon payment of the exercise price (currently \$200.00 U.S. per right), such number of common shares as can be purchased for twice the exercise price, based on the market value of our common shares at the time the rights become exercisable.

The plan has a permitted bid feature which allows a takeover bid to proceed without the rights becoming exercisable, provided that the bid meets specified minimum standards of fairness and disclosure, even if our board of directors does not support the bid. The rights may be redeemed by our board of directors prior to the expiration or re-authorization of the rights agreement, with the prior consent of the holders of rights or common shares, for \$0.01 U.S. per right. In addition, under specified conditions, our board of directors may waive the application of the rights.

19. STOCK OPTIONS AND OTHER STOCK-BASED COMPENSATION***Stock Options***

On January 5, 2005, our board of directors adopted the Novelis Conversion Plan of 2005 to allow for all Alcan stock options held by employees of Alcan who became our employees following the spin-off to be replaced with options to purchase our common shares. On January 6, 2005, 1,372,663 Alcan options representing options granted under the Alcan executive stock option plan held by our employees who were Alcan employees immediately prior to the spin-off were replaced with options to purchase our common shares under the Novelis Conversion Plan of 2005. The new options cover 2,723,914 common shares at a weighted average exercise price per share of \$21.57. All converted options that were vested on the spin-off date continue to be vested. Any that were unvested will vest in four equal installments on the anniversary of the spin-off date in each of the next four years. As of September 30, 2005, 2,707,171 options were outstanding at a weighted average exercise price of \$21.60, of which 296,364 options were exercisable at a weighted average price of \$20.11.

As described in Note 3 — Accounting Changes, we retroactively adopted FASB Statement No. 123, *Accounting for Stock-Based Compensation*. We use the Black-Scholes valuation model to determine the fair value of the options granted. For the third quarter and nine months ended September 30, 2005 stock-based compensation expense was \$1 and \$2, respectively (2004: \$1 and \$2) and is included in Selling, general and administrative expenses. The fair value of each option grant is estimated on the date of grant using the following weighted average assumptions:

	2005	2004
Dividend yield(%)	1.56	1.85
Expected volatility(%)	30.30	27.87
Risk-free interest rate(%)	3.73	4.56
Expected life (years)	5.47	6.00

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Compensation To Be Settled in Cash

Stock Price Appreciation Unit Plan

A small number of Alcan employees held Alcan stock price appreciation units (SPAUs) that entitled them to receive cash in an amount equal to the excess of the market value of an Alcan common share on the date of exercise of a SPAU over the market value of an Alcan common share as of its grant date. On January 6, 2005, 211,035 Alcan SPAUs held by our employees who were Alcan employees immediately prior to the spin-off were replaced with our SPAUs, consisting of 418,777 SPAUs at a weighted average exercise price of \$22.04. As of September 30, 2005, 14,315 SPAUs were exercisable at a weighted average price of \$16.59.

Total Shareholder Returns Performance Plan

Certain of our employees were entitled to receive cash awards under the Alcan Total Shareholder Returns Performance Plan (TSR Plan), a cash incentive plan which provides performance awards to eligible employees based on the relative performance of Alcan's common share price and cumulative dividend yield performance compared to other corporations included in the Standard & Poor's Industrials Index measured over three-year periods commencing on October 1, 2002 and 2003. On January 6, 2005, our employees who were Alcan employees immediately prior to the spin-off and who were eligible to participate in the Alcan TSR Plan ceased to actively participate in and accrue benefits under the TSR Plan. The current three-year performance periods, namely 2002 to 2005 and 2003 to 2006, were truncated as of the date of the spin-off. The accrued award amounts for each participant in the TSR Plan were converted into 452,667 of our restricted share units (RSUs). At the end of each performance period, each holder of RSUs will receive the net proceeds based on our common share price at that time, including declared dividends. As of September 30, 2005, 338,734 RSUs were vested and an additional 119,191 RSUs and related dividends will vest on September 30, 2006. On October 15, 2005, an aggregate of \$7 was paid to employees who held RSUs that had vested on September 30, 2005.

Deferred Share Unit Plan For Non-Executive Directors

On January 5, 2005, we established the Deferred Share Unit Plan for Non-Executive Directors under which non-executive directors receive 50% of their compensation payable in the form of directors' deferred share units (DDSUs) and the other 50% in the form of either cash, additional DDSUs or a combination of these two (at the individual election of each non-executive director). The number of DDSUs is determined by dividing the quarterly amount payable, as elected, by the average closing prices of a common share on the TSX and NYSE on the last five trading days of each quarter. Additional DDSUs representing the equivalent of dividends declared on common shares are credited to each holder of DDSUs. The DDSUs are redeemable in cash and/or in shares of our common stock following retirement from the board. The redemption amount is calculated by multiplying the accumulated balance of DDSUs by the average closing price of a common share on the TSX and NYSE on the last five trading days prior to the redemption date. During the third quarter ended September 30, 2005, 12,759 DDSUs were granted and none were redeemed. As of September 30, 2005, 26,836 DDSUs were outstanding. On October 1, 2005, 14,816 additional DDSUs were granted for the quarter ended September 30, 2005, resulting in 41,652 DDSUs outstanding as of October 1, 2005.

Novelis Founders Performance Awards

In March 2005, we established a plan whereby certain key executives will be eligible to receive an award of Performance Share Units (PSUs) if certain Novelis share price improvement targets are

Novelis Inc.

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achieved within prescribed time periods. There will be three equal tranches of PSUs and each will have a specific share price improvement target. For the first tranche, the target applies for the period March 24, 2005 to March 23, 2008. For the second tranche, the target applies for the period March 24, 2006 to March 23, 2008. For the third tranche, the target applies for the period March 24, 2007 to March 23, 2008. If awarded, a particular tranche will be paid in cash on the later of six months from the date the specific share price target is reached or twelve months after the start of the performance period and will be based on the average of the daily stock closing prices on the NYSE for the last five trading days prior to the payment date. Upon the occurrence of a termination as a result of retirement, death or disability, all PSUs awarded prior to the termination will be paid at the same time as for active participants. For any other termination, all PSUs will be forfeited. The share price improvement targets for the first tranche have been achieved and 180,350 PSUs were awarded on June 20, 2005. During the quarter ended September 30, 2005, 1,650 PSUs were forfeited and 178,700 remained outstanding as of September 30, 2005. Subsequently, 46,850 PSUs were forfeited in March 2006. The liability for this award was accrued over the term of the first tranche, was valued on March 24, 2006, and was paid in April 2006. For the third quarter and nine months ended September 30, 2005, expense for PSUs that can be settled in cash was (\$0.1) and \$0.1, respectively (2004: nil and nil).

Deferred Share Agreements

On January 6, 2005, 33,500 Alcan deferred shares held by one of our executives who was an Alcan employee immediately prior to the spin-off were replaced with the right to receive 66,477 Novelis shares. This obligation was paid in cash in lieu of shares on August 3, 2005.

Compensation Cost

For the third quarter and nine months ended September 30, 2005, stock-based compensation expense for arrangements that are settled in cash was (\$1) and \$2, respectively (2004: \$5 and \$5) including the amounts shown above for the Founders Performance Awards and the portion of non-executive directors' compensation taken as cash. This was included in Selling, general and administrative expenses.

20. SUPPLEMENTAL GUARANTOR INFORMATION

In connection with the issuance of our Senior Notes, certain of our wholly-owned subsidiaries provided guarantees of the Senior Notes. These guarantees are full and unconditional as well as joint and several. The guarantor subsidiaries (the Guarantors) comprise the majority of our businesses in Canada, the U.S., the U.K., Brazil and Switzerland, as well as certain businesses in Germany. Certain Guarantors may be subject to restrictions on their ability to distribute earnings to Novelis Inc. (the Parent). The remaining subsidiaries (the Non-Guarantors) of the Parent are not guarantors of the Senior Notes.

The following information sets forth condensed consolidating statements of income for the three and nine months ended September 30, 2005 and 2004, condensed consolidating balance sheets as of September 30, 2005 and December 31, 2004, and condensed consolidating statements of cash flows for the nine months ended September 30, 2005 and 2004 of the Parent, the Guarantors, and the Non-Guarantors. Investments include investments in non-consolidated affiliates as well as investments in net assets of divisions included in the Parent and have been presented using the equity method of accounting. General corporate expenses and stock option and other stock-based compensation expenses allocated by Alcan to us prior to the spin-off have also been included in the Parent's information.

NOVELIS INC.
CONDENSED CONSOLIDATING STATEMENT OF INCOME (unaudited)
(in millions of US\$)

	Third Quarter Ended September 30, 2005				
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated
Sales and operating revenues					
— third parties	71	1,440	542	—	2,053
— related parties	262	257	37	(556)	—
	<u>333</u>	<u>1,697</u>	<u>579</u>	<u>(556)</u>	<u>2,053</u>
Costs and expenses					
Cost of sales and operating expenses, excluding depreciation and amortization noted below					
— third parties	59	1,265	509	—	1,833
— related parties	262	257	37	(556)	—
Depreciation and amortization	3	39	14	—	56
Selling, general and administrative expenses	19	43	17	—	79
Research and development expenses	6	4	—	—	10
Other expenses (income) — net					
— third parties	9	(39)	3	—	(27)
— related parties	(21)	(2)	(2)	25	—
Interest					
— third parties	32	13	3	—	48
— related parties	1	19	5	(25)	—
	<u>370</u>	<u>1,599</u>	<u>586</u>	<u>(556)</u>	<u>1,999</u>
Income (loss) before income taxes and other items	(37)	98	(7)	—	54
Income taxes (benefit)	3	43	(9)	—	37
Income (loss) before other items	(40)	55	2	—	17
Equity in net income of non-consolidated affiliates	50	2	—	(50)	2
Minority interests in earnings of consolidated affiliates	—	—	(9)	—	(9)
Net income (loss)	<u>10</u>	<u>57</u>	<u>(7)</u>	<u>(50)</u>	<u>10</u>

NOVELIS INC.
CONDENSED CONSOLIDATING STATEMENT OF INCOME (unaudited)
(in millions of US\$)

	Nine Months Ended September 30, 2005				
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated
Sales and operating revenues					
— third parties	180	4,429	1,728	—	6,337
— related parties	780	789	107	(1,676)	—
	<u>960</u>	<u>5,218</u>	<u>1,835</u>	<u>(1,676)</u>	<u>6,337</u>
Costs and expenses					
Cost of sales and operating expenses, excluding depreciation and amortization noted below					
— third parties	153	3,928	1,596	—	5,677
— related parties	780	789	107	(1,676)	—
Depreciation and amortization	8	119	46	—	173
Selling, general and administrative expenses	52	142	49	—	243
Research and development expenses	19	9	1	—	29
Other expenses (income) — net					
— third parties	(20)	(24)	6	—	(38)
— related parties	(57)	(7)	(5)	68	(1)
Interest					
— third parties	91	41	10	—	142
— related parties	1	54	13	(68)	—
	<u>1,027</u>	<u>5,051</u>	<u>1,823</u>	<u>(1,676)</u>	<u>6,225</u>
Income (loss) before income taxes and other items	(67)	167	12	—	112
Income taxes (benefit)	(10)	83	(6)	—	67
Income (loss) before other items	(57)	84	18	—	45
Equity in net income of non-consolidated affiliates	89	6	—	(89)	6
Minority interests in earnings of consolidated affiliates	—	—	(19)	—	(19)
Net income (loss)	<u><u>32</u></u>	<u><u>90</u></u>	<u><u>(1)</u></u>	<u><u>(89)</u></u>	<u><u>32</u></u>

THE NOVELIS GROUP
CONDENSED CONSOLIDATING STATEMENT OF INCOME (unaudited)
(in millions of US\$)

	Third Quarter Ended September 30, 2004				
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated
Sales and operating revenues					
— third parties	45	1,383	465	—	1,893
— related parties	263	289	95	(540)	107
	<u>308</u>	<u>1,672</u>	<u>560</u>	<u>(540)</u>	<u>2,000</u>
Costs and expenses					
Cost of sales and operating expenses, excluding depreciation and amortization noted below					
— third parties	32	1,195	434	—	1,661
— related parties	263	288	85	(540)	96
Depreciation and amortization	3	40	17	—	60
Selling, general and administrative expenses	(9)	65	16	—	72
Research and development expenses					
— third parties	—	3	—	—	3
— related parties	—	10	—	—	10
Other expenses (income) — net					
— third parties	1	(1)	—	—	—
— related parties	10	(9)	(2)	2	1
Interest					
— third parties	—	6	4	—	10
— related parties	—	7	2	(2)	7
	<u>300</u>	<u>1,604</u>	<u>556</u>	<u>(540)</u>	<u>1,920</u>
Income before income taxes and other items	8	68	4	—	80
Income taxes (benefit)	(2)	45	2	—	45
Income before other items	10	23	2	—	35
Equity in net income of non-consolidated affiliates	24	1	—	(24)	1
Minority interests in earnings of consolidated affiliates	—	—	(2)	—	(2)
Net income	<u><u>34</u></u>	<u><u>24</u></u>	<u><u>—</u></u>	<u><u>(24)</u></u>	<u><u>34</u></u>

THE NOVELIS GROUP
CONDENSED CONSOLIDATING STATEMENT OF INCOME (unaudited)
(in millions of US\$)

	Nine Months Ended September 30, 2004				
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated
Sales and operating revenues					
— third parties	131	3,839	1,446	—	5,416
— related parties	716	941	161	(1,495)	323
	<u>847</u>	<u>4,780</u>	<u>1,607</u>	<u>(1,495)</u>	<u>5,739</u>
Costs and expenses					
Cost of sales and operating expenses, excluding depreciation and amortization noted below					
— third parties	92	3,311	1,341	—	4,744
— related parties	717	915	151	(1,495)	288
Depreciation and amortization	8	121	49	—	178
Selling, general and administrative expenses	32	110	40	—	182
Research and development expenses					
— third parties	—	13	—	—	13
— related parties	—	28	—	—	28
Other expenses (income) — net					
— third parties	4	4	—	—	8
— related parties	(37)	14	—	2	(21)
Interest					
— third parties	—	17	14	—	31
— related parties	—	24	2	(2)	24
	<u>816</u>	<u>4,557</u>	<u>1,597</u>	<u>(1,495)</u>	<u>5,475</u>
Income before income taxes and other items	31	223	10	—	264
Income taxes (benefit)	(6)	113	4	—	111
Income before other items	37	110	6	—	153
Equity in net income of non-consolidated affiliates	111	4	—	(111)	4
Minority interests in earnings of consolidated affiliates	—	—	(9)	—	(9)
Net income (loss)	<u>148</u>	<u>114</u>	<u>(3)</u>	<u>(111)</u>	<u>148</u>

NOVELIS INC.
CONDENSED CONSOLIDATING BALANCE SHEET (unaudited)
As of September 30, 2005
(in millions of US\$)

	<u>Parent</u>	<u>Guarantors</u>	<u>Non- Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
ASSETS					
Current assets					
Cash and cash equivalents	2	82	40	—	124
Trade receivables					
— third parties	34	638	287	—	959
— related parties	5	53	6	(64)	—
Other receivables					
— third parties	2	5	1	—	8
— related parties	213	231	123	(537)	30
Prepaid expenses	3	42	7	—	52
Inventories					
Aluminum	43	609	289	—	941
Raw materials	—	19	1	—	20
Other supplies	6	79	41	—	126
	49	707	331	—	1,087
Other current assets	52	91	38	—	181
Total current assets	360	1,849	833	(601)	2,441
Deferred charges and other assets	35	139	45	—	219
Long-term receivables from related parties	1,114	88	—	(1,125)	77
Property, plant and equipment, net	117	1,284	769	—	2,170
Investments in non-consolidated affiliates and divisional net assets	700	146	—	(746)	100
Intangible assets	—	27	2	—	29
Goodwill	—	26	202	—	228
Total assets	<u>2,326</u>	<u>3,559</u>	<u>1,851</u>	<u>(2,472)</u>	<u>5,264</u>

NOVELIS INC.
 CONDENSED CONSOLIDATING BALANCE SHEET (unaudited) — (Continued)
 As of September 30, 2005
 (in millions of US\$)

	<u>Parent</u>	<u>Guarantors</u>	<u>Non- Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
LIABILITIES AND SHAREHOLDERS' EQUITY					
Current liabilities					
Current portion of long-term debt	—	2	1	—	3
Short-term borrowings					
— third parties	—	2	33	—	35
— related parties	40	434	63	(537)	—
Accounts payable, trade					
— third parties	12	454	286	—	752
— related parties	9	54	39	(64)	38
Accrued expenses	27	294	97	—	418
Interest payable	16	6	—	—	22
Accrued income taxes	1	54	3	—	58
Other current liabilities	—	5	9	—	14
Total current liabilities	105	1,305	531	(601)	1,340
Long-term debt, net of current portion					
— third parties	1,771	690	186	—	2,647
— related parties	—	938	187	(1,125)	—
Accrued post-retirement benefits	8	216	83	—	307
Deferred credits and other liabilities	39	156	29	—	224
Deferred income taxes	(1)	181	11	—	191
Commitments and contingencies					
Minority interests in equity of consolidated affiliates	—	—	151	—	151
Shareholders' equity					
Common shares	—	—	—	—	—
Additional paid-in capital	433	—	—	—	433
Retained earnings	41	—	—	—	41
Other comprehensive income (loss)	(70)	115	(23)	(92)	(70)
Owner's net investment	—	(42)	696	(654)	—
Total shareholders' equity	404	73	673	(746)	404
Total liabilities and shareholders' equity	2,326	3,559	1,851	(2,472)	5,264

THE NOVELIS GROUP
CONDENSED CONSOLIDATING BALANCE SHEET (unaudited)
As of December 31, 2004
(in millions of US\$)

	<u>Parent</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
ASSETS					
Current assets					
Cash and cash equivalents	—	12	19	—	31
Trade receivables					
— third parties	1	399	310	—	710
— related parties	84	156	7	(160)	87
Other receivables					
— third parties	—	4	1	—	5
— related parties	45	849	30	(78)	846
Prepaid expenses	2	10	24	—	36
Inventories					
Aluminum	44	705	332	—	1,081
Raw materials	—	18	2	—	20
Other supplies	6	78	41	—	125
	<u>50</u>	<u>801</u>	<u>375</u>	<u>—</u>	<u>1,226</u>
Other current assets	—	56	21	—	77
Total current assets	182	2,287	787	(238)	3,018
Deferred charges and other assets	—	32	39	—	71
Long-term receivables from related parties	210	104	—	(210)	104
Property, plant and equipment, net	112	1,405	831	—	2,348
Investments in non-consolidated affiliates and divisional net assets	1,242	168	—	(1,288)	122
Intangible assets	—	31	4	—	35
Goodwill	—	28	228	—	256
Total assets	<u>1,746</u>	<u>4,055</u>	<u>1,889</u>	<u>(1,736)</u>	<u>5,954</u>

THE NOVELIS GROUP
CONDENSED CONSOLIDATING BALANCE SHEET (unaudited) — (Continued)
As of December 31, 2004
(in millions of US\$)

	<u>Parent</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
LIABILITIES AND INVESTED EQUITY					
Current liabilities					
Current portion of long-term debt					
— third parties	—	—	1	—	1
— related parties	290	—	—	—	290
Short-term borrowings					
— third parties	—	122	107	—	229
— related parties	—	231	152	(71)	312
Accounts payable, trade					
— third parties	6	160	330	—	496
— related parties	79	429	60	(167)	401
Accrued expenses	16	213	110	—	339
Interest payable	—	1	1	—	2
Accrued income taxes	—	—	1	—	1
Other current liabilities	—	4	17	—	21
Total current liabilities	391	1,160	779	(238)	2,092
Long-term debt, net of current portion					
— third parties	—	—	139	—	139
— related parties	749	1,751	17	(210)	2,307
Accrued post-retirement benefits	—	199	85	—	284
Deferred credits and other liabilities	8	174	6	—	188
Deferred income taxes	43	183	23	—	249
Commitments and contingencies					
Minority interests in equity of consolidated affiliates	—	—	140	—	140
Invested equity					
Owner's net investment	467	529	671	(1,200)	467
Other comprehensive income	88	59	29	(88)	88
Total invested equity	555	588	700	(1,288)	555
Total liabilities and invested equity	1,746	4,055	1,889	(1,736)	5,954

NOVELIS INC.
CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS (unaudited)
Nine Months Ended September 30, 2005
(in millions of US\$)

	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated
OPERATING ACTIVITIES					
Net cash provided by (used in) operating activities	440	262	(208)	(128)	366
INVESTING ACTIVITIES					
Capital expenditures	(12)	(67)	(25)	—	(104)
Proceeds from sales of fixed assets and investments	1	—	8	—	9
Proceeds from (payments on) loans receivable — net					
— third parties	—	4	15	—	19
— related parties	(1,019)	(112)	—	1,504	373
Premiums paid on purchased derivatives	—	(26)	—	—	(26)
Net proceeds from settlement of derivatives	—	96	—	—	96
Net cash provided by (used in) investing activities	(1,030)	(105)	(2)	1,504	367
FINANCING ACTIVITIES					
Proceeds from issuance of new debt from third parties	1,875	2,000	379	(1,504)	2,750
Principal repayments	(1,316)	(1,512)	(94)	—	(2,922)
Short-term borrowings — net					
— third parties	2	(68)	(71)	—	(137)
— related parties	—	(304)	2	—	(302)
Proceeds from issuing preference shares	—	—	32	(32)	—
Dividends — common shareholders	(20)	(158)	(2)	160	(20)
Dividends — minority interest	—	—	(7)	—	(7)
Net receipts from (payments to) Alcan	100	(21)	(7)	—	72
Debt issuance costs paid	(49)	(22)	—	—	(71)
Net cash provided by (used in) financing activities	592	(85)	232	(1,376)	(637)
Net increase in cash and cash equivalents	2	72	22	—	96
Effect of exchange rate changes on cash balances held in foreign currencies	—	(2)	(1)	—	(3)
Cash and cash equivalents — beginning of period	—	12	19	—	31
Cash and cash equivalents — end of period	<u>2</u>	<u>82</u>	<u>40</u>	<u>—</u>	<u>124</u>

THE NOVELIS GROUP
CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS (unaudited)
Nine Months Ended September 30, 2004
(in millions of US\$)

	<u>Parent</u>	<u>Guarantors</u>	<u>Non- Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
OPERATING ACTIVITIES					
Net cash provided by (used in) operating activities	(13)	161	144	—	292
INVESTING ACTIVITIES					
Capital expenditures	(3)	(51)	(41)	—	(95)
Proceeds from sales of fixed assets and investments	—	8	—	—	8
Proceeds from (payments on) loans receivable — net	—	507	(6)	—	501
Net cash provided by (used in) investing activities	(3)	464	(47)	—	414
FINANCING ACTIVITIES					
Proceeds from issuance of new debt from third parties	—	440	3	—	443
Principal repayments	—	(845)	(50)	—	(895)
Short-term borrowings — net					
— third parties	—	(128)	(5)	—	(133)
— related parties	—	(19)	23	—	4
Dividends — common shareholders	(23)	29	(6)	—	—
Dividends — minority interest	—	—	(4)	—	(4)
Net receipts from (payments to) Alcan	39	(100)	(60)	—	(121)
Net cash provided by (used in) financing activities	16	(623)	(99)	—	(706)
Net increase (decrease) in cash and cash equivalents	—	2	(2)	—	—
Cash and cash equivalents — beginning of period	—	8	19	—	27
Cash and cash equivalents — end of period	—	10	17	—	27

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The following information should be read together with our unaudited condensed consolidated and combined financial statements and accompanying notes included elsewhere in this quarterly report for a more complete understanding of our financial condition and results of operations. The following discussion contains forward-looking statements that reflect our plans, estimates and beliefs. Our actual results could differ materially from those discussed in these forward-looking statements. Factors that could cause or contribute to these differences include, but are not limited to, those discussed below, particularly in “SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS AND MARKET DATA.”

OVERVIEW

We are the world’s leading aluminum rolled products producer based on shipment volume in 2004. As of September 30, 2005, we had operations on four continents, North America, South America, Asia and Europe through 36 operating plants and three research facilities in 11 countries. We are the only company of our size and scope focused solely on aluminum rolled products markets and capable of the local supply of technically sophisticated products in all of these geographic regions.

The following table sets forth our key financial and operating data for the three and nine months ended September 30, 2005 and September 30, 2004.

	Three Months Ended September 30			Nine Months Ended September 30		
	2005	2004	% Change	2005	2004	% Change
	(\$ in millions)					
Sales and operating revenues	2,053	2,000	3%	6,337	5,739	10%
Regional Income(A)	153	184	(17)%	468	538	(13)%
Net income	10	34	(71)%	32	148	(78)%
Rolled products shipments (kt)(B)	725	722	—	2,168	2,114	3%
Total assets	5,264	6,084	(13)%	5,264	6,084	(13)%
Free cash flow(C)	84	164	(49)%	305	193	58%

(A) Regional Income comprises earnings before interest, income taxes, equity income, minority interests, depreciation and amortization and excludes certain items, such as corporate, restructuring costs, impairment and other rationalization charges. These items are managed by our corporate head office, which focuses on strategy development and oversees governance, policy, legal compliance, human resources and finance matters. Regional Income is the measure by which management evaluates the profitability and financial performance of our operating segments. A discussion of Regional Income and a reconciliation of Regional Income to Income before income taxes and other items can be found under the caption “Operating Segment Review — Reconciliation.”

Financial information for the regional groups includes the results of certain joint ventures on a proportionately consolidated basis, which is consistent with the way the regional groups are managed. Under GAAP, these joint ventures are accounted for under the equity method. Therefore, in order to reconcile Regional Income to Income before income taxes and other items, the Regional Income attributable to these joint ventures is removed from Regional Income for us and the net after-tax results are reported as equity income.

The change in the fair market value of derivatives, with the exception of unrealized gains or losses on certain cash flow hedges, has been removed from individual regional results and is shown on a separate line in the reconciliation between total Regional Income and Income before income taxes and other items. This presentation provides a portrayal of our underlying regional group results that is in line with our portfolio approach to risk management.

(B) Rolled product shipments include conversion of customer-owned metal (tolling) and are presented in kilotonnes (kt). One kt is equal to 1,000 metric tonnes. One metric tonne is the equivalent of 2,204.6 pounds.

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- (C) Free cash flow (which is a non-GAAP financial measure) consists of cash provided by operating activities plus or minus capital expenditures, premiums paid and net proceeds on derivatives and dividends. Dividends include those paid by our less than wholly-owned subsidiaries to their minority shareholders and dividends paid by us to our common shareholders. Management believes that free cash flow is relevant to investors as it provides a measure of the cash generated internally that is available for debt service and other value creation opportunities. However, free cash flow does not necessarily represent cash available for discretionary activities, as certain debt service obligations must be funded out of free cash flow. Our method of calculating free cash flow may not be consistent with that of other companies. We believe the line on our unaudited condensed consolidated and combined statement of cash flows entitled “Net cash provided by operating activities” is the most directly comparable GAAP measure to free cash flow. A reconciliation of Cash provided by operating activities to free cash flow can be found under the caption “Liquidity and Capital Resources — Operating Activities.”

HIGHLIGHTS

Net Income. We reported third quarter of 2005 net income of \$10 million, or diluted earnings per share of \$0.14. Net income in the carve-out statements as a part of Alcan for the three months ended September 30, 2004 was \$34 million, or diluted earnings per share of \$0.47.

Shipments. Rolled product shipments of 725 kt for the third quarter were comparable to the three months ended September 30, 2004. This is attributable to strong market demand, largely in South America and Asia as well as improvements in the European beverage can market, which were partially offset by weaker foil markets in Europe and lower sales to industrial markets in North America, particularly the automotive market.

Regional Income. Regional Income decreased by \$31 million, or 17%, for the third quarter of 2005 versus the three months ended September 30, 2004, as increasing conversion prices and continued emphasis on cost containment were more than offset by higher energy and related costs such as freight. The adverse impacts from metal prices on can contracts with a price ceiling in North America limited our ability to fully pass-through the impact of the metal price change, but at the same time we experienced favorable metal timing differences and benefited from the favorable impact of higher London Metal Exchange (LME) prices on production from our South American smelters. Therefore, the net metal impact was favorable by approximately \$8 million for the third quarter compared to the three months ended September 30, 2004. Unfavorable foreign currency movements, mainly in South America and Europe, accounted for \$15 million of the decrease.

Financing Activity. At the spin-off, we had \$2,951 million of long-term debt and capital lease obligations after repaying various third party obligations that were agreed upon with Alcan, which we reduced by \$169 million in the first half of 2005. With the continued strength of our cash flows in the third quarter, we were able to further reduce our total debt by \$97 million to \$2,685 million as of September 30, 2005, for a total year-to-date debt reduction of \$266 million or 9%.

Restatement. Concurrently with the filing of this quarterly report on Form 10-Q for the period ended September 30, 2005, we are filing amendments on Form 10-Q/A to our quarterly reports on Form 10-Q for the periods ended March 31, 2005 and June 30, 2005, to reflect the restatement of our unaudited condensed consolidated and combined financial statements for the quarter ended March 31, 2005 and the quarter and six months ended June 30, 2005, to correct errors for:

- the misapplication of GAAP related to liability recognition;
- income tax accounting;
- other miscellaneous items; and
- out-of-period adjustments.

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As discussed throughout under the caption “Results of Operations for the Nine Months Ended September 30, 2005 Compared to the Nine Months Ended September 30, 2004,” our results of operations for the nine months ended September 30, 2005 were impacted by the out-of-period adjustments noted above. These out-of-period adjustments decreased our Net income by \$2 million, net, for the nine months ended September 30, 2005.

RESULTS OF OPERATIONS FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2005 COMPARED TO THE THREE MONTHS ENDED SEPTEMBER 30, 2004

The following discussion and analysis is based on our unaudited condensed consolidated and combined statements of income, which reflect our operations for the three month periods ended September 30, 2005 and 2004, as prepared in conformity with GAAP.

Net Income

The comparison of Net income between the third quarter of 2005 and the third quarter of 2004 was heavily influenced by the following items on an after-tax basis:

- Unrealized gains on the change in market value of derivatives of \$28 million in 2005, compared to unrealized gains in 2004 of \$16 million;
- Foreign currency balance sheet translation losses of \$21 million in 2005, mainly in Canada and South America, compared to a loss of \$8 million in 2004;
- Restructuring, rationalization and impairment charges of \$12 million in 2005 relating mainly to the closure of the Borgofranco, Italy, recycling plant, compared to charges in 2004 of \$13 million, mainly related to the closure of the Falkirk, U.K. plant; and
- As a stand-alone company, our interest expense was \$20 million higher in 2005 than in the 2004 carve-out allocation of interest expense from Alcan.

Foreign currency balance sheet translation effects, which are primarily non-cash in nature, arise from translating monetary items (principally deferred income taxes, operating working capital and long-term liabilities) denominated in Canadian dollars and Brazilian Real into U.S. dollars for reporting purposes, as well as the deferred tax impact in local currency, on the translation of U.S. debt in Canada and South America.

Sales and Operating Revenues and Shipments

Sales and operating revenues increased to \$2,053 million for the three months ended September 30, 2005 from \$2,000 million for the three months ended September 30, 2004, an increase of \$53 million, or 3%. The major contributing factor to increases in both sales and operating revenues and cost of sales was a rise in LME aluminum metal prices, which were up approximately 8% compared to the three months ended September 30, 2004. The higher LME prices were partially offset by a decrease of total shipments from 784 kt for the three months ended September 30, 2004 to 771 kt for the three months ended September 30, 2005, which resulted from reduced ingot product shipments in Europe. During the third quarter of 2005, sales and operating revenues were also impacted by the North American can price ceiling. Sales contracts, currently representing approximately 20% of our annual sales, provide for a ceiling over which metal prices cannot contractually be passed through to our customers. This resulted in the inability to pass through the complete increase in metal prices sold under these contracts. Although we attempt to mitigate this risk through the purchase of metal options, this hedging policy was not economically effective given the relatively high and sustained metal prices since the fourth quarter of 2004. See Risks and Uncertainties for a description of our policy on metal options.

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Costs and Expenses

Cost of sales and operating expenses increased to \$1,833 million for the three months ended September 30, 2005 from \$1,757 million for the three months ended September 30, 2004, an increase of \$76 million or 4%. Cost of sales and operating expenses represented 89% of Sales and operating revenues for the three months ended September 2005 compared to the comparable 88% for the three months ended September 30, 2004. The increase in Cost of sales and operating expenses during the three months ended September 30, 2005 in large part reflected the impact of higher LME prices on metal input costs. Nearly all of our products have a price structure with two components: (i) a pass-through aluminum price based on the LME and local market premiums, plus (ii) a “margin over metal” price based on the conversion cost to produce the rolled product and the competitive market conditions for that product. In some of our contracts there is a timing difference between the metal prices we pay under our purchase contracts and the metal prices we charge our customers due to the fact that our contracts are structured such that we are not able to pass along increases or decreases in metal prices to our customers as we incur such increases or decreases in our metal purchase costs. As a result, changes in metal prices impact our results, since during such periods we temporarily bear the additional cost or benefit of metal price changes. Over a full economic cycle (the period it takes for metal prices to return to a given level) the impact on our results is expected to be close to nil. However, because a full economic cycle may take years to complete, we may experience such additional costs or benefits for certain periods of time. As previously discussed, as of September 30, 2005, approximately 20% of our volume has a metal price ceiling which we attempt to mitigate through the purchase of call options. This strategy was not economically effective in the third quarter.

Depreciation and amortization of \$56 million in the three months ended September 30, 2005 was \$4 million less than the three months ended September 30, 2004 mainly due to the closure of two plants in Europe and the \$65 million asset impairment charge taken in December 2004 on certain of our fixed assets in Italy, which resulted in a lower depreciation charge in 2005.

Selling, general and administrative expenses (SG&A) equaled \$79 million in the third quarter of 2005, an increase of \$7 million or 10% from \$72 million in the third quarter of 2004. During third quarter of 2005, we incurred additional corporate office costs as a new stand-alone company.

Interest expense of \$48 million in the third quarter of 2005 was significantly higher than the \$17 million in interest allocated from Alcan in the carve-out financial statements for the third quarter of 2004. A comparison of interest expense is not meaningful as the 2004 amount did not reflect the level of debt, nor the associated interest costs that we would have incurred had we operated on a stand-alone basis in 2004.

Other expenses (income) — net equaled income of \$27 million in the third quarter of 2005 compared to an expense of \$1 million in the third quarter of 2004. The third quarter of 2005 included unrealized gains on the change in market value of derivatives of \$43 million compared to gains of \$21 million in the third quarter of 2004. Additionally, the third quarter of 2005 included restructuring and impairment provisions for the closure of the Borgofranco, Italy, recycling facility amounting to \$12 million as compared to a \$19 million restructuring and impairment charge for the closure of the Falkirk, U.K. mill in the third quarter of 2004.

Income Taxes

The effective tax rate for the third quarter of 2005 was 69% compared to the Canadian statutory rate of 33%. The effective and statutory tax rates for the third quarters of 2004 were 56% and 33%, respectively. The largest items causing the 2005 rate difference were: (i) deferred tax liabilities of \$19 million on the translation of U.S. dollar indebtedness into local currency for which there is no related income in Canada and South America, in addition to translation of deferred taxes payable; and (ii) the release of a valuation allowance in the amount of \$10 million on losses carried forward in Novelis Asia.

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OPERATING SEGMENT REVIEW

Due in part to the regional nature of supply and demand of aluminum rolled products, our activities are organized under four regional operating segments and are managed on the basis of geographical areas. The regional operating segments are Novelis North America, Novelis Europe, Novelis Asia, and Novelis South America.

Subsequent to our spin-off from Alcan Inc. in 2005, we measure the profitability of our operating segments based on Regional Income. Prior periods presented have been recast.

Prior to the spin-off, profitability of the operating segments was measured using business group profit (BGP). BGP was similar to Regional Income, except for the following:

- a) BGP excluded restructuring costs related only to major corporate-wide acquisitions or initiatives whereas Regional Income excludes all restructuring costs;
- b) BGP included pension costs based on the normal current service cost with all actuarial gains, losses and other adjustments being included in Intersegment and other. Regional Income includes all these pension costs in the applicable operating segment; and
- c) BGP excluded certain corporate non-operating costs incurred by an operating segment and included such costs in Intersegment and other. Under the current management structure, these costs remain in the operating segment.

Reconciliation

The following table presents our Regional Income by operating segment and reconciles our Regional Income to Income before income taxes and other items:

	Third Quarter		% Change
	2005	2004	
	(\$ in millions)		
Regional Income			
Novelis North America	54	67	(19)%
Novelis Europe	52	64	(19)%
Novelis Asia	23	19	21%
Novelis South America	24	34	(29)%
Total Regional Income	153	184	(17)%
Corporate	(17)	(11)	55%
Depreciation and amortization	(56)	(60)	(7)%
Adjustments for equity-accounted joint ventures(A)	(11)	(11)	—
Change in market value of derivatives	43	15	187%
Restructuring, rationalization and impairment costs	(10)	(20)	(50)%
Interest expense	(48)	(17)	182%
Income before income taxes and other items	54	80	(33)%

- (A) Our financial information for our segments includes the results of certain joint ventures on a proportionately consolidated basis, which is consistent with the way the business groups are managed. However, under GAAP, these joint ventures are accounted for under the equity method. Therefore, in order to reconcile to Income before income taxes and other items, the Regional Income of these joint ventures is removed from our Regional Income and the net after-tax results are reported as equity income.

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Novelis North America

The following table sets forth key financial and operating data for Novelis North America for the three months ended September 30, 2005 and September 30, 2004:

North America	Third Quarter		% Change
	2005	2004	
		(\$ in millions)	
Sales and operating revenues	836	810	3%
Regional Income	54	67	(19)%
Rolled product shipments (kt)	285	296	(4)%
Regional Income per tonne (\$/tonne)	189	226	(16)%
Depreciation	18	18	—
Capital expenditures	14	3	367%
Total assets	1,388	1,975	(30)%

Sales and operating revenues of Novelis North America were \$836 million for the three months ended September 30, 2005, an increase of \$26 million, or 3%, compared to the three months ended September 30, 2004. This was due mainly to higher LME metal prices that are largely passed through to customers and, to a lesser degree, increases in conversion prices, partially offset by lower shipments. The pass-through of metal price increases to our customers was limited in cases when metal price ceilings were exceeded or when there was a time lag between metal price increases and the corresponding pass-through to our customers.

Regional Income of Novelis North America was \$54 million for the third quarter of 2005, a decrease of \$13 million, or 19%, compared to the third quarter of 2004. This reduction was mainly due to cost increases relating to freight, energy costs and operating expenses partially offset by improved conversion selling prices in most product lines and the release of an environmental reserve. Movements in metal prices adversely impacted Regional Income by \$4 million, with the negative effects from the can price ceiling being mostly offset by favorable metal timing differences. In 2004, we earned \$4 million of interest income on loans to Alcan that were collected as part of the spin-off transaction.

Shipments of rolled products by Novelis North America declined 4% in the third quarter of 2005 from the comparable 2004 quarter. Increased sales to the light gauge product sector were offset by our decision to exit the third party semi-fabricated commodity foil market in 2005 and lower distributor and automotive sales.

Total assets of \$1,388 as of September 30, 2005 decreased by 30% compared to September 30, 2004. Alcan related party receivables were repaid as a component of the Novelis spin-off. Most of this decrease occurred during the third and fourth quarters of 2004.

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Novelis Europe

The following table sets forth key financial and operating data for Novelis Europe for the three months ended September 30, 2005 and September 30, 2004:

Europe	Third Quarter		% Change
	2005	2004	
		(\$ in millions)	
Sales and operating revenues	737	766	(4)%
Regional Income	52	64	(19)%
Rolled product shipments (kt)	252	251	—
Regional Income per tonne (\$/tonne)	206	255	(19)%
Depreciation	23	27	(15)%
Capital expenditures	17	19	(11)%
Total assets	2,129	2,458	(13)%

Sales and operating revenues of Novelis Europe were \$737 million for the three month period ended September 30, 2005, a decrease of \$29 million, or 4%, from the comparable 2004 period. Lower ingot product shipments from our Borgofranco casting alloys business and higher tolling of metal as a percentage of rolled product shipments were almost offset by higher LME metal prices.

Regional Income of Novelis Europe was \$52 million for the third quarter of 2005, a decrease of \$12 million, or 19%, compared to the third quarter of 2004. This decrease was driven by higher energy costs, lower ingot shipments and adverse exchange impacts of \$5 million on the translation of intercompany debt and other net liabilities in currencies other than the functional currencies of the businesses, partially offset by positive metal related effects of \$5 million.

Shipments of rolled products by Novelis Europe for the third quarter of 2005 were comparable to the same quarter of 2004. Higher shipments into the can market were offset by reduced shipments in the foil and packaging markets. The growth in shipments to the can market is attributable, in part, to growth in new aluminum lines in Eastern Europe and line conversions from steel to aluminum lines throughout Western Europe, largely driven by the enactment of packaging waste legislation in the European Union. The new legislation supports aluminum can usage versus other beverage packages.

Novelis Asia

The following table sets forth key financial and operating data for Novelis Asia for the three months ended September 30, 2005 and September 30, 2004:

Asia	Third Quarter		% Change
	2005	2004	
		(\$ in millions)	
Sales and operating revenues	328	292	12%
Regional Income	23	19	21%
Rolled product shipments (kt)	119	111	7%
Regional Income per tonne (\$/tonne)	193	171	13%
Depreciation and amortization	12	11	9%
Capital expenditures	5	9	(44)%
Total assets	971	941	3%

Sales and operating revenues of Novelis Asia were \$328 million for the three month period ended September 30, 2005, an increase of \$36 million, or 12%, over the comparable 2004 period. The increase in sales and operating revenues was mainly due to higher LME metal prices being passed through to customers and higher shipment volumes.

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Regional Income of Novelis Asia was \$23 million for the third quarter of 2005, an increase of \$4 million, or 21%, compared to the third quarter of 2004. During the third quarter of 2005, improved costs and increased shipments had positive impacts on results. A \$3 million adverse impact of foreign currency exchange, resulting from the 12% strengthening of the Korean Won during the third quarter of 2005 compared to 2004, was partially offset by favorable metal related differences of \$2 million.

The 8 kt or 7% shipment increase of rolled products in Novelis Asia in the third quarter of 2005 compared to the third quarter of 2004 was due in a large part to can stock market share advances in China and Southeast Asia. We were able to participate in this growth through continuous improvement in production quality, service performance and productivity improvements in our production facilities, allowing us to increase capacity and output levels without a corresponding increase in our costs.

Novelis South America

The following table sets forth key financial and operating data for Novelis South America for the three months ended September 30, 2005 and September 30, 2004:

South America	Third Quarter		% Change
	2005	2004	
	(\$ in millions)		
Sales and operating revenues	157	134	17%
Regional Income	24	34	(29)%
Rolled product shipments (kt)	68	64	6%
Regional Income per tonne (\$/tonne)	353	531	(34)%
Depreciation and amortization	11	12	(8)%
Capital expenditures	5	5	—
Total assets	780	804	(3)%

Sales and operating revenues of Novelis South America were \$157 million for the three months ended September 30, 2005, an increase of \$23 million, or 17%, over the comparable 2004 period due mainly to higher LME prices and increased shipments.

Regional Income of Novelis South America was \$24 million for the third quarter of 2005, a decrease of \$10 million, or 29%, compared to the third quarter of 2004. The decrease in Regional Income resulted mainly from higher energy and smelter production costs. An \$8 million unfavorable impact from the strengthening of the Brazilian Real by 26% during the third quarter of 2005 versus the comparable period in 2004 was largely offset by the favorable metal related impacts of \$6 million, largely from higher LME prices on production from our smelters.

Shipments of rolled products in Novelis South America increased in the third quarter of 2005 from the comparable 2004 quarter, due primarily to the growth in the local can market.

RESULTS OF OPERATIONS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2005 COMPARED TO THE NINE MONTHS ENDED SEPTEMBER 30, 2004

The following discussion and analysis is based on our unaudited condensed consolidated and combined statements of income, which reflect our operations for the nine month periods ended September 30, 2005 and 2004, as prepared in conformity with GAAP.

Net Income

The comparison of Net income between the first nine month periods of 2005 and 2004 was heavily influenced by the following items on an after-tax basis:

- Gain on the monetization of cross-currency interest swaps of intercompany debt amounting to \$37 million in 2005;

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- Gain on the sale of land in Asia of \$11 million in 2005 while there was a gain on the sale of land in Europe of \$5 million in 2004;
- Unrealized losses on the change in market value of derivatives of \$1 million in 2005, compared to unrealized gains in 2004 of \$24 million;
- Foreign currency balance sheet translation losses of \$42 million in 2005, compared to \$3 million in 2004;
- Start-up and spin-related costs amounting to \$13 million in 2005;
- Restructuring, rationalization and impairment charges of \$12 million in 2005 relating mainly to the closure of the Borgofranco, Italy, recycling plant, compared to charges in 2004 of \$13 million, mainly related to the closure of the Falkirk, U.K. plant;
- Gain in 2004 of \$13 million on a change in our South American pension plan;
- As a stand-alone company, our interest expense was \$57 million higher in 2005 than the 2004 carve-out allocations from Alcan; and
- Out-of-period adjustments resulting in an increase to net income of \$2 million.

Foreign currency balance sheet translation effects, which are primarily non-cash in nature, arise from translating monetary items (principally deferred income taxes, operating working capital and long-term liabilities) denominated in Canadian dollars and Brazilian Real into U.S. dollars for reporting purposes, as well as the deferred tax impact, in local currency, on the translation of U.S. debt in Canada and South America.

Sales and Operating Revenues and Shipments

Our sales and operating revenues increased to \$6,337 million for the nine months ended September 30, 2005 from \$5,739 million for the comparable 2004 period, an increase of \$598 million, or 10%. The increase was primarily the result of a 9% increase in LME metal pricing for the first nine months, a 3% increase in total shipments from 2,275 kt to 2,342 kt and, to a lesser degree, the impact of the stronger Euro on translation of Euro sales to U.S. dollars.

Costs and Expenses

Cost of sales and operating expenses increased to \$5,677 million for the nine months ended September 30, 2005 from \$5,032 million in the comparable 2004 period, an increase of \$645 million, or 13%. The increase in cost of sales and operating expenses during the first nine months in large part reflected the impact of higher LME prices on metal input costs. Cost of sales and operating expenses represented 90% of Sales and operating revenues for the nine months ended September 2005, compared to 88% for the comparable 2004 period. The increase is mainly due to negative metal related impacts, primarily in North America, foreign currency fluctuations in Brazil and Korea, and higher energy and freight costs.

Depreciation and amortization of \$173 million for the first nine months of 2005 was \$5 million less than the prior comparable period due to the closure of two plants in Europe and the \$65 million asset impairment charge taken in December 2004 on our Italian fixed assets, which results in a lower depreciation charge in 2005.

SG&A of \$243 million in the first nine months of 2005 increased from \$182 million in the first nine months of 2004, an increase of \$61 million, or 34%. We incurred additional corporate office costs as a stand-alone company and \$11 million in start-up costs. The 2004 nine-month period included a \$10 million benefit from the change in the South American pension plan.

Interest expense in the first nine months of 2005 of \$142 million was significantly higher than the \$55 million in interest allocated from Alcan in the carve-out financial statements for the first nine months

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of 2004. A comparison of interest expense is not meaningful as the 2004 amount did not reflect the level of debt, nor the associated interest costs, that we would have incurred had we operated on a stand-alone basis in 2004.

Other expenses (income) — net equaled income of \$39 million in the first nine months of 2005 compared to income of \$13 million in the first nine months of 2004. Influencing factors included a realized gain of \$45 million in 2005 on the monetization of certain cross-currency interest rate swaps that we put in place to hedge intercompany loans denominated in currencies other than the U.S. dollar, an \$11 million gain in 2005 on the sale of land in Asia, as well as restructuring and impairment provisions for the closure of the Borgofranco, Italy, recycling facility amounting to \$12 million. Unrealized gains on the change in market value of derivatives were nil in the 2005 period compared to \$36 million in the first nine months of 2004. In addition, the first nine months of 2005 included foreign currency balance sheet translation losses of \$9 million and debt issue costs of \$11 million on undrawn credit facilities used to back up the Alcan notes we received in January 2005 as part of our separation from Alcan. The first nine months of 2004 included a gain on asset sales of \$6 million and a \$19 million restructuring charge for the closure of the Falkirk, U.K. mill.

Income Taxes

The effective tax rate for the first nine months of 2005 was 60% compared to a Canadian statutory rate of 33%. The effective and statutory tax rates for the first nine months in 2004 were 42% and 33%, respectively. The largest items causing the effective rate difference for 2005 are: (i) \$9 million pre-tax exchange loss in 2005 on the translation of net monetary liabilities denominated in local currency, for which there was no related income tax recovery arising mainly in Brazil; (ii) a deferred tax provision of \$33 million in 2005 on the translation of U.S. dollar indebtedness and other items into local currency for which there is no related income, arising mainly in Canada and South America, as well as the unfavorable impact of translating deferred income taxes payable; (iii) the release of a valuation allowance in the amount of \$10 million on losses carried forward in Novelis Asia; and (iv) favorable out-of-period adjustments of \$7 million.

OPERATING SEGMENT REVIEW

The following table presents our Regional Income by operating segment and reconciles our Total Regional Income to Income before income taxes and other items as presented in our statements of income for each of the nine month periods ended September 30, 2005 and 2004:

	Nine Months		% Change
	2005	2004	
	(\$ in millions)		
Regional Income			
Novelis North America	141	208	(32)%
Novelis Europe	161	162	(1)%
Novelis Asia	80	62	29%
Novelis South America	86	106	(19)%
Total Regional Income	468	538	(13)%
Corporate(A)	(11)	(31)	(65)%
Depreciation and amortization	(173)	(178)	(3)%
Adjustments for equity-accounted joint ventures(B)	(33)	(32)	3%
Change in market value of derivatives	1	37	(97)%
Restructuring, rationalization and impairment recoveries (costs)	2	(15)	(113)%
Interest expense	(142)	(55)	158%
Income before income taxes and other items	112	264	(58)%

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- (A) Corporate includes the \$45 million gain realized on the monetization of cross-currency interest rate swaps in the second quarter of 2005.
- (B) Our financial information for our segments includes the results of certain joint ventures on a proportionately consolidated basis, which is consistent with the way the business groups are managed. However, under GAAP, these joint ventures are accounted for under the equity method. Therefore, in order to reconcile to income before income taxes and other items, the Regional Income of these joint ventures is removed from our Regional Income and the net after-tax results are reported as equity income.

Novelis North America

The following table sets forth key financial and operating data for Novelis North America for the nine months ended September 30, 2005 and September 30, 2004:

North America	Nine Months		% Change
	2005	2004 (\$ in millions)	
Sales and operating revenues	2,500	2,229	12%
Regional Income	141	208	(32)%
Rolled product shipments (kt)	852	859	(1)%
Regional Income per tonne (\$/tonne)	165	242	(32)%
Depreciation and amortization	54	52	4%
Capital expenditures	37	20	85%
Total assets	1,388	1,975	(30)%

Sales and operating revenues of Novelis North America were \$2,500 million for the nine month period ended September 30, 2005, an increase of \$271 million, or 12%, over the comparable 2004 period. This was due to higher LME metal prices that are passed through to customers, as well as increases in conversion prices. The pass-through of metal price increases to our customers was limited in cases when metal price ceilings were exceeded or when there was a time lag between metal price increases and the corresponding pass-through to our customers.

Regional Income of Novelis North America was \$141 million for the first nine months of 2005, a decrease of \$67 million, or 32%, compared to the first nine months of 2004. Within this reduction, \$37 million related to the adverse impacts from metal price movements, almost all relating to our inability to fully pass through metal price increases on can contracts with a metal price ceiling. Improved conversion selling prices in many product lines and continued improvements in optimizing our product portfolio were largely offset by cost increases relating to freight and energy costs of \$25 million. The first nine months of 2004 included approximately \$13 million of interest revenue on loans to Alcan that were collected as part of the spin-off transaction.

Shipments of rolled products by Novelis North America declined 1% for the nine month period ended September 30, 2005 from the comparable 2004 period, due primarily to lower shipments into the industrial products sector, following our decision to exit the semi-fabricated foil market, and lower automotive shipments.

Total assets of \$1,388 million as of September 30, 2005 decreased by 30% compared to September 30, 2004. Alcan related party receivables were repaid as a component of the Novelis spin-off. Most of this decrease occurred during the third and fourth quarters of 2004.

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Novelis Europe

The following table sets forth key financial and operating data for Novelis Europe for the nine months ended September 30, 2005 and September 30, 2004:

Europe	Nine Months		% Change
	2005	2004 (\$ in millions)	
Sales and operating revenues	2,376	2,289	4%
Regional Income	161	162	(1)%
Rolled product shipments (kt)	768	756	2%
Regional Income per tonne (\$/tonne)	210	214	(2)%
Depreciation	74	79	(6)%
Capital expenditures	39	51	(24)%
Total assets	2,129	2,458	(13)%

Sales and operating revenues of Novelis Europe were \$2,376 million for the nine month period ended September 30, 2005, an increase of \$87 million, or 4%, over the comparable 2004 period. The increase was due in large part to higher LME metal prices and the translation of Euro sales into U.S. dollars, up 3% due to a stronger Euro in the first nine months of 2005 versus the comparable 2004 period.

Regional Income of Novelis Europe was \$161 million for the first nine months of 2005 compared to \$162 million for the 2004 period. Continuing cost discipline in both operating and SG&A costs as well as the benefits from restructuring initiatives, together with higher rolled products shipments and positive currency impacts of approximately \$8 million, due to the stronger Euro, were offset by negative product mix, lower margins and higher energy costs.

Shipments of rolled products by Novelis Europe increased 2% for the nine month period ended September 30, 2005 from the comparable 2004 period, due primarily to higher shipments into the lithographic and can markets. This was partly counterbalanced by reduced shipments in the global foil and packaging markets.

Novelis Asia

The following table sets forth key financial and operating data for Novelis Asia for the nine months ended September 30, 2005 and September 30, 2004:

Asia	Nine Months		% Change
	2005	2004 (\$ in millions)	
Sales and operating revenues	1,025	858	19%
Regional Income	80	62	29%
Rolled product shipments (kt)	356	334	7%
Regional Income per tonne (\$/tonne)	225	186	21%
Depreciation and amortization	37	34	9%
Capital expenditures	15	17	(12)%
Total assets	971	941	3%

Sales and operating revenues of Novelis Asia were \$1,025 million for the nine month period ended September 30, 2005, an increase of \$167 million, or 19%, over the comparable 2004 period. The increase in sales and operating revenues was mainly due to higher LME metal prices being passed through to customers as well as higher shipment volumes.

Regional Income of Novelis Asia was \$80 million for the first nine months of 2005, an increase of \$18 million, or 29%, compared to the first nine months of 2004. Higher unit selling prices, improved shipping volumes and lower non-aluminum metal related costs more than offset the unfavorable impact of

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metal related differences of \$3 million and negative currency effects of \$6 million caused by the 14% strengthening of the Korean Won during the first nine months of 2005 compared to 2004.

Shipments of rolled products by Novelis Asia increased 7% for the nine month period ended September 30, 2005 from the comparable 2004 period, due in a large part to can stock market share advances in China and Southeast Asia. We believe China experienced an improved per capita gross domestic product which resulted in changes in consumer purchasing behavior. We were able to participate in this growth through continuous improvement in production quality, service performance and output levels.

Novelis South America

The following table sets forth key financial and operating data for Novelis South America for the nine months ended September 30, 2005 and September 30, 2004:

South America	Nine Months		% Change
	2005	2004 (\$ in millions)	
Sales and operating revenues	448	369	21%
Regional Income	86	106	(19)%
Rolled product shipments (kt)	191	165	16%
Regional Income per tonne (\$/tonne)	450	642	(30)%
Depreciation and amortization	33	36	(8)%
Capital expenditures	13	12	8%
Total assets	780	804	(3)%

Sales and operating revenues of Novelis South America were \$448 million for the nine months ended September 30, 2005, an increase of \$79 million, or 21%, over the comparable 2004 period due mainly to higher shipment volumes and the pass-through of higher LME metal costs.

Regional Income of Novelis South America was \$86 million for the first nine months of 2005, a decrease of \$20 million, or 19%, compared to the first nine months of 2004. The decrease resulted from a \$25 million negative impact from the strengthening of the Brazilian Real against the U.S. dollar (20%) during the nine month 2005 period. Just under half of the Brazilian Real foreign currency impact resulted from the effects of foreign currency balance sheet translation, which has no immediate cash impact on the business. The operating results of the business remained sound with Regional Income benefiting from higher shipment volumes and conversion prices, as well as positive metal related impact of \$14 million due to higher LME prices on production from our smelters. In the 2004 comparison period, we also recognized a \$19 million gain from the conversion to a defined contribution pension plan.

Shipments of rolled products of Novelis South America increased 16% for the nine months ended September 30, 2005 from the comparable 2004 period, due primarily to the growth in the local can market, as well as growth in our industrial products and export businesses.

LIQUIDITY AND CAPITAL RESOURCES

Our liquidity and available capital resources are impacted by three components: (1) operating activities, (2) investing activities and (3) financing activities.

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Operating Activities

The following table sets forth information regarding our cash flow for the nine months ended September 30, 2005 and 2004:

Free Cash Flow	Nine Months	
	2005	2004
	(\$ in millions)	
Net income	32	148
Unrealized losses (gains) on derivatives	—	(36)
Other non-cash income items(A)	87	206
Increase (decrease) in interest payable	19	(1)
Increase (decrease) in accrued income taxes	59	(18)
Other changes in assets and liabilities(B)	169	(7)
Net cash provided by operating activities	366	292
Dividends	(27)	(4)
Premiums paid and net proceeds on derivatives	70	—
Capital expenditures	(104)	(95)
Free cash flow(C)	305	193
Ending cash balance	124	27

- (A) Other non-cash income items comprise: Depreciation and amortization, Deferred income taxes, Write-off and amortization of debt issue costs, Provision for uncollectible accounts, Gains from sale of fixed assets, Equity in net income of non-consolidated affiliates, Provision for asset impairments, Stock option compensation and realized losses (gains) on derivatives.
- (B) Other changes in assets and liabilities comprise: increases or decreases in Accounts receivable (third and related parties), Prepaid expenses, Inventories, Other current assets, Accounts payable trade (third and related parties), Accrued expenses, Deferred charges and other assets, Deferred credits and other liabilities and other items — net.
- (C) Free cash flow (which is a non-GAAP measure) consists of cash provided by operating activities plus or minus capital expenditures, premiums paid and net proceeds on derivatives and dividends. Dividends include those paid by our less than wholly-owned subsidiaries to their minority shareholders and dividends to our common shareholders. Management believes that free cash flow is relevant to investors as it provides a measure of the cash generated internally that is available for debt service and other value creation opportunities. However, free cash flow does not necessarily represent cash available for discretionary activities, as certain debt service obligations must be funded out of free cash flow. We believe the line on our unaudited condensed consolidated and combined statement of cash flows entitled “Cash provided by operating activities” is the most directly comparable measure to free cash flow. Our method of calculating free cash flow may not be consistent with that of other companies.

Our cash flow provided by operating activities was \$366 million for the nine months ended September 30, 2005 compared to \$292 million in the same period in 2004, a 25% increase. Other changes in assets and liabilities improved in the nine months ended September 30, 2005 largely due to improvements in operating working capital, mainly inventory and accounts receivable, despite rising aluminum prices. Other positive factors impacting cash provided by operating activities included the timing of income tax payments and an increase in interest payable. These factors were more than sufficient to offset lower Regional Income as well as higher interest and corporate costs resulting from our position as a stand-alone company in 2005. Interest on Senior Notes is paid only twice per year on August 15th and February 15th.

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Dividends include \$7 million paid mainly to minority shareholders of Novelis Korea and dividends on our common shares declared only since our spin-off as a separate legal entity on January 6, 2005.

Investing Activities

The following table sets forth information regarding our capital expenditures and depreciation for the nine months ended September 30, 2005 and September 30, 2004:

<u>Capital Expenditures and Depreciation</u>	<u>Nine Months</u>		<u>% Change</u>
	<u>2005</u>	<u>2004</u>	
Capital expenditures	104	95 (\$ in millions)	9%
Depreciation and amortization expense	173	178	(3)%
Capital reinvestment rate(A)	60%	53%	

(A) Capital expenditures as a percentage of depreciation and amortization expense.

In the nine months ended September 30, 2005, our capital expenditures were \$104 million, representing a capital reinvestment rate of 60%. During the same period in 2004, our capital expenditures were \$95 million, representing a reinvestment rate of 53%. The majority of our capital expenditures for the first nine months of 2005 were spent on projects devoted to product quality, technology and productivity enhancements, and small projects to increase capacity. Typically, our capital expenditures are disproportionately higher in the fourth quarter of the year, as plants plan capital equipment installation and upgrades during periods of planned year-end manufacturing and customer downtime.

Financing Activities

At the spin-off from Alcan, we had \$2,951 million of short-term borrowings, long-term debt, and capital lease obligations which we reduced by \$169 million in the first half of 2005. With the strength of our cash flows in the third quarter of 2005, we further reduced our debt position by \$97 million to \$2,685 million as of September 30, 2005, for a total year-to-date debt reduction of \$266 million, or 9%.

All of our related party debt of \$2,597 million as of December 31, 2004 was payable to Alcan and was fully repaid in the first quarter of 2005. The related party debt was comprised of a combination of fixed and floating rate debt of \$1,392 million and fixed rate promissory notes (Alcan Notes) obtained in December 2004 of \$1,205 million. The Alcan Notes as of December 31, 2004 plus additional Alcan Notes of \$170 million issued in January 2005 comprise the \$1,375 million bridge financing provided by Alcan to us as a result of the spin-off transaction. The Alcan Notes were repaid with the net proceeds of the \$1,400 million 10-year Senior Notes issued in February 2005, discussed below.

In connection with the spin-off transaction described in Note 1 — Background and Basis of Presentation above to our unaudited condensed consolidated and combined financial statements, we entered into senior secured credit facilities providing for aggregate borrowings of up to \$1,800 million. These facilities consist of a \$1,300 million seven-year senior secured Term Loan B facility, bearing interest at LIBOR plus 1.75% (the effective rate at September 30, 2005 was 5.46%, assuming the selection of 3-month LIBOR as our borrowing choice), all of which was borrowed on January 10, 2005, and a \$500 million five-year multi-currency revolving credit facility. The Term Loan B facility consists of an \$825 million Term Loan B in the U.S. and a \$475 million Term Loan B in Canada. The proceeds of the Term Loan B facility were used in connection with the spin-off transaction to refinance our related party debt with Alcan and to pay related fees and expenses. Debt issuance costs incurred in relation to these facilities have been recorded in Deferred charges and other assets and are being amortized over the life of the related borrowing in Interest using the “effective interest amortization” method.

The credit agreement relating to the senior secured credit facilities includes customary affirmative and negative covenants, as well as financial covenants relating to our maximum total leverage ratio, minimum interest coverage ratio, and minimum fixed charge coverage ratio.

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On February 3, 2005, we issued \$1,400 million aggregate principal amount of senior unsecured debt securities. The Senior Notes, which were priced at par, bear interest at 7.25% and will mature on February 15, 2015. The net proceeds of the Senior Notes were used to repay the Alcan Notes.

Under the indenture that governs the Senior Notes, we are subject to certain restrictive covenants applicable to incurring additional debt and providing additional guarantees, paying dividends beyond certain amounts and making other restricted payments, sales and transfer of assets, certain consolidations or mergers and certain transactions with affiliates.

We have entered into interest rate swaps to fix the interest rate on \$310 million of the floating rate Term Loan B debt at an effective weighted average interest rate of 5.5% for periods of up to three years. As of September 30, 2005, our fixed to variable rate debt ratio was 73:27.

In 2004, Novelis Korea Limited (Novelis Korea), formerly Alcan Taihan Aluminium Limited, entered into a \$70 million floating rate long-term loan which was subsequently swapped for a 4.55% fixed rate KRW 73 billion loan and into two long-term floating rate loans of \$39 million (KRW 40 billion) and \$24 million (KRW 25 billion), which were then swapped for fixed rate loans of 4.80% and 4.45%, respectively. In 2005, interest on another loan for \$2 million (KRW 2 billion) ranged from 3.00% to 4.47% (2004: 3.00% to 5.50%). In February 2005, Novelis Korea entered into a \$50 million floating rate long-term loan which was subsequently swapped for a 5.30% fixed rate KRW 51 billion loan.

In connection with the spin-off, we entered into a fifteen-year Swiss Francs (CHF) 62 million capital lease agreement with Alcan for assets in Sierre, Switzerland, which has an implied interest rate of 7.5% and calls for fixed quarterly payments of CHF 1.7 million.

As of September 30, 2005, we were in compliance with all the financial covenants in our debt agreements, but see the discussion under the caption "Restatement Effects on Debt Agreements" below.

Financing activities relating to the separation from Alcan are discussed in more detail in our Annual Report on Form 10-K for the year ended December 31, 2004, filed with the SEC under "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations — Liquidity and Capital Resources — Financing Activities."

Restatement Effects on Debt Agreements

As a result of the restatement of our unaudited condensed consolidated and combined financial statements for the quarters ended March 31, 2005 and June 30, 2005, we delayed the filing of this quarterly report on Form 10-Q for the quarter ended September 30, 2005, our annual report on Form 10-K for the year ended December 31, 2005 and our quarterly report on Form 10-Q for the quarter ending March 31, 2006. These delays have resulted in us taking a number of remedial steps in connection with our outstanding debt.

The credit agreement governing our senior secured credit facilities requires that we deliver quarterly and audited annual financial statements to the lenders within a specified period of time. As a result of the restatement process, we sought and obtained the consent from our lenders to extend the financial statement filing and reporting deadlines under the credit agreement to June 15, 2006 for our Form 10-Q for the quarter ended September 30, 2005; to September 29, 2006 for our Form 10-K for the year ended December 31, 2005; to October 31, 2006 for our Form 10-Q for the quarter ended March 31, 2006; to November 30, 2006 for our Form 10-Q for the quarter ending June 30, 2006; and to December 29, 2006 for our Form 10-Q for the quarter ending September 30, 2006.

As of March 31, 2006, we had \$855 million outstanding under the credit agreement.

The indenture governing the Senior Notes and the related registration rights agreement provided that we were required to file a registration statement for registered notes to be exchanged for the notes privately placed to the original investors. The registration statement was declared effective by the SEC on September 27, 2005. Under the indenture and the related registration rights agreement, we were required to complete an exchange offer for the Senior Notes by November 11, 2005. We did not complete the

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exchange offer by that date. As a result, we began to accrue special interest at a rate of 0.25% from November 11, 2005. In addition, the indenture and the registration rights agreement provide that the rate of special interest increases 0.25% during each subsequent 90-day period until the exchange offer closes, with the maximum amount of additional special interest being 1.00% per year. The rate of special interest is currently 0.75%. If we do not complete the exchange offer by August 8, 2006, the rate of special interest will increase to 1.00%. We expect to file a post-effective amendment to the registration statement registering the Senior Notes being issued in the exchange offer and complete the exchange as soon as practicable following the date we are current on our reporting requirements. We will cease paying additional interest once the exchange offer is completed.

Under the indenture, we are required to deliver to the trustee a copy of our periodic reports filed with the SEC within time periods specified for filing by SEC rules. Our failure to timely file our quarterly report on Form 10-Q for the quarter ended September 30, 2005, our annual report on Form 10-K for the year ended December 31, 2005 and our quarterly report on Form 10-Q for the quarter ended March 31, 2006 gave certain rights to the trustee and the noteholders under the indenture to accelerate maturity of the Senior Notes if they give us notice and we do not cure the breach within 60 days. However, neither the trustee nor the noteholders have given us such a notice to date. As a result, we continue to classify the Senior Notes as long-term.

COMMODITY PRICE RISKS

Most aluminum rolled products are priced in two components: (i) an aluminum price component based on the LME quotation and a local market premium, plus (ii) a "margin over metal" or conversion charge based on the competitive market price of the product. As a consequence, the aluminum price risk exposure is largely absorbed by the customer. In situations where we offer customers fixed prices for future delivery of our products, we may enter into hedging contracts for the metal inputs in order to protect the profit on the conversion margin of the product. In addition, sales contracts currently representing approximately 20% of our total annual sales provide for a ceiling over which metal prices cannot contractually be passed through to our customers. We attempt to mitigate the risk of this metal price exposure through the purchase of metal hedging contracts or options.

For the fourth quarter of 2005, we established metal positions such that our maximum ceiling price metal exposure impacting Regional Income in the fourth quarter is expected to be less than \$5 million.

For the first half of 2006, we managed our metal price ceiling exposure through the purchase of call options positioned to cover the exposure at the ceiling price.

For the second half of 2006, our metal price ceiling exposure (above our internal hedge position) has now been hedged with call option positions at various strike prices. As a result, our maximum potential metal price ceiling exposure impacting Regional Income (above our internal hedge position) is expected to be approximately \$45 million beyond the cost of the options, assuming the effectiveness of our used beverage can and smelter hedges in this unusually high and sustained metal price environment.

CONTRACTUAL OBLIGATIONS

We have future obligations under various contracts relating to debt payments, capital and operating leases, long-term purchase arrangements, pensions and other post-employment benefits, and guarantees. At September 30, 2005, debt payment requirements were: less than 1 year: \$1 million; 1-3 years: \$138 million; 3-5 years: \$56 million; and greater than 5 years: \$2,455 million. Included in the debt payments are capital lease principal payments of approximately \$2 million each year with \$40 million payable in greater than 5 years. Interest payments of the above debt were: less than 1 year: \$58 million; 1-3 years: \$505 million; 3-5 years: \$332 million; and greater than 5 years: \$455 million.

There were no other material changes in our contractual obligations in the third quarter of 2005 from the amounts reported in our most recent Form 10-K, other than the above-mentioned items.

ACCOUNTING POLICIES

As previously discussed, we were formed through a spin-off transaction from Alcan in January 2005. In presenting our unaudited condensed consolidated and combined financial statements in conformity with generally accepted accounting principles, we are required to make estimates and assumptions that affect the amounts reported therein. Several of the estimates and assumptions that we are required to make pertain to matters that are inherently uncertain as they relate to future events. Presented in “Management’s Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Policies and Estimates” of our Annual Report on Form 10-K for the year ended December 31, 2004 are accounting policies that we believe require subjective and/or complex judgments that could potentially affect reported results. There were no significant changes to our critical accounting policies and estimates during the nine months ended September 30, 2005.

RECENTLY ISSUED ACCOUNTING STANDARDS

In December 2004, the Financial Accounting Standards Board (FASB) issued FASB Statement No. 123(R), *Share-Based Payment*, (FASB 123(R)), which is a revision to FASB Statement No. 123, *Accounting for Stock-Based Compensation*(FASB 123). FASB 123(R) requires all share-based payments to employees, including grants of employee stock options, to be recognized in the financial statements based on their fair values. We adopted the fair value based method of accounting for share-based payments effective January 1, 2004 using the retroactive restatement method described in FASB Statement No. 148, *Accounting for Stock-Based Compensation — Transition and Disclosure*. Currently, we use the Black-Scholes valuation model to estimate the value of stock options granted to employees. We expect to adopt FASB 123(R) on January 1, 2006, and expect to apply the modified prospective method upon adoption. The modified prospective method requires companies to record compensation cost beginning with the effective date based on the requirements of FASB 123(R) for all share-based payments granted after the effective date. All awards granted to employees prior to the effective date of FASB 123(R) that remain unvested at the adoption date will continue to be expensed over the remaining service period in accordance with FASB 123.

In March 2005, the FASB issued FASB Interpretation No. 47 (FIN 47) *Accounting for Conditional Asset Retirement Obligations — an interpretation of FASB Statement No. 143*. FIN 47 clarifies that a conditional asset retirement obligation is a legal obligation to perform an asset retirement activity the timing or method of settlement of which is conditional on a future event. FIN 47 also clarifies that a conditional asset retirement obligation should be recognized if its fair value is reasonably estimable and provides guidance on when there is sufficient information to reasonably estimate the fair value of an asset retirement obligation. FIN 47 should be applied no later than the end of the fiscal year 2005. The adoption of FIN 47 will not have a material impact on our financial position, results of operations or cash flows.

In May 2005, the FASB issued FASB Staff Position (FSP) No. EITF 00-19-1, *Application of EITF Issue No. 00-19 to Freestanding Financial Instruments Originally Issued as Employee Compensation*. The FSP was issued to clarify the application of EITF Issue No. 00-19, *Accounting for Derivative Financial Instruments Indexed to, and Potentially Settled in, a Company’s Own Stock*, to freestanding financial instruments originally issued as employee compensation that can be settled only by delivering registered shares. This FSP clarifies that a requirement to deliver registered shares, in and of itself, will not result in liability classification for freestanding financial instruments originally issued as employee compensation. This clarification is consistent with the FASB’s intent in issuing FASB 123(R). We will apply the guidance in this FSP in accordance with the effective date and transition provisions of FASB 123(R).

In June 2005, the FASB ratified the consensus reached in EITF Issue No. 05-5, *Accounting for Early Retirement or Postemployment Programs with Specific Features (Such As Terms Specified in Altersteilzeit Early Retirement Arrangements)* (EITF 05-5). EITF 05-5 addresses the timing of recognition of salaries, bonuses and additional pension contributions associated with certain early retirement arrangements typical in Germany (as well as similar programs). The EITF also specifies the accounting for government

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subsidies related to these arrangements. EITF 05-5 is effective in fiscal years beginning after December 15, 2005. The adoption of EITF 05-5 is not expected to have a material impact on our financial position, results of operations or cash flows.

In June 2005, the FASB issued Staff Position (FSP) FAS 143-1, *Accounting for Electronic Equipment Waste Obligations*. FSP FAS 143-1 addresses the accounting for obligations associated with Directive 2002/96/ EC on Waste Electrical and Electronic Equipment (the Directive) of the European Union (EU) which is subject to transformation into the respective national laws. Under the Directive, the waste management obligation remains with the commercial user until the historical waste equipment (put on the market before August 13, 2005) is replaced. At that time the waste management obligation for the equipment may be transferred to the producer of the replacement equipment depending on the transformation of the Directive into national law by the EU member country. If the commercial user does not replace the equipment, the obligation remains with that user until the equipment is disposed. FSP FAS 143-1 requires the commercial user to apply the provisions of FASB 143, *Accounting for Asset Retirement Obligations*, to the obligation associated with historical waste equipment. FSP FAS 143-1 will have to be applied in the first reporting period ending after the date the law is adopted by the applicable EU member countries. The adoption of FSP FAS 143-1 did not have a material impact on our financial position, results of operations or cash flows.

In July 2005, the FASB issued FSP No. APB 18-1, *Accounting by an Investor for Its Proportionate Share of Accumulated Other Comprehensive Income of an Investee Accounted for under the Equity Method in Accordance with APB Opinion No. 18 upon a Loss of Significant Influence*, to provide guidance on how an investor should account for its proportionate share of an investee's equity adjustments for other comprehensive income (OCI) upon a loss of significant influence. The FSP states that an investor's proportionate share of an investee's equity adjustments for OCI should be offset against the carrying value of the investment at the time significant influence is lost. To the extent that the offset results in a carrying value of the investment that is less than zero, an investor should (a) reduce the carrying value of the investment to zero and (b) record the remaining balance in income. The guidance in this FSP is effective for us as of the first reporting period beginning after July 12, 2005. Upon adoption of this FSP, any amount of an investee's equity adjustments for OCI recorded in the shareholders' equity of the investor, relating to an investment for which the reporting entity no longer has an ability to exercise significant influence, should be offset against the carrying value of the investment. The amount that is offset should not include any items of accumulated OCI, relating to unrealized gains and losses recorded in accordance with FASB Statement 115 (FASB 115), *Accounting for Certain Investments in Debt and Equity Securities*, that are recorded by an investor for an investment that is accounted for as an available-for-sale security in accordance with FASB 115 upon adoption of this FSP. If comparative financial statements are provided for earlier periods, those financial statements shall be retrospectively adjusted to reflect application of the provisions of this FSP. There is no impact on our financial position, results of operations, or cash flows from this FSP.

In September 2005, the FASB ratified Emerging Issues Task Force Issue No. 04-13, *Accounting for Purchases and Sales of Inventory with the Same Counterparty* (EITF 04-13). EITF 04-13 discusses whether inventory purchase and sales transactions with the same counterparty that are entered into in contemplation of one another should be combined and treated as a nonmonetary exchange and addresses (a) under what circumstances should two or more transactions with the same counterparty (counterparties) be viewed as a single nonmonetary transaction within the scope of APB Opinion No. 29, *Accounting for Nonmonetary Transactions* (APB 29) and Financial Accounting Standard No. 153, *Exchanges of Nonmonetary Assets, an Amendment of APB 29* (FAS 153) and (b) if nonmonetary transactions within the scope of APB 29 and FAS 153 involve inventory, are there any circumstances under which the transactions should be recognized at fair value. The pronouncement is effective for new inventory arrangements entered into, or modifications or renewals of existing inventory arrangements occurring in interim or annual reporting periods beginning after March 15, 2006. We do not expect that this pronouncement will have a material effect on our financial position, results of operations or cash flows.

We have determined that all other recently issued accounting pronouncements do not apply to us.

SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS AND MARKET DATA

This quarterly report contains forward-looking statements that are based on current expectations, estimates, forecasts and projections about the industry in which we operate and beliefs and assumptions made by our management. Such statements include, in particular, statements about our plans, strategies and prospects. Words such as “expect,” “anticipate,” “intend,” “plan,” “believe,” “seek,” “estimate,” and variations of such words and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve assumptions and risks and uncertainties that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed, implied or forecasted in such forward-looking statements. We do not intend, and we disclaim any obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.

All market position data relating to us is based on information from Commodity Research Unit International Limited, or CRU, and management estimates. This information and these estimates reflect various assumptions and are not independently verified. Therefore, they should be considered in this context. This document also contains information concerning our markets and products generally which is forward-looking in nature and is based on a variety of assumptions regarding the ways in which these markets and product categories will develop. These assumptions have been derived from information currently available to us and to the third party industry analysts quoted herein. This information includes, but is not limited to, data concerning production capacity, product shipments and share of production. Actual market results may differ from those predicted. While we do not know what impact any of these differences may have on our business, our results of operations, or our financial condition, the market price of our securities may be materially adversely affected. Factors that could cause actual results or outcomes to differ from the results expressed or implied by forward-looking statements include, among other things:

- continuing obligations and other relationships resulting from our spin-off from Alcan;
- the level of our indebtedness and our ability to generate cash;
- relationships with, and financial and operating conditions of, our customers and suppliers;
- changes in the prices and availability of aluminum (or premiums associated with such price) or other raw materials we use;
- fluctuations in the supply of, and prices for, energy in the areas in which we maintain production facilities;
- our ability to access financing for future capital requirements;
- changes in the relative values of various currencies;
- factors affecting our operations, such as litigation, labor relations and negotiations, breakdown of equipment and other events;
- economic, regulatory and political factors within the countries in which we operate or sell our products, including changes in duties or tariffs;
- competition from other aluminum rolled products producers as well as from substitute materials such as steel, glass, plastic and composite materials;
- changes in general economic conditions;
- changes to and volatility of metal prices;
- our ability to improve and maintain effective internal control over financial reporting and disclosure controls and procedures in the future;
- our ability to properly account for adjustments made to arrive at our opening balance sheet as of January 6, 2005;

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- changes in market value of derivatives;
- the effectiveness of our hedging activities, including our internal used beverage can (UBC) and smelter hedges;
- cyclical demand and pricing within the principal markets for our products as well as seasonality in certain of our customers' industries; and
- changes in government regulations, particularly those affecting environmental, health or safety compliance.

The above list of factors is not exhaustive. Some of these and other factors are discussed in more detail under "Risk Factors" in our registration statement on Form S-4, as amended and filed with the SEC.

Item 3. *Quantitative and Qualitative Disclosures about Market Risk* **(in millions of US\$, except foreign currency denominations and LME prices)**

Changes in interest rates, foreign exchange rates and the market price of aluminum are among the factors that can impact our cash flows. See risk factors discussed above in "SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS AND MARKET DATA".

Interest Rates

We are subject to interest rate risk related to the outstanding balance on the variable rate Term Loan B debt we incurred in connection with the spin-off transaction described in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations — Liquidity and Capital Resources — Financing Activities" in our Annual Report on Form 10-K for the year ended December 31, 2004. We have entered into interest rate swaps to fix the interest rate on \$310 of the variable rate Term Loan B debt at an effective weighted average interest rate of 5.5% for periods of up to three years. For every 12.5 basis point change in the interest rates on the \$705 of variable rate Term Loan B debt that has not been swapped into fixed interest rates as of September 30, 2005, our annual net income would be impacted by \$0.9. As of September 30, 2005, the fair market value of these swaps was \$2.5 million.

We are also subject to interest rate risk related to the outstanding balance on various variable rate bank loans entered into by Novelis Korea Limited. As of September 30, 2005, Novelis Korea Limited had two variable rate bank loans denominated in U.S. currency totaling \$50 and \$70, respectively. We entered into agreements to swap these floating rate loans for fixed rate loans denominated in Korean won at rates of 5.30% and 4.55%, respectively. As of September 30, 2005, Novelis Korea Limited had three variable rate loans denominated in Korean won totaling \$65. Two of the variable rate loans totaling KRW 40 billion and KRW 25 billion were swapped for fixed rate loans of 4.80% and 4.45%, respectively. Interest on the remaining variable rate loan totaling KRW 2 billion ranged from 3.00% to 4.47% in the nine months of 2005.

During the first quarter we entered into \$766 of cross-currency interest rate swaps (Euro 475 million, GBP 62 million, CHF 35 million) with respect to intercompany loans to several European subsidiaries.

During the second quarter we monetized the initial cross-currency interest rate swaps and replaced them with new cross-currency interest rate swaps (Euro 475 million, GBP 62 million, CHF 35 million). The aggregate fair value of these derivatives as of September 30, 2005 was (\$36), and the notional amount of these swaps was \$712.

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During the third quarter we entered into \$108 (Euro 89 million) of cross-currency swaps with respect to intercompany loans from several European subsidiaries. The aggregate fair value of these swaps was a liability of \$0.5 as of September 30, 2005.

For accounting policies for interest rate swaps used to hedge interest costs on certain debt, see Note 3 — Summary of Significant Accounting Policies in our Annual Report on Form 10-K for the year ended December 31, 2004.

We do not currently intend to refinance our fixed rate debt prior to maturity. Transactions in interest rate financial instruments for which there is no underlying interest rate exposure to us are prohibited by the senior secured credit facilities.

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Foreign Currency Derivatives

The schedule below presents fair value information about our currency derivatives categorized according to the expected maturity dates of our foreign currency derivatives outstanding as of September 30, 2005. Certain amounts have been restated.

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009 and Beyond</u>	<u>Total Notional Amount</u>	<u>Fair Value</u>
FORWARD CONTRACTS							
To purchase USD against the foreign currency							
CHF Notional Amount	5	11	2	2	1	21	(1)
Average contract rate	1.31	1.35	1.29	1.26	1.24		
To sell USD against the foreign currency							
CHF Notional Amount	21	—	—	—	—	21	—
Average contract rate	1.29	—	—	—	—		
KRW Notional Amount	58	—	—	—	—	58	—
Average contract rate	1,029.2	—	—	—	—		
To purchase EUR against the foreign currency							
GBP Notional Amount	13	5	5	—	33	56	—
Average contract rate	0.69	0.70	0.71	—	0.74		
USD Notional Amount	4	—	—	—	—	4	—
Average contract rate	1.21	—	—	—	—		
CHF Notional Amount	5	—	—	—	—	5	—
Average contract rate	1.56	—	—	—	—		
To sell EUR against the foreign currency							
GBP Notional Amount	57	21	1	—	—	79	1
Average contract rate	0.69	0.70	0.71	—	—		
CHF Notional Amount	7	8	4	4	3	26	(1)
Average contract rate	1.52	1.50	1.46	1.44	1.43		
USD Notional Amount	79	163	78	—	5	325	8
Average contract rate	1.27	1.25	1.27	—	1.13		
CAD Notional Amount	1	—	—	—	—	1	—
Average contract rate	1.47	—	—	—	—		
To purchase GBP against the foreign currency							
CHF Notional Amount	1	—	—	—	—	1	—
Average contract rate	2.17	—	—	—	—		
USD Notional Amount	33	15	3	1	—	52	—
Average contract rate	1.77	1.78	1.80	1.79	—		
To sell GBP against the foreign currency							
CHF Notional Amount	16	—	—	—	—	16	—
Average contract rate	2.25	—	—	—	—		
USD Notional Amount	31	5	1	—	—	37	1
Average contract rate	1.80	1.81	1.81	—	—		

The currency contracts are undertaken to hedge identifiable foreign currency commitments to purchase or sell goods and services. Transactions in currency-related financial instruments for which there is no underlying foreign currency exchange rate exposure to us are prohibited by the senior secured credit

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facilities. For accounting policies relating to currency contracts, see Note 3 — Summary of Significant Accounting Policies in our Annual Report on Form 10-K for the year ended December 31, 2004.

Derivative Commodity Contracts

Our aluminum forward contract positions are undertaken to match anticipated future sales with future purchases of metal that are required to support firm sales commitments to customers. Consequently, the negative impact of movements in the price of aluminum on the forward contracts would generally be offset by an equal and opposite impact on the purchases being hedged, measured at the time the contracts and the underlying obligations come due.

The effect of a 10% reduction in aluminum prices on our outstanding aluminum forward and options contracts as of September 30, 2005 would be to decrease their value approximately \$56 million. These results reflect a 10% reduction from the September 30, 2005, three-month LME aluminum closing price of \$1,870 per tonne and assume that an equal 10% reduction has occurred throughout the aluminum forward price curve existing as of September 30, 2005.

Item 4. Controls and Procedures

Restatement

Concurrently with the filing of this quarterly report on Form 10-Q for the quarter and nine months ended September 30, 2005, we are also filing amendments on Form 10-Q/A to our quarterly reports on Form 10-Q for the periods ended March 31, 2005 and June 30, 2005 to restate our unaudited condensed consolidated and combined financial statements for the quarter ended March 31, 2005 and for the quarter and six months ended June 30, 2005. In addition, we have delayed the filing of our annual report on Form 10-K for the year ended December 31, 2005 and our quarterly report on Form 10-Q for the period ended March 31, 2006.

As a result of the identification of errors requiring us to restate our unaudited condensed consolidated and combined financial statements for the quarters ended March 31, 2005 and June 30, 2005, the Audit Committee engaged special legal counsel and accounting advisors to assist management in conducting a full review of matters relating to reserves and contingencies as well as adjustments made to arrive at our opening balance sheet entries as of January 6, 2005. This review identified additional accounting errors in our unaudited condensed consolidated and combined financial statements. The review uncovered no evidence of fraud, intentional misconduct or concealment on the part of us, our officers or employees.

Evaluation of disclosure controls and procedures

In connection with the preparation of this quarterly report on Form 10-Q, members of management, at the direction (and with the participation) of our chief executive officer and chief financial officer, performed an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")), as of September 30, 2005 and concluded that they were not effective as a result of the material weaknesses described below that were identified in connection with the restatement of our unaudited condensed consolidated and combined financial statements for the interim periods ended March 31, 2005 and June 30, 2005. Disclosure controls and procedures are controls and other procedures that are designed to ensure that the information required to be disclosed in reports filed or submitted under the Exchange Act, is (1) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and (2) accumulated and communicated to management, including the chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

Material weaknesses

A material weakness is a control deficiency, or a combination of control deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected.

We were not required by Section 404 of the Sarbanes-Oxley Act of 2002 (Section 404) and related SEC rules and regulations to perform an evaluation of the effectiveness of our internal control over financial reporting as of December 31, 2005. We expect that we will, however, be required to perform such an evaluation for the year ending December 31, 2006 and such evaluation will be based on the criteria set forth in *Internal Control-Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). We cannot assure you that the material weaknesses described below will be fully remediated prior to the conclusion of this evaluation or that we will not uncover additional material weaknesses as of December 31, 2006.

While we were not required to conduct a Section 404 evaluation, we identified the following material weaknesses that existed as of September 30, 2005:

- *Lack of sufficient resources in our accounting and finance organization.* We lacked a sufficient complement of personnel with a level of financial reporting expertise commensurate with our financial reporting requirements, which resulted in our not maintaining effective controls over the financial statement close and reporting process. Specifically, as a result of our separation from Alcan, which involved a series of complex transactions, including corporate restructurings and refinancing activities, we lacked sufficient resources to properly perform the quarterly financial statement close processes, including the review of certain account reconciliations and financial statement preparation and disclosures. Further, we did not maintain an effective internal audit function. Following our separation from Alcan, there was a lack of leadership of the internal audit function and lack of independence of internal audit personnel from the finance and accounting function due to the lines of reporting, which impacted the effectiveness of the monitoring of our internal control over financial reporting. This control deficiency contributed to the material weaknesses discussed below.
- *Inadequate monitoring of non-routine and non-systematic transactions.* We did not have effective controls in place to monitor and accurately record non-routine and non-systematic transactions. Specifically, the accounting for the spin-related capital and debt transactions required to form Novelis was not adequately monitored to ensure that these transactions were appropriately accounted for in accordance with GAAP. This control deficiency primarily affected Additional paid-in capital, Deferred translation adjustments and Income taxes.
- *Accounting for accrued expenses.* We did not maintain effective controls over the completeness and accuracy of certain of our accrued liabilities and related expense accounts, in particular, the ongoing monitoring of developments affecting our accrued liabilities. Specifically, lines of communication between our internal legal department and external counsel in Brazil were inadequate to timely identify and accurately report new developments in legal proceedings to ensure they were accounted for in accordance with GAAP. In addition, we did not maintain effective controls to ensure that liabilities related to Brazilian labor claims were accurately presented and appropriately reviewed to ensure recognition in the proper period in accordance with GAAP. These matters primarily affected Deferred credits and other liabilities, Cost of sales and operating expenses and Other expenses (income) — net.
- *Accounting for income taxes.* We did not maintain effective controls over the completeness, accuracy, presentation and disclosure of our accounting for income taxes, including the determination of income tax expense, income taxes payable and deferred income tax assets and liabilities. Specifically, we did not maintain effective controls to (1) timely record additional income taxes related to the deemed disposal of goodwill, (2) account for income taxes on the currency translations related to intercompany loans to our European subsidiaries, (3) ensure that

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proper allocation of currency gains/losses between capital and operating were used in calculating the quarterly effective tax rate, and (4) account for the income taxes on the currency impact of spin-related debt repayments. This control deficiency affected Income taxes, Accrued income taxes, Deferred income taxes and Accumulated other comprehensive income.

- *Accounting for certain derivative transactions.* We did not maintain effective controls over the evaluation, documentation and accounting for certain derivative transactions, including transactions that we attempted to qualify for hedge accounting, in compliance with GAAP, which affected the accounting for Cost of sales and operating expenses, Other expenses (income) — net, Other comprehensive income (loss) and related balance sheet accounts.

The above control deficiencies resulted in the need for restatement of our unaudited condensed consolidated and combined financial statements for the quarters ended March 31, 2005 and June 30, 2005 as well as post-closing adjustments to the quarter ended September 30, 2005. Additionally, these control deficiencies could result in a misstatement in the aforementioned account balances or disclosures that would result in a material misstatement to our annual or interim financial statements that would not be prevented or detected.

Notwithstanding the above material weaknesses, management has concluded that our unaudited condensed consolidated and combined financial statements were prepared in accordance with GAAP. Accordingly, the unaudited condensed consolidated and combined financial statements included in our quarterly report on this Form 10-Q fairly present in all material respects our financial condition, results of operations and cash flows for the periods presented in accordance with GAAP.

Remediation efforts

Management, with Audit Committee oversight, has begun implementing the following actions to remediate the material weaknesses and deficiencies in disclosure controls and procedures described above:

1. *Efforts to strengthen accounting and finance department through additional professional staff.* We have hired a number of additional professional staff over the past several months with the skills and experience needed for a global public company of our size and complexity, including an individual with expertise in and responsibility for derivative accounting. We will continue to seek to strengthen our accounting and finance department and strive to appropriately balance the allocation of full-time staff and consultants. In addition, our global tax director will be relocating from Europe to our corporate headquarters in Atlanta, Georgia, in the third quarter of 2006 to strengthen our tax reporting at the corporate and regional levels. The development of adequate corporate level accounting and finance oversight is still ongoing. We are still recruiting accounting and finance personnel and do not yet have permanent resources in place sufficient to close our books without significant reliance on third-party contractors.

2. *Hiring of chief internal auditor.* In January 2006, a new chief internal auditor was hired. The new chief internal auditor reports to our Audit Committee and has been charged with the responsibility of improving the overall effectiveness of the internal audit function. In addition, the new chief internal auditor has been charged with overseeing our Section 404 evaluation of internal control over financial reporting, which will include evaluating and recommending improvements in the existing system of internal control at both the entity and business group level and establishing a mechanism to monitor the effectiveness of internal controls on an ongoing basis.

3. *Use of outside consultants and advisors.* While we ultimately intend to reduce our reliance on outside consultants, for the near term we have engaged additional outside consultants and advisors to assist management in oversight and preparation of our financial statements, periodic reports filed with the SEC and related matters. As we strengthen our accounting and finance department, we intend to transition more of these functions to full-time staff.

4. *Increased communication internally and with outside advisors.* We have increased communication by and among senior management, external advisors and other third parties relevant to the

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disclosure process. Specifically, the chief executive officer meets weekly with his management team to review operational developments and he receives written departmental reports from his executive team monthly. The board of directors receives timely and regular updates on issues of importance. The chief executive officer also prepares a monthly report to the board of directors highlighting operational and financial results which is also distributed to his executive team.

5. *Centralized accounting and finance group.* We began in May 2005 to relocate the corporate financial consolidation group, which includes key accounting and finance personnel, to Atlanta, Georgia, with our executive officers and other key corporate level functions, to improve coordination of our financial reporting processes. The relocation process was completed in July 2005.

6. *Enhanced efforts to identify non-routine transactions.* We have initiated monthly meetings to identify non-routine transactions and their related accounting treatment at an early stage.

7. *Disclosure controls and procedures improvements.* With respect to the preparation of periodic reports to be filed with the SEC, we have instituted more regular meetings of key personnel involved in the process and developed detailed checklists and timetables with appropriate responsibilities and structural processes. In addition, we are utilizing a system of uniform document management (e.g., numbering, dating, and red-lining drafts) and improved coordination of the drafting process with respect to our earnings releases and periodic reports.

8. *Corporate level review.* Several corporate level accounting and finance review practices have been implemented to improve oversight into regional accounting issues, including a global review of balance sheet accounts requiring judgment and estimates, reconciliation of Additional paid-in capital accounts and Deferred translation adjustments and global reconciliation of movements in the fair market value of derivatives. We have also implemented enhanced reporting procedures within our legal, accounting and finance departments to improve the timeliness and effectiveness of reporting of legal matters (and the details surrounding our legal proceedings) through our accounting and finance department.

Management will consider the design and operating effectiveness of these actions and will make additional changes it determines appropriate.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Changes in internal control over financial reporting and related matters

As announced on December 22, 2005, we have engaged an executive search firm to find a new chief financial officer. We are seeking an individual highly experienced in public company financial reporting and controls as well as investor relations. We currently anticipate that our current chief financial officer will remain with Novelis until his successor is in place. Robert M. Patterson joined Novelis as a senior finance professional, effective March 27, 2006. Mr. Patterson assumed the position and responsibilities of controller on April 27, 2006. Our former controller will continue to serve as our principal accounting officer until the filing of this quarterly report on Form 10-Q for the third quarter of 2005, our quarterly report on Form 10-Q/A for the first quarter of 2005 and our quarterly report on Form 10-Q/A for the second quarter of 2005 and is expected to remain with Novelis through the first half of 2006 to assist with transition matters. While we expect a smooth transition in the leadership of our accounting and finance organization, our current chief financial officer and former controller are important to our existing financial reporting and control processes, and we cannot assure you that their departure will not lead to one or more material changes in our internal control over financial reporting during a future period.

Other than the remedial measures described in paragraphs 4, 5, 6, and 7 that impacted our internal control over financial reporting during the quarter ended September 30, 2005, there were no other changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting during the quarter ended September 30, 2005.

PART II. OTHER INFORMATION

Item 1. *Legal Proceedings.*

We are involved in lawsuits, claims, investigations and proceedings, which arise in the ordinary course of business. Other than as discussed below, there have been no material developments in the legal proceedings previously reported in our Annual Report on Form 10-K for the year ended December 31, 2004.

Oswego North Ponds. Oswego North Ponds is the largest single environmental loss contingency currently known to us. In the late 1960s and early 1970s, Novelis Corporation (a wholly-owned subsidiary of ours and formerly known as Alcan Aluminum Corporation, or AlcanCorp.) in Oswego, New York used an oil containing polychlorinated biphenyls (PCBs) in its re-melt operations. At the time, Novelis Corporation utilized a once-through cooling water system that discharged through a series of constructed ponds and wetlands, collectively referred to as the North Ponds. In the early 1980s, low levels of PCBs were detected in the cooling water system discharge and Novelis Corporation performed several subsequent investigations. The PCB-containing hydraulic oil, Pydraul, which was eliminated from use by Novelis Corporation in the early 1970s, was identified as the source of contamination. In the mid-1980s, the Oswego North Ponds site was classified as an “inactive hazardous waste disposal site” and added to the New York State Registry. Novelis Corporation ceased discharge through the North Ponds in mid-2002.

In cooperation with the New York State Department of Environmental Conservation (NYSDEC) and the New York State Department of Health, Novelis Corporation entered into a consent decree in August 2000 to develop and implement a remedial program to address the PCB contamination at the Oswego North Ponds site. A remedial investigation report was submitted in January 2004. The current estimated cost associated with this remediation is approximately \$19 million. In addition, NYSDEC held a public hearing on the remediation plan on March 13, 2006 and we believe that our estimate of \$19 million is reasonable and that the remediation plan will be approved and implemented in 2006.

Reynolds Boat Case. We and Alcan are defendants in a case in the United States District Court for the Western District of Washington, in Tacoma, Washington, case number C04-0175RJB. Trial before a jury began on May 1, 2006. Plaintiffs Reynolds Metals Company and Alcoa, Inc. claim, under various warranty, negligence, and contractual theories, that from 1998 to 2001 we and Alcan Inc. sold certain aluminum products that were ultimately used for marine applications and were unsuitable for such applications. Plaintiffs are claiming approximately \$75 million in damages, including approximately \$15 million in prejudgment interest. As of April 2006, we have expended approximately \$1 million defending this claim under our self-insured retention. The current range of reasonably possible additional loss is \$1 million to \$75 million. We currently believe we have several defenses that will limit or prevent the imposition of additional monetary liability on us. We also currently believe that our remaining uninsured exposure is approximately \$1 million and that insurance should be responsible for any additional fees, costs or other monetary liability, notwithstanding reservation of rights letters we and Alcan received. While the ultimate resolution of, and liability and costs related to, this case cannot be determined with certainty or reasonably estimated due to the considerable uncertainties that exist, if there is an adverse outcome not covered by insurance, it could have a material impact on our financial position, operating results, or cash flows in the quarter in which such liability is determined.

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Item 6. Exhibits.

<u>Exhibit No.</u>	<u>Description</u>
3.1	Restated Certificate and Articles of Incorporation of Novelis Inc. (incorporated by reference to Exhibit 3.1 to the Form 8-K filed by Novelis Inc. on January 7, 2005 (File No. 001-32312))
3.2	By-law No. 1 of Novelis Inc. (incorporated by reference to Exhibit 3.2 to the Form 10 filed by Novelis Inc. on November 17, 2004 (File No. 001-32312))
4.1	Shareholder Rights Agreement between Novelis and CIBC Mellon Trust Company (incorporated by reference to Exhibit 4.1 to the Form 10-K filed by Novelis Inc. on March 30, 2005 (File No. 001-32312))
4.2	Specimen Certificate of Novelis Inc. Common Shares (incorporated by reference to Exhibit 4.2 to the Form 10 filed by Novelis Inc. on December 27, 2004 (File No. 001-32312))
4.3	Indenture, relating to the Senior Notes, dated as of February 3, 2005, between Novelis, the guarantors named on the signature pages thereto and The Bank of New York Trust Company, N.A., as trustee (incorporated by reference to Exhibit 4.1 to our Current Report on Form 8-K filed on February 3, 2005 (File No. 001-32312))
4.4	Registration Rights Agreement, dated as of February 3, 2005, among Novelis, the guarantors named on the signature pages thereto, Citigroup Global Markets Inc., Morgan Stanley & Co. Incorporated and UBS Securities LLC, as Representatives of the Initial Purchasers (incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K filed on February 3, 2005 (File No. 001-32312))
10.1	Amendment No. 1 dated as of September 19, 2005 to the Credit Agreement dated as of January 7, 2005 among Novelis Inc., Novelis Corporation, Novelis Deutschland GMBH, Novelis UK Limited, Novelis AG, the Lenders and Issuers party thereto and Citicorp North America, Inc. as administrative agent and collateral agent for the Lenders and the Issuers (incorporated by reference to Exhibit 10.1 to the Form 8-K filed by Novelis Inc. on September 20, 2005) (File No. 001-32312)
10.2	Amendment No. 1 dated as of July 27, 2005 to the Deferred Share Agreement between AlcanCorp and Martha F. Brooks dated July 1, 2002, incorporated herein by reference to Exhibit 10.2 of Novelis' Current Report on Form 8-K, filed on August 1, 2005.
11	Computation of per share earnings (provided in Note 9 to the Notes to the Unaudited Condensed Consolidated and Combined Financial Statements included in this report under the caption "Earnings Per Share")
31.1	Certificate of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certificate of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certificate of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NOVELIS INC.

By: /s/ Geoffrey P. Batt

Geoffrey P. Batt
Chief Financial Officer
(Principal Financial Officer)

By: /s/ Jo-Ann Longworth

Jo-Ann Longworth
Principal Accounting Officer

Date: May 15, 2006

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Certification

I, Brian W. Sturgell, Chief Executive Officer of Novelis Inc. ("Novelis"), certify that:

1. I have reviewed this quarterly report on Form 10-Q of Novelis;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 15, 2006

/s/ Brian W. Sturgell
Brian W. Sturgell
Chief Executive Officer

Certification

I, Geoffrey P. Batt, Chief Financial Officer of Novelis Inc. ("Novelis"), certify that:

1. I have reviewed this quarterly report on Form 10-Q of Novelis;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 15, 2006

/s/ Geoffrey P. Batt
Geoffrey P. Batt
Chief Financial Officer

CERTIFICATION

Pursuant to 18 U.S.C. Section 1350, the undersigned officer of Novelis Inc. (the "Company"), hereby certifies that the Company's Quarterly Report on Form 10-Q for the period ended September 30, 2005 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended, and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Brian W. Sturgell
Brian W. Sturgell
Chief Executive Officer
(Principal Executive Officer)

Date: May 15, 2006

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350 and is not being filed as part of this report.

CERTIFICATION

Pursuant to 18 U.S.C. Section 1350, the undersigned officer of Novelis Inc. (the "Company"), hereby certifies that the Company's Quarterly Report on Form 10-Q for the period ended September 30, 2005 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended, and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Geoffrey P. Batt
Geoffrey P. Batt
Chief Financial Officer
(Principal Financial Officer)

Date: May 15, 2006

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350 and is not being filed as part of this report.